FINANCIAL TIMES



Playing the blues The stagnant global music industry



Shares rise in potential

telecoms takeover targets

BT merger

with MCI

fuels bids

Takeover fever gripped the

world telecommunications

industry yesterday, in the wake of the announcement of

the proposed merger of British

Telecommunications and MCI Communications of the US.

targets rose as leading interna-

tional companies cast around

for a response to the BT/MCI

France Telecom is under-

stood to have called a number

of investment banks to explore

an increase in the 20 per cent stake it and Deutsche Telekom

of Germany together hold in Sprint. Like MCI, Sprint is a challenger to AT&T'e hege-

Shares of potential takeover

speculation

telecoms market.

telecoms operator in the nor-

But C&W indicated it was

unlikely at present to combine like BT with a US telecoms

But the strongest pressure was on AT&T, the largest US

telecoms group, to react to the merger of its main domestic

Investors expect it either to

cement its existing Unisource

and international rivals.

Brent Spar A platform for ideas



BT/MCI merger plan ratties global telecom shares

Gasoline vapours Collection complications

Technology, Page 11

for business Survey, Separate section

World Business Newspaper http://www.FT.com

TUESDAY NOVEMBER 5 1986

Tutsi rebels call Zaire ceasefire to aid refugees

Tutsi-led rebels who have seized control of east Zaire from the chaotic national army declared a ceasefire to allow more than 1m Hutu refugees, trapped in the region by fighting, to return to Burundi and Rwanda. As international efforts to resolve the crisis intensified, Zaire's President Mobutu Sese Seko (left) flew from Geneva, where he has been treated for prostate cancer. to Nice, where he has a villa. He has made no comment since the situation began to deterio-

CGIP buys De Benedetti stake: French industrial holding company Compagnie Générale d'Industrie et de Participations is set to announce the purchase of Carlo De Benedetti's controlling stake in French automotive components group Valeo. Page 17

Milosevic heads for election victory: Serbian president Slobodan Milosevic's ruling socialists and their communist allies were heading for a comfortable victory in voting for Yugoslavia's federal assembly, but the opposition coalition was claiming huge gains in municipal elections, Page 2

Yeltsin's operation 'within days': The Kremlin said Russian president Boris Yeltsin's doctors had decided his heart bypass operation could take place within days. Page 2

Rifkind calls for Mideast forum: UK foreign secretary Malcolm Rifkind called for a forum of co-operation in the Middle East, to include the Arab countries and their neighbours. Page 7

Contacts with Sinn Féin renewed: Britain and the Irish Republic acknowledged that indirect contacts had been renewed with Sinn Féin in an effort to secure a new ceasefire by the Irish Republican Army. Page 8

China troops report upsets Hong Kong: China'e announcement of plans to send troops to Hong Kong before July'e transfer of sovereignty was described by the Hong Kong government as a breach of confidentiality. Page 6

Airbus wins Emirates order: Airbus Industrie won an order for up to 23 A330 aircraft from Emirates, the Middle Eastern carrier, putting the European manufacturing consorthum on course to sell three times as many aircraft this year as in 1995. Page 16

Hanoi changes rules on offshore loans: Vietnam's central bank proposed a ban on the use of domestic collateral for offshore borrowing, provoking confusion among farmers, but

Crédit Communal in \$1bn offering: Crédit Communal de Belgique, the Belgian municipally-owned bank, launched one of the country's largest initial public offerings, expected to be worth almost \$1bn; as part of its link-up with Credit Local de France to create the Dexia group. Page 17

Sweden urged to stay out of Emu: Sweden should not join European monetary union at its planned start in 1999, an independent study commissioned by the government recommended. Page 3

German output falls: German industrial output fell unexpectedly in September, reflecting a sharp fall in production of durable goods and denting hopes of strong third-quarter growth. Page 2

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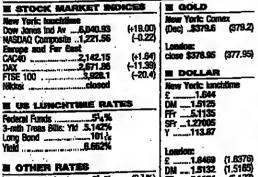
Rhône-Poulenc rules out split: French group Rhône-Poulenc appears to have ruled out splitting its pharmaceuticals and chemicals activities, at least for the time being. Page 17;

ABF 15% ahead: Associated British Foods reported annual pre-tax profits 15 per cent ahead at £430m (\$701m), helped by higher prices and lower costs. Page 24 and Lex

Yote today on Oxford business school: Oxford University teachers will vote today on controversial plans to build a £40m (\$65m) business school in the English city. The scheme will be aided by a £20m donation from Syrian-born entrepreneur Wafic Said. Page 10

Ex-dictator Bokassa dies: Former dictator Jean-Bedel Bokassa, accused of slaughtering and eating opponents in his Central African Republic regime, died aged 75. Obituary, Page 7

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Lm0.70 Singapore S\$4.30 Pts/250 SK/20 SF/8-70 Asia-Pacific News -081.75 Switz Re50 Syria 218.00 Tunisia World Trade News .

Berlin and Bonn. With the sale of these, valued at DM500m, Holzmann will withdraw completely from its business as a landlord.

coming year could raise DM2bn, the company said. This represents around 60 per cent of our projects which

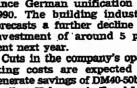
year totalled DM6bn. Receipts offset the costs of restructur-

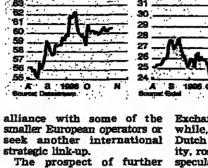
sidiaries have been singled out for radical restructuring. These include Holzmann's foreign subsidiaries Nord France. Philipp Holzmann Osterreich, and the group'e Dutch venture Hillen & Roosen

The problems in the eastern German subsidiaries are evi-dence of the overall slowdown in the region's economy. Until recently the construction sector was the driving force bshind recovery in eastern

Investment in the construction sector there is eet to decline by between 1 and 2 per cent this year, the first setback since German unification in 1990. The building industry forecasts a further decline in investment of around 5 per

cent next year. Cuts in the company's operating costs are expected to generate savings of DM40-50hn. Staff at Holzmann's Frankfurt headquarters will be reduced





MCI

seek another international

It emerged yesterday that Cable and Wireless, which transatlantic deals was heightitself came close to merging with BT last spring, has been ened as investors welcomed the BT dsal by lifting its in discussions on an alliance shares 221/sp to 3781/sp. BT has agreed to buy the 80 in international telephone traffic with Nynex, the regional

per cent of MCI it does not own for more than \$20bn in shares and cash to form Concert, which would be the world's fourth largest telecoms company by sales.

However, if either MCI or BT end their merger agreement in favour of another acquisition offer, the company cancelling the deal would have to pay the other \$450 million, according to merger documents filed with the Securities and

Exchange Commission, Meanwhile, shares in KPN, the Dutch national telecoms utility, rose 50 cents to Fl63 amid speculation that AT&T might seek a minority stake in its Unisource ally. Shares in Vodafone, the UK

cellular company which some analysts see as a potential partner for AT&T, were up 4p at 240%p. Meanwhile, Sprint shares dipped in New York as market

participants evaluated regula-tory obstacles to a takeover by its two European partners. Deutsche Telekom said acquisitions were a lower priority than the reduction of debt which it has promised

investors in its forthcoming privatisation issue. However, at midday Sprint

A S 1998 O sbares still stood more than 5 per cent ahead of their closing price before rumours of the deal between BT and MCI leaked out on Friday

Share price (pence)

A S 1996 O

Telecom italia

Investment bankers said Sprint was likely to seek a deal to shore up its position in the increasingly competitive IIS long-dietance market. It emerged yesterday that negotiations between BT and MCI broke down about two weeks ago. MCI executives then engaged in discussions with GTE, another US telecoms

Investment bankers said that the MCI move put pressure on BT to increase the price premium it was paying.

Observer, Page 15; Lex, Page 16; The BT-MCI deal, Page 22

Clinton makes final pitch



US president Bill Clinton greets supporters in Palm Beach, Florida, yesterday on the final day of campaigning before the presidential election. Report, Page 16

Talks deadlocked over Emu budget discipline

By Lionel Barber in Brussels

Negotiations on a pact to enforce budgetary discipline among countries forming the planned single European currency are deadlocked, increasing the likelihood that a deal will not be struck until next

The impasse is largely because of German insistence on firm rules on when members of the European monetary union would be allowed to run excessive budget deficits. A majority of states, led by the UK and Spain, want a less rigid approach.

stability pact would not necessarily scupper the timetable for launching economic and monetary union on January 1 1999, but it could damage confidence in the financial markets which expected the nuts and bolts of Emn to be agreed by the end of this year.
As a result of the deadlock

year at the earliest.

A delay in agreement on a

Brussels officials are predicting European Union leaders

favour of a stability pact at their summit in Dublin on

December 13 and 14. On several occasions, German officials have threatened to walk out of the negotiations on the budgetary pact, according to a senior EU diplomat. Germany would wait instead until the first wave of Emu members was chosen in early 1998 and seek a separate stability treaty among the chosen

few, including France. The European Commission Italy have emphasised they would resist a German-led initiative to create an exclusive Sweden "should not join", currency club operating out-

pened, it would be the end of the EU," another senior EU diplomat said.

The threat of a German walkout is seen in Brussels as a negotiating tactic, but it has underlined the political pressures on Chancellor Helmut Kohl's coalition government in the run-up to the planned launch of the euro in 1999.

Mr Kohl wants to launch committed to a strict interpretation of the Maastricht treaty as well as the UK. Spain and targets on public deficits. Mr

Continued on Page 16 Page 3: Observer, Page 15 Yeltsin's health check, Page 2

Russians planning tax-free status for Chechnya

East Africa

Integrating

By Chrystia Freeland

Mr Victor Chernomyrdin, Russian prime minister, yesterday gave public backing to a controversial proposal to establish a special economic regime in the breakaway

Chechen republic.
According to an internal government document, ths scheme would grant husi-nesses registered in Chechnya exemptions from many federal taxes and import and export

dnties. An off-shore zone already exists in Ingushetia, on Chechnya's western border, where the local economy bas bene fited from tax-free status. But the system has been censured by the International Monetary Fund which seeks to wean the government from granting ad

range of petitioners. Mr Boris Berezovsky, the businessman whose appointment to the National Security Council provoked a public ont-

cry last week, is a leading advocate of the Chechen plan, If the proposal is approved, eetablishing the special regime for Chechnya would probably become one of Mr Berezovsky's briefs, and,

according to reports in the Russian media at the weekend, one from which his businesses could profit. Mr Chernomyrdin and other officials have presented the scheme as a way of giving Chechnya an economic incentive to remain in the Russian

Federation at a time when the federal bndget is too strained to provide direct subsidies. The memorandum argues

that it would give Moscow a means of legitimising a more pressing need: to create a barrier between Chechnya where the federal government's power "is practically Emn on schedule, but be is non-existent and a criminal full force" - and the rest of the country.

One leading banker has

Continued on Page 16

Holzmann to sell property in effort to reduce debts

By Frederick Stüdemann

Philipp Holzmann, Germany's largest construction group, is to dispose of most of its prop-

erty assets and launch a rigorous cost-cutting programme.

The move is part of a restructuring strategy aimed at reducing debts and returning tha troubled company to profit by 1998.

Holzmann has accepted that bad management was as much a cause of its problems as overall market conditions.

The company - which made losses of DM443m (\$298.30m) in 1995, with revenues falling 4.6 per cent to DM5.9m in the first half of 1996 - said a buyer had already been found for some 4,000 apartments, mostly in

Further disposals over the have either been completed or are under construction," said a

Tha company's prime goal was to reduce its burden of debt which at the end of last from the sales would also help

Twenty-six loss-making sub-

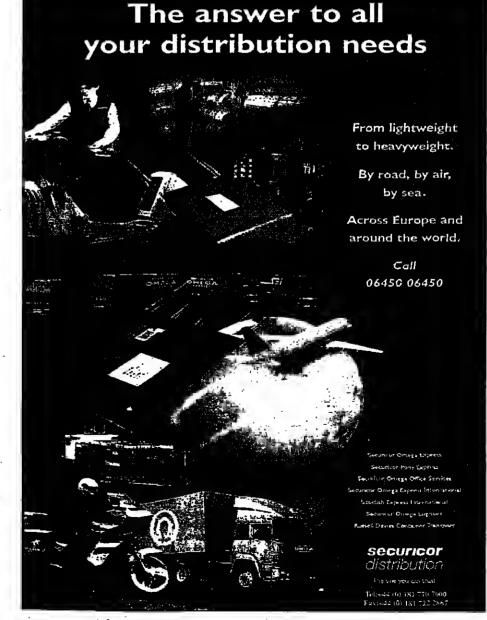
The group's road construc-tion businees, Deutsche Asphalt, and two of its subsidiaries in eastern Germany have also been identified as among the largest loss-makers.

CONTENTS

Germany.

from around 800 to 250.

Hochtief, a construction company and Holzmann's largest shareholder, is still trying to mount a bostile bid for the company despite opposition from the German cartel office.



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LORBOM -LEEDS - PARIS - FRANKFERT - STOCKBOLM - MADRID - NEW YORK - LOS ARGELES - YOKYO - SIONG KOM

By Virginia Marsh

Mr lon Illescu, the former

senior Communist who has

led Romania since 1989. was

vesterday battling for his political life. Partial results

gave him a slender lead in

the first round of voting for the presidency and showed

his party had been roundly defeated in parliamentary

ocratic Convention, which favours faster economic

reform, had won nearly 31 per cent of the votc. ahead of Mr Iliescu's Party of Social

Democracy (PDSR) on about 23 per cent. The Convention said it would begin talks on

forming a coalition with Mr

Petre Romsn'e centrist Social Democratic Union

polls also held on Sunday. With about half the votes counted, the opposition Dem-

has Iliescu

Governing political parties suffer setbacks in eastern European voting First round





Bulgarians choose reformer as president

cent for Mr Ivan Marazov, the Socialist culture minis-

ceremonial figure with lim-Videnov, the Socialist prime minister, has promised to Videnov may call for s vote of confidence in hls

Mr Stoyanov won overwhelming support in the cities, including more than 70 per cent of the vote in the

Mr George Ganchev, of Bloc, which is emerging as a third force in politics, took 22 per cent, and refused to

years of democracy - ts Increasing disillusion the Bnlgarian Business among voters over politicians' ability to solve the An Internstional Mone-

whether to grant Bulgaria \$115m in fresh credit. If it refuses, the country could default on its \$10hn foreign

The Bulgarian lev fell to 246-247 to the dollar on the day morning from 244-245 at

(USD) as soon as final results were known, probahly today. The USD was in third position yesterday with 13 per cent, slightly below expectations. But Mr Roman. Romanis's reformist first

prime minister in the post-Communist era, won 21 per cent in the presidential race. behind the Convention's Mr Emil Constantinescu, an academic, on 28 per cent, and Mr Iliescu on 33 per cent, Mr Roman's endorsement will be critical to Mr Constantinescu's chances of heating

> It is expected that the party representing Romania's 1.7m-strong ethnic Hungarian minority, which was fourth with 6 per cent, will also support Mr Constantinescu and an opposition coalition. It would be the country's first centre-right government in half a cen-

Mr Iliescu in a two-way run-

off on November 17.

dent expires next year. Under the has limited constitutional

on ropes aide of Nicojac Ceausescu hefore breaking with the dictator in the 1970s - has brought considerable weight to the post. His removal would greatly consolidate

the opposition's grip on Analysts said the opposi tion had attracted young voters, urhan dwellers and antrepreneurs and, critically. had increased its support from workers distillusioned with the governing party. Although nominally a left-of-centre party, the PDSR in government has foetered a corrupt business elite and

Cars Erein

ing standards. However, the party, which favoured its more techno-cratic wing in selecting parliamentary candidates, is likely to he a foroiidable opponent for the relatively Inexperienced opposition pol-

failed to fulfil promises to improve welfare and low liv-

Opposition parties should hold more than 55 per cent of parliament once the votes of groups not reaching the required 3 per cent threshold are redistributed. However, the PDSR will remain the largest single party in parlia-ment. The Convention, which narrowly lost the 1992 general election to the PDSR, is a coalition of some 15 centre-right, liberal and Green groups.

Two of the small extreme neo-Communist or nationalist parties that supported the PDSR's minority government appeared unlikely to re-enter parliament. The governing party's former coalition partner, the anti-Hun-garian Romanian National Unity party, saw its vote halved to less than 4 per cent. But the most extreme parliamentary party, the anti-Semitic Great Romania, increased its vote to about 4.5 per cent from 3 per cent

gave Mr Stoyanov, of the anti-Communist Union of supreme council meeting of In the first round of vot-Sunday's turnout - 61 per Democratic Forces, 59.9 per the governing Socialists will ing s week ago, Mr Stoycent, the lowest in any elecanov took 43.9 per cent tion in Bulgaria's seven Mr Petar Stoysnov, a ceot of the vote to 40.1 per he called soon and Mr sgainst Mr Marazov's 27 per

and Agencies

pro-reform lawyer, was yesterday confirmed as victor in Bulgaria's presidentlal election, sweeping aside his Socialist opponent, whose With most votes counted,

Serhian President Slohodan

Milosevic's ruling Socialists and

their Communist allies were yes-

terday coasting to a comfortable

according to initial returns.

The president is largely a

Yugoslav opposition claims local poll gains were quick to claim "overwhelm-ing victory" for their leftwing coalition in elections in Serbia and

Montenegro - sole remaining part-

ner in the Yugoslav federation -

for the joint federal parliament,

municipal councils, and Montene-

victory in voting for Yugoslavia's federal assembly. However, the gro's republican legislature. The Socialists, who merged with opposition coalition was claiming huge gains in municipal elections, the Communist Yugoslav United Left (JUL) of Mrs Mira Markovic, If this treod is reflected in the Mr Milosevic's wife, had won twofinal results, the Socialists could thirds of the 108 seats allocated to even lose their grip on Serhian Serbia in the federal assembly. cities, among them the capital, Bel-

according to a JUL spokesman. The state electoral commission On Sunday night the Socialists said that, with about half the vote

counted, the leftwing coalition was leading with 48 per cent, the four-party opposition coalition, Zajedno (Together), had 23.9 per cent, and the ultra-nationalist Serbian Radicals were third with 18.8 per cent,

At the municipal level, however opposition parties claimed to have enough votes to force run-offs with the left's candidates in several Serbian cities in a second round of polling set to take place in two weeks' time. In Belgrade, the opposition Democratic party said, there would be a run-off for 85 of the 110 Opposition leaders expressed the

off campaigns might be jeopardised by hostile coverage in the state-run media, which has virtually ignored their coalition so far except to attack them personally. The Socialists have dismissed

fear that their chances in the run-

charges of ballot rigging and an unfair campaign. Only a bandful of foreign observers oversaw the poll-

However, opposition objections were reinforced yesterday by a nial, before taking the position statement from the US embassy in Belgrade. This said that its observers had noted sbortcomings in voter rolls, lax security, and

likely to seek more power for the post of Yugoslavia's federal president, which is currently ceremo-

representatives and monitors in

election commissions and polling

Mr Milosevic was not a candidate

in Sunday's contest, hut he must

retain a majority in the federal par-

liament to push through the consti-

tutional changes he wants. He is

His second term as Serbian presilaw he cannot seek a third term.

An Internet weh-site, a prayer from the Orthodox Patriarch, and the creation of a special hospital-based press centre were among the preparations yesterday which suggested that President Boris Yeltsin's heart bypass operation could be imminent.

His doctors, including Dr Michael DeBakey, the pio-

place in the next few days. The presidential administration is setting up a press centre at the hospital, in a leafy western Moscow suburb, and has promised an announcement after the operation hegins and perhaps in the middle of what is likely to be a long procedure. Dr DeBakey, a globe-trotting octogenarian whose former patients have include Yugoslavia's Joseph Tito and the Duke of Windsor,

visit for the latest Yeltsin health bulletin. Even the relics of the Communist era appear to he

weekend could provide s convenient surgery date for the Kremlin hecause Russia's markets will be closed and its newspapers will not

and a Communist have defeated two pro-Yeltsin incumbents in elections to regional governorships. Mr Yevgeny Mikhailov, of Mr Vladimlr Zhirinovsky's ultra-nationalist Liberal Democratic party, won in the northwestern Pskov region, which horders Estonia. Russian agencies said Mr Valentin Tsyetkov. candidate of a leftwing coalition of Communists and their allies, won in Magadan. a north-eastern province.

Surprise fall in German production

By Peter Norman in Bonn

German industrial output fell unexpectedly in Septem- in western Germany's outber, reflecting a sbarp put of durable goods as well decline in production of as significant falls in the durable goods, and denting bopes of strong third-quarter

Although the ecocomics ministry said it expected the figures to be revised upward later, the news coincided with a forecast from the Munich-based Ifo economic research institute of sharply lower profits for manufacturing industry this year, and a downward revision of industrial production in August.

The ministry reported that overall industrial output declined by a seasonally adjusted 1.8 per cent in Septemher compared with August, confounding economists' expectations of a 0.5 per cent rise. At the same time, it revised August's production growth down from 1 per cent to zero.

As a result, output in August and September fell 0.5 per cent compared with June and July and was 0.8 per cent lower than in August and September last

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The September output fall reflected a 10.5 per cent decline, seasonally adjusted, production of investment

goods and energy. The ministry offered no explanation for the slump in durables, but London analysts noted months of strong growth in the sector and might have reflected strikes over limits on sick pay which affected the car industry at the end of the month.

Yesterday's news shout industry was not all bad. Ifo reported a third quarter improvement in the average capacity utilisation of western German manufacturers - to 83 per cent in September from 82.2 per cent in June and 81.8 per cent in

However, capacity use was well below last year's levels. Orders in hand slipped to 26 months in September from 2.7 per cent at the end of each of the preceding two quarters. Moreover, Ifo said its recent surveys on westcrn German industry indicated that the net earnings before tax of manufacturers employing more than 20 people would fail to an average 0.7 per cent of turnover this

That would hring profits the recession year of 1993 when Ifo estimated they averaged just 0.1 per cent of

Georgian honey keeps bear sweet

Shevardnadze talks to Bruce Clark in Tbilisi about his relations with Russia

more sophisticated observer of Russia than Georgia's President Eduard Shevardnadze who. as Soviet foreign minister, helped bring down the Ber-lin Wall and more recently has fought his own country's corner in its fluctuating relations with Moscow.

In recent weeks be bas pleased Georgian nationalists by adopting a somewhat stiffer tone in his public comments about Russia. For example, be has threatened to end Russia's military presence in Georgia unless the status of the hreakaway region of Ahkhazia, where Georgia lost control in a bloody war in 1993, is resolved.

in Russia.

of the uncertainty there.

year from 1.6 per cent in

Some Georgians have argued that the power struggle raging in Russia could present the country with an opportunity to assert its independence. But others point out that Georgia's hitter defeat by Ahkhazian separatists, backed by the Russian military, came st a time of internal power struggles

In an interview, Mr Shevardnadze made clear that he continued to feel his country's relations with Russia needed handling very carefully. He intended to resist pressure from his compatriots to provoke Moscow gratuitously or take sdvantage

"An unstable Russla is intolerable for Russia, eo much so that Russia's stability is no less important to us than stability within our own country," he said.

He used the mildest of language to present Georgia's recent call for the with-



himself.

Passage of arms; Georgia's President Eduard Shevardnadze pictured during a visit to the UK last year.

drawal of Russia's horder was not him who decided to dor" trade route linking cenvitally important for both oil and dry cargo as Europe's trade with central Asis gath-

"There is oo legal basis for those troops' presence hecause they are not covered hy our agreement with Moscow on border security," he said. "I wouldn't say they pose any special problem to us, hut we can guard our cion hy Russia. own horder now

He stressed that he wanted objective discussions, with out heing too emotional" with Russia about the issue. Mr Shevardnadze was equally lenient in his comments on General Igor Rodionov, Russia's defence minister, who in April 1989

oversaw the violent hreak up of a demonstration in Tblisi. "I view Rodionov as a military man, an honest professional, and I'm convinced it

troops from Poti. This Black use force, though he did tral Asia, Trans Caucasis receive an order and fulfilled it with very grave conse-

quences." he said The Turkish government recently claimed Mr Shevardnsdze as a strong aliy of its proposal to huild a giant oil pipeline, costing up to \$3bn, to link the Caspian Sea with Ceyhan in southern Turkey. The US-backed idea is viewed with great suspi-

he Georgian leader measures his words: "There will be more Caspian oil flow. There will be a northern route Ithrough Russia] and I think there will also be an alternative route to Ceyban."

The same message - that Russia will in no circumstances be excluded informs his comments on the sian hear, and he urges the nist boss: "in Georgia, the emerging "Eurasian corri-

and points west which has won strong backing from the European Union.

"This corridor would not imply any changes to the trade routes which pass through Russia," he said, sdding that Georgia was very keen to reactivate the trade on its northern horder which had been reduced sharply by war and Russian customs duties. "Some people say that

hecause Georgia seeks integration with Europe, this will prevent Georgia's integration with Russia. But we favour integration with Russia, too," he said, "Russia's integration with Europe is more advanced than ours; we are just following suit."

Mr Shevardnadze is clearly holding out against the temptstion to taunt the Ruswest to do likewise. For sun rises in the north."

example, he said Nato should seek an understanding with Russia hefore enlarging eastwards.

He is equally cautious about the higgest challenge on his northern horder: Chechnya, where he broadly hacked Moscow's military effort - and has been left somewhat exposed Moscow's peace deal with the separatist rebels.

"If Russia's decisions contribute to peace in one part of the Caucasus, that will be a good start," Mr Shevardnadze said. Whatever the clouds on the horizon, he still believed that "the sun of casus, albeit alowly". The metaphor recalled one

of the most extravagantiy pro-Russian pronouncements Mr Shevardnadze made during the Soviet era when he was the republic's Commu-

Italy's graft-fighter suffers smear campaign attacked some in the Guardia dl festly does not trust them - at the

By Robert Graham in Rome

Mr Antonio Di Pletro is under threat as public works minister in the centre-left government because of a smear campaign stemming from his former role as Italy's top anti-corruption magistrate.

In less than a week Mr Di Pietro has had to make three statements denying improper behaviour while investigating corruption during the early 1990s. He has also initiated court proceedings to discover the source of defamatory information being leaked to the press.

Finanza, the financial police, for waging a vendetta against him. This has led to the curious spectacle of Mr Vincenzo Vtsco, the finance mintster, defending the Guardia di Finanza, for whom he is responsible, from attacks of a

ministerial colleague.

The institutional aspects of this crisis were underlined yesterday hy Mr Francesco D'Onofrio, a senior opposition senator, who observed: "The government cannot go much longer pretending to run

least Di Pietro must say he does not trust individuals."

Mr Di Pietro is one of the most popular figures in Italy, having set in train the process which discredited a corrupt politico-economic system. He was brought into the centre-left government in May as an independent. Since he resigned as a magistrate in December 1994, he has had to contend with well-Orchestrated smear campaigns, all of which he has shaken off. A Brescia court is currently trying Mr and trust the Gnardia di Finanza Cesare Previti, the defence minis-More seriously, he has openly and have a minister who maniter in the 1994 government of Mr

Silvio Berinsconi, for allegedly hlackmalling Mr Dl Pietro to resign as a magistrate. Since September further corrup-

tion allegations have been investigated by magistrates in the port city of La Spezia, reportedly on evidence from the Gico, a special anti-Mafia unit of the Guardia di Finanza, based in Florence. This investigation has led to the

arrest of Mr Lorenzo Necci, the powerful head of the state railways, and Mr Pierfrancesco Pacini Battaglia, a shadowy finaucial intermediary already caught up in at least one corruption scandal

investigated by Mr Di Pietro in

In highly selective leaks of conversations, tapped hy the Guardia di Finanza, Mr Pacini Battaglia is alleged to infer he concluded a deal with the Milan magistrates to let him off lightly.

Several commentators have suggested this anti-Di Pietro campalgn has heeu orchestrated hy members of the Guardia di Finanza who have been brought to justice by anti-corruption magistrates. Mr Di Pietro has hinted at this; the Guardia di Finanza has repeatedly issued denials.



Web-site monitors Yeltsin's health

neering US heart surgeon, met yesterday. The Kremlin said they bad decided the Russian leader was in "optimal" condition for surgery and the operation could take

has set up an Internet website - www.debakey.com which Kremlin-watchers can

pointing to an operation this week. Thursday and Friday will be national holidays in Russia as the country marks the 79th anniversary of the Bolshevik revolution. Analysts think the long

be published. An extreme nationalist

Web-m

moning

Veltais

health

Sweden urged to stay out at start of Emu it was hit by another jump in jobleseness. He said the country ought to halve finances only prom for increase only pro

European monetary union at its planned start in 1999, an independent study commissioned by the Social Democratic government

recommended yesterday. "Our overall judgment of the economic and political arguments is that the factors which argue against Swedish participation in tha first round in 1999 are stronger participation,"

etrengthened the judgment already widely made in the financial markets that Sweden will stay ont of economic and monetary union at least initially, mainly because of the strong weight of public opinion against both the European Union and the single currency.

The Swedish government than those which argue for postponement is possible commission's

the commission's "thorough analysis" and said it provided a good basis for a full public debate on the

But in a sign that the government may now be concerned that the argument against early Swedish participation has gone too far, he pointed out that the report's conclusions ware itself has said that a the personal opinions of the

All but one member of the commission, chaired by Professor Lars Calmfors, a leading economist, favoured

Emu membership at a later

 unspecified - date. The panel said that the political advantages of membership argued for early entry - despite doubts about democratic controls over the projected European central. hank - because Sweden eight risked losing influence in the the when parliament takes a members. "Clearly it is still European Union if it stayed

joining Emu in 1999 would

be too risky for the Swedish economy, principally because of record because record unemployment and the continued weakness of the public finances. Prof Calmfors sald that

with unemployment running at more than 12 per cent of the workforce, Swadan needed to retain the freedom to use an independent monetary and currency policy as "insurance" in case

unemploymant before joining Emu.

He said that if production fell and unemployment rose, it was politically implausible that Sweden could control the resulting crisis through wage flexibility or cuts in employer contributions which would be the key adjustment mechanisms once monetary policy was fixed and strict Emu limits were imposed on the budget

With Sweden's public finances only now emerging from deep deficits, there was little room for increasing already bigh taxes or for further cuta in public spending beyond the tough measures taken in the past

two years. The commission said more time was needed for a debate in Sweden on the merits of joining Emu - and added that the costs of staying out would he reduced by the likelihood that several other EU members would also not

and foreign exchange markets and for regulators, Mr Colin Bamford, chief executive of Britain's Financial Law panel, said yesterday. Speculation between national currencies taking part in European monetary union would be impossible if exchange rates were

> would in effect disappear, he The euro, the proposed European single currency, would in effect be the only currency in the Emn area. National notes and coins would continue to exist but only as denominations of

locked as scheduled in 1999 since national currencies

Lawyers'

warning

on euro

By Graham Bowley,

nics Staff

The introduction of the

singla European currency

will bave far-reaching implications for financial

the euro. Bveryday transactions would involve national notes and coins but wholesale financial markets

would use the euro. The FLP said this was an important topic, which had so far attracted little attention.

Fears grow of Emu-induced flight to Swiss franc

policy to stem any sudden inflows into the Swiss franc in the run-up to the planned start of the single European currency in 1999, according to a study commissioned by the Swiss economics minis-

This could include softening its tough anti-inflationary monetary targets and adopting an informal exchange rate target.

Any sudden strengthening in the Swiss franc could be

best bandlad by adjusting over the development of Swiss monetary policy European monetary union rather than pegging the could cause speculative prepared to adjust monetary Swiss franc to the suro or inflows into hard currencies. the D-Mark, says the study, set up with the support of the Swiss National Bank.

It said the SNB should recovery. continua to balance its target of keeping money supply within a medium-term target range, with a more liberal monetary policy if monay started pouring into the

The Swiss, whose economy has stagnated for the last five years, are increasingly concerned that uncertainties

such as the Swiss franc. further delaying the country'a long ovardue economic

Yesterday's announcement that Swiss retail salas dropped 7.8 per cent in Sep-tember, and 3.4 per cent in tha third quarter, will increasa faars that the recent strength of the Swiss franc is pushing the economy deeper into recession. Mr Jean-Pascal Delamuraz,

Switzerland's president and

economics minister, commissioned a panal of experts last February to look at bow Switzerland might be affacted by the move towards Emu.

The group concluded that tha biggest danger for Switzerland would arise from an which threatened the price stability of tha euro. Switzerland would not be able to isolate itself in these circum-stances and would have to consider pegging the franc. The report argues that "with the exception of this

extreme development, which

external influences with an autonomous monetary policy". Nevertheless, Professor Bernd Schips, who headed the study group, said yesterday the threat of further inflows into the Swiss franc was a "serious threat" to the Swiss economy. He did not expect the economy to grow by more than 0.5 per cent in 1997 and 1998 and even this

is considered a low probabil-

ity, it is possible to dampen

could be jeopardised if there was a further sharp appreciation of the Swiss franc. The report goes further than recent Swiss National

ledging that the recent appreciation of the Swiss franc has damaged the economy. It says there are limits to the ability of the economy to adjust to a further rise in the Swiss currency. The Swiss National Bank

has been allowing money supply to grow well above its medium-term target for soma time. However, the report's emphasis that inflation is no longer a problem suggests that the bank's representative on the commit tee might have had to bow to the majority opinion.



Delamuraz: asked experts to study Emn's impact

EUROPEAN NEWS DIGEST

Kohl fails to halt tax row

A call from Chancellor Helmut Kohl for responsible behaviour from all three governing parties yesterday failed to stem the row about tax policy in Germany's coalition. The Free Democrats insisted that the solidarity surcharge, which is added to tax hills to finance eastern Germany, is cut by 2 percentage points to 5.5 per cent at the beginning of 1998. Leaders of Mr Kohl's Christian Democratic Union rejected the idea, arguing that the decision about cutting the surcharge should be taken only when the government had a clear idea of Germany's financial position. Mr Kohl called on the FDP to cease its threatening behaviour" and work loyally in the coalition. He said the government would move swiftly to plug gaps in the 1997 draft budget which are in prospect because of sluggish tax income and high unemployment. Like the FDP, the chancellor insisted that the budget would be corrected by spending cuts and not by tax increases or higher borrowing.

Peter Norman. Peter Norman, Bonn

Armenian premier to quit

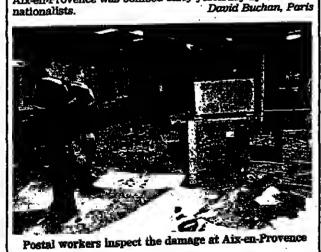
Armenia's prime minister yesterday announced his resignation following a protest vote against his tough reform programme. Mr Hrant Bagratian, in office since 1993, said he was resigning for personal reasons and wanted to write a book.

Mr Bagratian was popular among western investors and institutions for driving down inflation and reviving production. Armenia's GDP grew 6.9 per cent in 1996 and may grow by 5 per cent this year. But Mr Bagratian was unpopular at home for slashing social spending and cutting subsidies to loss-making industries, resulting in lower wages, high unemployment and impoverished health care and education.

An opposition candidate in September's presidential elections came close to unseating Mr Levon Ter-Petrosian by promising to raise social spending. Allegations of vote-rigging caused severe riots, followed by a military crackdown. Many analysts predicted that Mr Ter-Petrosian would sacrifice Mr Bagratian and raise spending to regain popularity. Mr Bagratian said in September that he would resign if the president Sander Thoenes, Alman backtracked on reforms.

Chirac, Aznar offer Emu aid

The leaders of France and Spain opened their summit in Marseilles yesterday by giving moral support to each other's efforts to be in at the planned start of European monetary union in 1999. President Jacques Chirac expressed his appreciation for Spain's determination to join the single currency, as reflected in the Madrid government'a draft budget for 1997. Mr Jose Aznar, Spain's prime minister, endorsed similar French efforts to reduce its public deficit sufficiently next year to qualify for monetary union. The annual summit took place under tight security after the main post office in Aix-en-Provence was bombed early yesterday hy Corsican



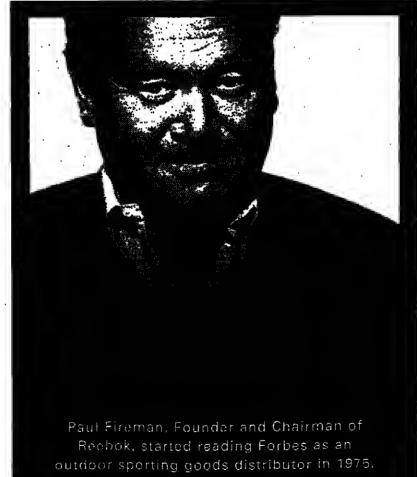
Italian traders in tax protest

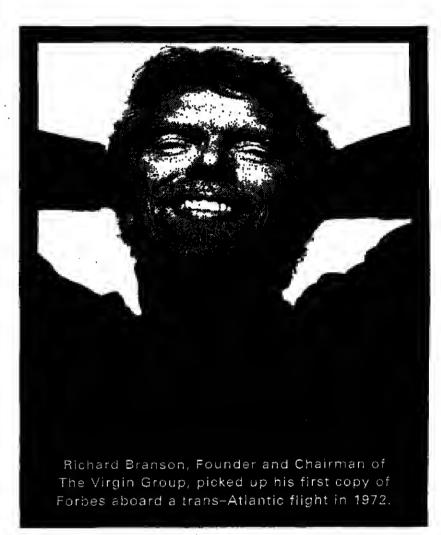
Italy's vociferous shopkeepers and traders yesterday staged countrywide protests against tax increases proposed in the 1997 budget and threatened a tax boycott. The protest, organised by Confcommercio, tha shopkeepers' confederation, underlined the fierce opposition to tax increases from a powerful anti-tax lobby. Mr Sergio Bille, head of Confcommercio, is staking out a political role as spokesman for the middle classes squeezed by higher taxes and fearful of a stagmant economy. The government, however, says small traders are among the worst tax evaders, often declaring lower sarnings than their employees. Robert Graham, Rome

Nicholas Colchester

A memorial service for Nico Colchester, former FT foreign editor, will be held at Southwark Cathedral at 11:30 on Wednesday, November 13. It will be followed by a reception at the Financial Times.







WHEN PEOPLE IN AMERICA GET SERIOUS ABOUT BUSINESS, THEY START READING FORBES.

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US electorate looks to Clinton again, discounting sleaze and uncertain achievement Citizens

Cynical voters set to back Mr Average



ELECTIONS November 5

middle-aged real estate broker had a soberthe President: "Don't mess up. You only have my vote hy default." He might have been speaking for millions of those who will today cast their

vote in favour of Mr Bill Clinton. If the polls are accurate, those millions will give Mr Clinton a hefty victory: hut what they cannot give him, however large their numbers, is a strong mandate for a second term. For while it is easy to find Clinton voters in America, it is tougher to find Clinton enthusiasts.

Frank, the real estate broker. had given up his supper one night last week to sit in e room at a along with other members of the disaffected American electorate to talk about today's election. They were taking part in two "focus groups", small discussion groups of target consumers, the essential tool of the modern It has become almost a truism

to say that American politics is driven by such focus groups; that politicians never have a campaign thought - and certainly never utter one - without first testing It out before a jury of voters gsthered together in a focus

Last week'a focus group was paid for not by a politician, hut hy a philanthropist with a particular interest in campaign finance reform - the only hot topic of a tepid election campaign. Mr Jerome Kohlberg, first "K" of the leveraged buy out specialist which allow rich individuals Kohlberg Kravis Roberts (KKR), and other "special interests" was formerly a large contributor



Bill Clinton: the kind of president Americans can tolerate, but not revere

spend "a few million figuring out pollster, to probe voter views on how not to have political money and politics, and to listen influence", by pushing for the to the voices of America as the reform of campaign finance laws

political cycle hit its four-year peak.
Mr Clinton would have found

inordinate power over politicians.
So Mr Kohlberg paid Mr Peter much of what was said would not

His aides say he now wants to Hart, a leading Democratic have pleased him. Asked to grade his first term as president, almost all 22 voters in the two groups rated him "average". No one said

> Mr Clinton emerged as the kind of President whom Americans can tolerate, but not revere.

round" of snap responses

The President sttracted labels like "smart" and "sexy", almost all focused on image more than substance. Mr Hart tested the groups' reactions to other political leaders too: Mr Bob Dole was rated "dull" and "grumpy".

Mr Jack Kemp, his running mate, was largely unknown. The only figure who sparked any passion in the adjectives was Mrs Elizabeth Dole, the Republican candidate's wife.

Despite considerable mental effort, none of the participants seemed able to come up with anything Mr Clinton had actually achieved as President - though somaooe eventually made the dubious suggestion "peace in the Middle East".

Whether or not they planned to vote for him, no one would admit to having a high opinion of Mr Clinton's morals. "He would be sleazy, if he wasn't so polished, one man said. But most seemed to think character and morals irrelevant to voting behaviour.

'I don't think he has any real

moral compass," said one group

member, speaking for many. "And you're voting for him because...?" Mr Hart enquired. Because I have no alternative." As Mr Hart pointed out afterward Clinton voters in the group were simply making a practical calculation. "They were saying, "we've invested four years in him. And we're prepared to roll the investment over." Many clearly cherished high hopes from

On the subject of campaign finance reform, Mr Clinton could have taken some comfort in the replies. He has been accused of gross abuses, including accepting contributions from foreigners in

optimism

second tarm - but were unable

to cite concrete grounds for

reactions which determine so the focus group members had not many political choices, holding registered these charges at all. what he called a "lightning and the rest did not care much, One could almost hear Mr Boh Dole, the Republican challenger, thundering from the sidelines: Where's the outrage?'

Mr Hart showed the first group, of 12 women voters, a collage of front-page headlines screaming of campaign finance abuses. The ladies' faces looked blank. Anyone really know whet's going on?" Mr Hart asked? There was no reply.

"It went on 100 years ago and it's gonna go on 100 years from now, and if you don't helieve that,

Image is vital. Clinton is rated smart and sexy, Dole, dull and grumpy

you're naive," one particlpant said, summing up the consensus.

They might have been sending a sage: there is no mileage in Clinton campaign finence scandals. Outrage does not drive the largely cynical American electorate. A certain amount of scandal is already in the price.

Republican politicians may pursue Mr Clinton on a variety of attracted more campaign ethical charges – from his finance on both sides than involvement in the Whitewater Proposition 211, designed to financial scandal, to campaign finance transgressions, to shuse of confidential FBI files - if he wins a second term and they control Congress. But there is little sign that most voters feel so strongly. Americans set a low standard of ethics for their politicians. It takes a major abuse to breach the gation in federal courts harrier. cvnicism

Patti Waldmeir

push hot issues in front of voters

By Jurek Martin

If today's US elections hold true to form, California will be watched not for whether President Bill Clinton or Mr Boh Dole carry the White House but for the result of three ballot propositions with potentially broad legal and public pollcy implica-

Elsewhere this is proving a vintage year for citizen initiatives. Voters will confront no fewer than 90 statewida propositions, two-thirds of them in the West and 17 in Oregon alone. They cover a full range of

issues – from taxing churches (Cnlorado) and hunting wildlife (Colorado and Alaska) to the current hot topic, campaign finance reform (several states stretching from Maine on the Atlantic to Washington on the Pacific). Term limits for elected representatives are on 14 state ballots and legalised gambling on 10.

Of California's hig three proposals, none has attracted more campaign make it easier for shareholders to sue husinesses for financial mismanagement. Company executives could be held personally liable in any judgment against them and punitive damages - not permitted in securities litiwould be subject to no ceil-

Corporations ere estimated to have poured over \$35m into the effort to defeat it, while its main sponsors, the trial lawyers, have also dng deep into their pockets. Recent polls find the alectorate evenly divided on the issue.

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Outside the state, more attention, though less money, has been devoted to Proposition 209, which would bar the government of California from involvement in affirmative sction programmes. Mr Dole favours it, Mr Clinton opposes it and a Mervyn Field poll published yester-day had it passing by 52 to

Proposition 215 calls for the legalisation of marijuana for use to relieve pain and nausea in patients suffering from cancer and Aids. It has some support in the medical profession but conservative and religious lobbies are fighting against it. A fair head of steam seems to be gathering '4 reform initiatives, with

Maine leading the way. State voters will decide whether to provide addi-tional public finance for candidates who agree to abide by spending ceilings and refuse special interest contributions to level the financial playing field against those who do not.

Dole and deodorant on the campaign trail

Well-fed but sleepless, Patti Waldmeir describes the hunting of the hack pack on the Republican candidate's jet

Exorcist".

ournalists are simple people: they need electric power, a functioning telephone line, constant feeding, occasional alcoholand where possible, some-thing to write about. Sleep is optional. US politicians understand all that. They give them what they need. As Mr Bob Dole and Presi-

dent Bill Clinton jetted into their home towns ahead of today's election, they trailed with them a retinue of sleepdeprived, over-fed, cellularlylinked reporters. A couple of hundred of them. Mr Dole's media entourage

is the more ragged, after contempt cannot be far being deprived of sleep for 96 a record for candi date-induced campaign tor-

When he began his nontook away their luggage and issued them with chic blue Dole bags filled with toothbrushes and deodorants, to belp them combat campaign mouth and fight off homestretch odour.

But at least he did not take away their power, their phone lines, or their food although the normal high quality of Dole campaign meals deteriorated by the hour. For once, he provided a surfeit of what is known in the trade as "colour" - midnight gaming pit-stops in Las Vegas, and trucking jaunts through rural Michigan. Something to write about, at last.

But where there is such familiarity - the hard core of Mr Dole's press retinue has travelled with him almost constantly for six months away. Most of the press started out liking respecting the candidate; but relations frayed, as he began to bleme them for poor stop campaign marathon he perceptions of his camp

Many expressed fury at his ill-planned, 96-hour blitz. His daily outbursts, usually against the New York Times, won him no friends in the nether compartments of his

problem and that we still

have an arms embargo on," said Mr Guldo Di Tella,

Argentina's foreign minister.

Argentina had explicitly

stated in its constitution

that it would not press its claim to the Falklands by

military means. "I don't

think we pose any threat whatsoever," he said.

arrived yesterday, took over

tion of a trip to the UK and

Europe last month drew crit-

internetional foray since tak-

ing office, arrived with a

stamp of approval from the

International Monetary

Fund, which last week

accepted new macro-eco-

nomic targets set by his

Mr Fernandez, who

aircraft, where the journalists were quartered, In the last hours of his campaign Mr Dole took to visiting the back of the aircraft to prove that he was still alive. But before then, he had seldom ventured from his luxury first-class cabin, complete with sepa-

rate exit. Elite members of

the press corps were trained to leave by the rear end of

his aircraft.

Many journalists were on a separate aircraft altogether and did not see the candidate much, except at large public events. A small, rota-ting media "pool" was allowed to accompany Mr Dole the rest of the time: they then spent hours trying to decipher the half-sentences of a candidate whose voice was pitched perfectly to imitate aircraft noise. Monosyllabic utterances,

half-heard above the dln, were then distributed as the daily "pool report". One report conveyed the following intelligence from outlet. The rest fanned out else.

Mr Dole's press secretary, in waves from the power Mr Nelson Warfield: Mr Dole "has his laundry needs well under control"; campaign stops are not - repeat not being planned by "using a map and a dart"; and "the financial scandals of ths

Clinton administration will

have more sequels than the

A later report provided details of the candidate's craving for a milkshake, and his wife's consumption of a hot dog, at a fast food stop in Sioux Falls, North Dakota.

used to subsidise the candidate's own travel costs. was strictly hierarchical. The Washington Post New York Times, Los Angeles Times and usually the wire

services sat at head table, a

space in the middle of the

points, heck to the camera men, stuck next to the tollets in the tail.

Most journalists observers that they are recognised immediately that this was no ordinary aircraft. The air hostesses constantly ply passengers with food; the "fasten seat belt" signs come on normally at take-off, but no-one is ever asked to sit down; no disembodied voice warns sternly of the need to turn off cellphones, so phone conversa-For the privilege of gleaning these insights, media flight. It is one of the few organisations spend thon- places in America where sands of dollars for a place smoking is not a federal

The hostesses did their best to serve up passable fast Once on board, the seating food in the final hours of the campaign. But the one thing they could not deliver was sleep. And after the longest, dreariest campaign in modern memory, the journalists - simple people that they aircraft with its own electric are - can think of nothing



Dole hopes pundits are wrong - as they were with Truman

Argentina's army chief visits Britain

By David Pilling in Buenos Aires

General Martin Balza, Argentina's army chief, yesterday began a three-day official visit to Britain, hecoming the highest-level military official to he received in London since the 1982 Faiklands war.

Gen Balza's arrival - which coincided with that of Mr Roque Fernandez, economy minister - was considered "highly significant" by British military officials. They said such top-level contacts were an important part of normalising hilateral rela-

Full diplomatic links between the two countries were re-established in 1990, even though Buenos Aires maintains its sovereignty claim over the Fslkland

Gen Balza, who was taken prisoner during the 1982 war, is expected to press for an end to a British arms embargo, particularly on spare parts for the Argentine navy. Both governments that the embargo has been secretly relaxed.

Cavallo apologises to judge Mr Domingo Csvallo, the

former Argentine economy minister who is facing a series of facing court actions for his outspoken denunciations of official corruption, "We are very sorry that Britain has not tackled the apologised to a Supreme Conrt jndge yesterday for allegations against the judge, Renter reports from Buenos Aires.

Mr Cavallo is abroad, hnt his lawyers filed a retraction, admitting he made the comments about Judge Augusto Bellascio "without personally checking the quality of the information I had and whether it was complete and accurate".

The case dates back to the economy ministry in July from Mr Domingo Cavallo. Mr Fernández is 1993. when Mr Cavallo called Mr Belluscio and Mr heading a mission of more Enrique Petracchi, a High than 100 Argentine business Court colleague, "corrupt thieves" because of their British investors will he ruling in a case against the central bank. Both sued, but keen to establish links with Mr Petracchi accepted a the new economy minister, whose last-minute cancella-

retraction last month. Mr Cavallo was sacked three months ago after icism from some quarters. Mr Fernández, whose trip to London is only his second doing a widely praised job as economy minister. He beat hyperinflation and fostered growth with his 1991 plan pegging the peso to the

dollar He bas courted controversy since his sacking by continuing his personal crusade against official corrupRaymond Colitt reports on pressure for reform of a corrupt judicial system ozquin has been in La back to doing husinese because of a lack of match- become involved in certain head of En Cambio, an advo-Planta jail, just outside Venezuela's capital Car-

acas, for nearly four years, accused of having stolen a piece of hread from his neighbourhood bakery. Although the real culprit has since admitted to the crime, Joaquin has been stuck behind bars. He has neither seen a judge nor a His is not an isolated case.

According to the justice min-istry, only 7,000 out of Venezuela's 25,000 prisoners have stood trial. And, as the long queues outside the country's trihunals indicate, justice is not easily accessible for Venezuelans outside prison elther. "I've been coming here for

lawyer.

weeks," said one woman et a Caracas court, "and I know my case will be shelved to collect dust with others." Even those with the money end clout to cut through the red tape and corruption and have their case heard find the country's judicial system a legal night-

"You need to hire more lawyera in Venezuela than anywhere else," says Mr Stephen Goss, president of Venezuelan-British chamber of commerce, who himself has several court cases still unresolved after yaars of walting. "It's e serious draw-

Public sensitivity to these

issues have been heightened by events revealing the extent of extortion and inefficiency in the judiciary. A nationwide strike by court employees over delays in their pay and the massacre of 25 inmates in one of Venezuela's overcrowded prisons have added to concern. The judiciary has always been corrupt, clientilist and

A poll says 75 per cent of Venezuelans distrust their judicial system

politicised, but now the situ-ation has become explosive," says Mr Alfredo Keller, pollster and political analyst, His latest opinion poll indi-cates that 75 per cent of tha Venezuelan public distrusts the judicial system. Just how daunting a task

it is to reform Venezuela's judiciary is illustrated by tha fate of e \$30m World Bank project designed to provide the judiciary with technical and administrative aid.

ing funds from the government, the project, signed in December 1993, recently collapsed when the majority of the magistrates in the Council of the Judiciary, the principal agency charged with implementing the programme, abandoned it.

Bringing Venezuela to book

Mrs Gisela Parra, the council member who was implementing the project until she was dismissed last week, said reforms such as the random distribution of cases to judges or the introduction of oral and public hearings, threatened the interests of the magistrates who "currently do as they

will".
"Those corrupt judges that
publicly support reform in reality have boycotted the project because it is not in Of urgency their interest. My colleagues simply have not understood tha importance of a project for the good of the country," she adds.

Mr Waleed Malik, the proj ect's manager at the World Bank, admits that progress "could have been swifter", but disagrees that the project should not have been ini-tiated until the country showed a more serious commitment to judicial reform. "The idea was to support the effort and help huild consensus," he says, adding that After sitting idle for years the World Bank does not areas of the judiciary, such as criminal law or the peni-

tentiary system. Since Venezuela's return to alected government 38 years ago, its judiciary has heen neglected and no reform effort will reverse thet ovarnight, says Mrs Cecilia Sosa, the head of the Supreme Court. "The project of the World Bank is no panacea but it is an opportunity to gather support and show

Government appears to have picked up the sense

that something is being done, that we are moving towards a minimum of legal security." President Rafael Caldera has pledged to revive the proje

Yet without tougher action and more political will, others say, such reform efforts are merely cosmetic. "What good is it if we have more computers and better buildings but leave the same rogues, tha same corrupt judges?" asks Mr Carlos Tablante, a former govarnor and

cacy group for judicial reform.

En Cambio's proposal calls for all the country's 1,109 judges to be put on proba-tion until spproved by an eminent jury in a public process. It would also speed up half a dozen judiciary reform bills, including an extensive constitutional reform, which are currently stalled in Con-

Mr Tablante says this is the only way to break "the machinery of corruption that has formed around judges and includes lawyers, court employees and political par-

The government, meanwhile, has picked up the battle cry and appears to have recognised the urgency for reform. "There is an emergency which is endangering the very values and principles underlying public order," says Mr Henrique Meier, the minister of jus-

Yet assessments differ as to whether President Caldera, who was yesterday due to meet World Bank officials to discuss the issue, will provide the needed impetus for reform. "Ha has his hands free to do so," says Mr Keller. "He has the ability but I'm not so sure if ha has the political energy to do



Citizen

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on animal trap ban

By Nancy Dunne

Animal welfare advocates will this week urge the European Commission to implement e long-delayed ban on fur imports from countries where leghold traps are 1997.

The European Union has said it will implement the ban at the end of this year unless the US, Russia and Canada reach a multilateral agreement on humane trapping standards. The unofficial deadline for the agreement is December 15 when EU environment ministers

However, US officials said last week that little progress had been mada on reaching a multilateral deal. If the EU pursues its ban the US is expected reluctantly to join Canada in a complaint to the World Trade Organisation.

The Clinton administration would like to avoid a controversial confrontation between-environment and trade, but officials expect the US fur industry to fila a trade complaint. This would, they say, ohlige them to pur-

sue the case in Geneva. The US and Canada have tried to get agreement on a 5-10 year phasing out of the leghold traps, during which time international standards could be agreed and various types of more humane traps tested. Brussels insists it must have some kind of pact

Implementation of the EU

ban on fur imports has twice been postponed for a year. Under pressure from fur exporters and amid dissension in its own ranks, the Commission recommended that the han he deleyed again until the beginning of

Remote communities in northern Canada depend on trapping for as much as 60 per cent of their income. The trappers claim they perform a valuable information service for wildlife conservation

Last year, an aboriginal group representing about 2,000 trappers asked senior Canadian trade officials to impose curbs on European luxury car imports in retaliation against the EU fur ban. Tha fur industry has also discussed hoycotts against other European products.

Animal rights activists maintain that the leghold trap is the most crual method of capture. They say leg snares, boxes and cage traps are more acceptable. Mrs Christine Stephens

president of the Animal Welfare Institute in the US, said US officials had been "telling shocking untruths" in contending that leghold traps had not been usad for decades in the US. Mrs Step-hens said only one-tenth of US fur exports - about 13 species of animals whose pelts have been banned from the EU.

Neither mink nor fox is on

EU pressed West coast ports feel winds of change

the US that have enjoyed prosperity as the country's trade gateways to Asia for more than 20 vears have had to contend with some unfamiliar bad news lately.

Just as Los Angeles and San Francisco were sighing with relief at the passing of a threat of dock labour unrest, word was beginning to spread that west coast trade volume was falling. It has since been confirmed that container traffic through the region fell in the year to the end of June.

The fall was less than 1 per cent, hut noteworthy because it was the first reversal in the 24 years in which records have been kept. It was accompanied by continued shifts in shipping patterns which have rattled the most northerly port opererners pause for thought.
Officials say the dip was

probably the result of overstocked US shops following e relatively poor Christmas retailing season, compounded by a modest slow-down in world trade, and of currency swings. The more familiar 3 per cent annual growth trend should shortly reassert itself, they claim.

Long-term projections that US trade with the Pacific

he west coast ports of Rim will double in the next 25 years remain valid, they add.

If there is scope for optimism, there is also little room for complacency. The drift of Asian manufacturing capacity from Japan to more southerly regions is drawing volume away from north western ports such as Seattle and its neighbour Tacoma. Falling car imports from Japan - the result of the domestic industry's resurgence and increased manufacture of Japanese brands inside the US - are

also taking their toll. At the same time, shippers from southern Asia are being increasingly drawn through the Suez Canal to eastarn US ports which serve populous markets in the hinterlands of New York and Detroit, and whera cheaper dockside lahour adds to the attractions. According to officials in the Port of Portland, Oregon, 6 per cent of all Asian seaborne cargo for the US now passes through the canal en

route to the east coast.

tainer traffic drop by almost 8 per cent, although the 3 per cent gain at Tacoma offered some compensation. Their joint share of west coast trade fell almost 1 per Contenders for the Asian

cent to 24 per cent in the sixth consecutive annual

Next year they will face new challenges from Vancouver, just across tha bor-der, where the opening of a terminal will double the port's capacity. The Canadian neighbour also has the advantage of having conquered its land-based trans-

port problems. Earlier this year Hanjin In the year to the end of Shipping, which formerly June, Seattle saw its con-eccounted for more than 10 per cent of all container traffic through Portland, shifted its north American landing

> point to Vancouver. Seattle, which relies on members of the Asia Pacific

Economic Co-operation forum (Apec) for 89 per cent of its business, and on Japan for more than a third of its total yearly trade of \$74bn

(£45bn) is now responding to

its changed circumstances. Despite the latest setback, local officials stand by projections of continued growth underpin a \$500m expansion scheme under way. Aside from a 235-acre container terminal project, due for completion in 2000, the heart of this scheme is the disentanglement of the rail net-

work serving the port. Soon, the port will have two new docksida spur lines, and a loop track big enough

to assemble a 9,000ft train of trend with a 1.5 per cent vol

The planned extra capacity is important, but speed is essential if it is to be best used. The north-west ports' former advantage over Los Angeles, for example, of a one-day shorter sailing time from Japan, is fading as Japanese manufacturing gives

A further disadvantage is the smallness of their local markets. Fast-growing southern California is home to 17m people - more than five times the population of Seattle's hinterland around the Puget Sound.

The effects of change are even apparent in San Fran-cisco Bay, where the lively flow of electronic products and components between Asia and Silicon Valley has belped double the value of trade through the area since

Although San Francisco's exports to Japan soared 44 per cent in the first half of this year to \$8bn, imports fell almost 9 per cent to \$8.8bn - with shipments of Japanese-huilt cars dropping by 60 per cent to \$483m. according to Tradewatch, a market research company.

Oakland, the main seaport in the San Francisco Bay to huck the container traffic

ume rise in the year to end-June. Even here the shift to higger ships and the deeperseated changes in trade patterns have obliged the port authorities to invest in a harbour-dredging project and draw up plans for a new waterside rail terminal.

But there is no project anywhere along the coast to rival the \$600m expansion project under way at Los Angeles or the \$1.8bn development of a road and rail route to link the port to inland road and rail marshalling yards. The port is soon to have two new piers, a 290-acre container terminal for American President Lines and a 111-acre coal facility to feed Asia's steel and power plants.

Los Angeles and Long Beach Harbor next door are the linchpins of west coast commerce. They account for a quarter of all US trade and more than half the containers coming in and out of the

The twin ports' share of west coast trade is now 58 per cent compared with 53 per cent five years ago. Seattle-Tacoma has slipped from 28 per cent to 24 per cent.

Christopher Parkes and Anne Counsell

WORLD TRADE NEWS DIGEST

UK 'near pact' with Vietnam

British officials say the UK and Vietnam may be close to signing an investment agreement which would protect

British investors in Vietnam. After 18 months of talks, however, the two sides still disagree over whether British investors should be accorded the same treatment as local investors over issues such as tax. "We have total agreement on all points but this one and we are holding out," said Mr Stephen Turner, deputy head of mission at the British embassy in Hanol. No comment was available from Vietnamese

London bolsters its argument by reference to its 83 investment protection agreements with other countries where British investors operate on a level playing field

with locals. However, Vietnam wants a deal that allows separate treatment, as enshrined in its foreign investment law. Hanoi has 23 pacts with countries - including some from the European Union - where a distinction is made

between local and foreign investors. Mr Turner said the UK hoped a compromise could be reached soon, based on a British proposal thet UK investors already active in Vietnam would be treated the same as Vietnamese investors. However any future UK

investors could be treated differently.

Britain ranks 13th among foreign investors in Vietnam, with \$485m invested in 19 projects. Jeremy Grant, Hanoi

Saigon river study agreed

Maunsell, the UK-based engineering consultant, is to carry out a British aid-funded study for a new crossing of the Saigon river linking Ho Chi Minh City with the Thu Thiem peninsula, a wetland area to be developed.

Maunsell, which has worked in Vietnam for four years, is also part of a consortium preparing a transport master plan for Ho Chi Minh City. The plan and the feasibility study for the proposed Saigon crossing have both been funded by Britain's Overseas Development Andrew Taylor, London

Shell seeks Andes gas plan

Shell Prospecting and Development Peru has invited two international consortia to submit proposals for bringing natural gas across the Andes to Lima from the Camisea gas fields. The consortia - both from the US - are headed by Bechtel and Fluor Daniel together with local Peruvian construction companies. Odebrecht of Brazil is participating in the Bechtel consortium, and Techint of Argentina in Fluor Daniel's.

The Camisea project is Peru's largest, with development costs estimated at some \$3bn. Much of this will go on construction of a 600km trans-Andean gas pipeline, associated plants and facilities. The Camisea deposits border the biologically rich Manu National Park where there are indigenous communities. Shell expects the design competition to last six months. Sally Bowen, Lima

Dominion Energy, a subsidiary of Dominion Resources of Richmond, a leading US independent power producer, has announced a \$35m investment in the Bolivian department of Cochabamba. Three separate projects for channels and tunnels will approximately double electricity power generation in the Corani dam. Dominion is part of a consortium of the four US-dominated power generating companies in Bolivia which plan to export some 800MW of power annually to south-west

■ A US\$83m construction management contract to build a new headquarters for the Kuwait Petroleum Corporation and Ministry of Oil has been awarded to a joint venture between Projacs, a Kuwaiti company, and Bovis, the construction subsidiary of the P&O group of the UK. The headquarters due to be completed in 1999 will accommodate more than 1,200 staff in twin high-rise,

Addranz, the joint venture of ABB and Daimler Benz, may sign a \$200m deal with Polish State Railways (PKP) for the delivery of electrical locomotives this month, according to local reports. In September, the Polish privatisation ministry signed an initial agreement with Adtranz on selling 75 per cent of Pafawag, the rolling stock maker, on the condition that the Polish company and PKP agree on a locomotive delivery programme.

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Global Communications

Hanoi may change rules on offshore loans HK upset by

By Jeremy Grant in Hanol

Vietnam's central bank has proposed a ban on the use of domestic collateral for offsbore borrowing, provoking confusion among foraign bankers and casting doubt on the country's ability to formulate policy clearly. In a letter to the prime minister, the central bank recommends that the only form of security that should be allowed for foreign loans is a

Pledging a joint venture's which usually assets. include buildings and Central bank draft policy machinery, fell "outside the statements carry weight in governing scope of Vietnam-

esa laws," the letter said. tral law-making or law-draft- bankers, who already face lateral, what are we going to Many foreign investors, ing body. The result is a leg- obstacles to lending in Viet- do?" asked one British including the World Bank private investment arm, the International Finance Corporation, have signed loan agreements based on the securitisation of domestic

There are 10 loan agree-

ments totalling \$310m to companies in which foreign investors have a stake yet to be signed, in which the parties bad agreed to the mortgaging of assets. But that formula would be unlawful under the bank proposal. Vietnam, which has no cen-

It bas also disappointed

ing body. The result is a legislative free-for-all in which ministries and government compete to bave their interests enshrined in law. "The whole problem," said ona foreign lawyer, was that the central bank believed it was

"the sole legislator as far as

lending is concerned". The proposal has caused confusion because foreign lawyers say, it appears to Civil Code that cama into effect in July, that allows buildings and machinery to be mortgaged under certain

An ability to mortgage assets is usually crucial in such cases, given that projects generate a negative

nam. These include lack of

clarity over land title and a

competitive market where

about 25 licensed foreign

banks are chasing the few

bankabla projects that exist.

the central bank letter runs

counter to the country's fre-

quently repeated desire to

attract international project

finance capital for infra-

cash flow in their initial

stages. "If we can't take col-

In addition, the spirit of

banker.

Some see the bank letter as a statement of ideological principle, suggesting that no foreigner has right of ownership over assets in Vietnam. But it underscores Vietnam's continuing inability to produce clear legislation.

The country's recent lawmaking record is not encouraging. In June, the central bank slapped a 5 per cent tax on virtually all types of remittances coming into Vietnam, Despite complaints from foreign banks that the action resulted in a 50 per cent drop in the amount of foreign exchange coming into tha banking system, the central bank did not with draw the law.

The question of whether Vletnam can get its legislative house in order is being seen as a test of its credibillty, not only in the eyes of foreign investors, but donors who will gather in Paris in early December.

Hanol has yet to legislate effective measures that would, for example, liberalise the export sector by relaxing the state's monopoly on import and export licences at a time wban export performance is show

China's troop announcement

By John Ridding in Hong Kong

China's announcement of plans to send an advance guard of PLA troops to Hong Kong before next July's transfer of sovereignty was yesterday described as a breach of confidentiality by the Hong Kong government.

"The request by the Chinese side to station PLA personnel in Hong Kong is a matter of confidential discussions," said a government spokesman. "We were shocked therefore to see details of these talks being publicly revealed by a senior Chinese official."

The spokesman described as "a serious breach of confidentiality" comments by Mr Cheng Shousan, deputy director of the Chinese foreign ministry's Hong Kong and Macao Affairs Office.

Mr Cheng said at the weekend China would begin stationing PLA (People's Liberation Army) soldiers and snpport specialists in Hong Kong early next year to prepare for the arrival of the army garrison on July 1. He added that their num-

per would be "less than a few bundred", although Chinese television later put the figure at about 300, and said the advance team would carry arms.

What kind of arms the PLA advance parties will take will need to be discussed with the Britain in the Joint Liaison Group," he said referring to the Sino-British body overseeing

handovar issues.

rison in Hong Kong is a sensitive issue in the territory. Concerns have been fuelled over recent weeks by uncertainty about wbetber PLA soldiers will be subject to Hong Kong law, an Issue which still requires clarifica-

Mr Chris Patten, the Hong Kong governur, recently indicated that the government would accept a small number of PLA personnel to prepare for the arrival of the garrison. But he stressed that they should be subject to Hong Kong law.

The government said it had protested strongly yesterday about the breach of confidentiality. It also rejected the need for any advance tcam to carry weapons and expressed concerns about its reported size.

We must emphasise again that no decision has been takeu and nu agreement bas been reached on the Chinese side's request for the stationing of advance personnel," said a government statement. "The community is naturally very sensitive about this issue and would expect the British side to proceed carefully and cautiously.

The numbers planned for the PLA garrison in Hong Kong remain unclear, although the most common estimates range between 6.000 and 8,000. However, China also intends to maintain garrisons in Shenzhen, the special economic zone across the border from Hong

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Transport empire Malaysia invests to wrest for Mahathir's son cargoes from Singapore

By James Kynge in Kuala Lumpur

Mr Mirzan Mahathir, the eldest son of Malaysia's prime minister. Dr. Mahathir Mohamad, yesterday took another step towards becoming the country's foremost transport mogul.

The company bc controls, Konsortium Perkapalan (KPB), has through a subsidiary, Diperdana Corporation, offered to buy a Malaysian shipping company called PDZ Holdings, which operales a container shipping line serving south-east Asian ports.

It is Mr Mirzan's third transport acquisition this year and if the bid succeeds, it would provide Diper-dana with its first foothold in Sarawak, an area of considerable growth potential where Asia's higgest infrastructure project, a dam, is being constructed. The bid offer would value PDZ at M\$772m (\$305m), analysts said,

Mr Mirzan, 37, has the highest profile of the prime minister's sons. But he generally sbuns the limelight and like his slhlings, he has displayed no political ambition. He does not bold a position of rank within the United Malays National Organisation. the dominant party within the ruling coalition.

Earlier this year, KPB, which is a land-based haulage operator, revealed its seafaring interests when it bought the Hong Kongbased shipping company, Pacific Basin. It paid US\$230m for its outstanding shares, took on the company's debts and received a fleet of 23 vessels, with 13 on order from shipyards in China. At one stroke it became the nation's second largest shipping company, after the state-owned Malaysian International Shipping Corporation.

It also bought a shipping company called PNSL, which has 14 through neighbouring Singapore.



Mahathir Mohamad

ships and two on order. Later, both Pacific Basin and PNSL were injected by KPB into Diperdana, creating a clear separation between KPB's haulage activities and Diperdana's shipping operations.

Much interest is now focused on whether Mr Mirzan will emerge as a leading contender to take a controlling stake in the national shipping line. The government said over a year ago its indirect 29.3 per cent stake in the company would be sold to the private sector, industry analysts said that if the stake was sold to Mr Mirzan, he would completely dominate Malaysia's shipping and haulage business.

in such a position, be could better ensure that Malaysia acts to stem the large amounts of money it pays to foreign haulage and shipping companies. He could also belp direct more cargo traffic through Malaysia's own ports, rether than

The emergence of Mr Mirzan Mahathir as one of the transport and shipping worlds is one of several strands in a strategy

of national importance. No effort is haing spared in attempts to build up Port Klang, the nation's leading port, into a regional hub capable of competing with the world's second busiest port, Singapore. The impetus for this drive is to stem the torrent of cash which Malaysians spend every year in dispatching about 56 per cent of their export cargoes through Singapore.

If these cargoes can be re-routed for export through Port Klang rather than Singapore, the country will have gone a long way toward solving one of its most pressing economic problems.

The worrying increase last year in Malaysia's current account deficit, the shortfall in the trade of goods and services, was to a significant extent because of payments by Malaysian companies for foreign port, shipping and freight insurance services. Of a current account deficit of M\$18.7bn (US\$7.4bn1 last year, soma M\$9.28bn came from the deficit in

freight and insurance payments. Although the government has predicted that the current account deficit will narrow this year to M\$14.8bn, it remains one of Malaysia'a most pressing economic problems. Stock market investors, especially foreigners, bave long cited the shortfall as a key argument against investing in the local.

In addition, the shipping of cargoes through Singapore increases the cost of Malaysia's exports and thereby reduces their compebtiveness, officials said. Exporters have first to pay haulage companies for the Port of Singapore Authority Singapore," he added.

James Kynge reports on a drive to exploit cost advantages and get exporters to switch to Port Klang

transporting their cargoes to Singa-pore and then they must fork out for port handling charges which are recognised to be higher than those in Port Klang.

As an indication of the cost differential, the transhipment charge for one 20-foot equivalent unit (teu) container in Singapore is about US\$88, as against about US\$56 in Port Klang.

"We don't want to compete with Singapore but we have to try to handle our own cargo and take back that part of our cargo which goes through Singapore," said Mr M. Rajasingam, general manager of the Port Klang Authority, which oversees the port's operations.

An ambitious expansion project at Westport, part of the Port Klang complex, shows how serious Malay-sia is. About M\$3bn is expected to be spent on increasing tha number of deep water berths at Westport from 12 to 32 in 2005, said a Westport official. By that date, it is hoped that the 3m teu of its cargo which now transit through Singapore will leave from any of the three terminals which make np Port Klang.

The success or failure of this endeavour will matter a great deal to Singapore, Malaysian traffic is a lucrative and growing business for

Malaysia's cost advantages have proven a potent lure for shipping lines operating on wafer-thin margins. in the first seven months of this year, 19 new shipping services started up from Port Klang. Some of these were mainline services which deliver cargoes to thair final destination, often across the Pacific. Others were calls by feeder" ships to deliver cargoes for later collection by the mainline

It is these mainline services which Port Klang is keen to cultivate. Some shipping executives go so far as to predict that, ultimately there will be room for only one mainline port on the Straits of Malacca – either Singapore or Port Klang but not both.

ne crucial precondition for a mainline port is the ability to attract aufficient feeder cargoes to enabla mainline ships to take on a full load. It is for this reason that Malaysia's government is using its powers of persuasion to ensure that cargoes from the country's smaller ports are "fed" not to Singapore but to Port Klang. Exportars and transport companies, such as the one owned by Mr Mirzan, are being urged to send their goods to Port Klang so as to build up the amount of transshipment cargo at the port. Malaysia is also hoping to attract feeders from the region.

We want about 400,000 boxes [containers] from the Indonesian island of Sumatra, 600,000 from India and probably 100,000 boxes from Myanmar [Burma]," said Mr G. Gnanalingam, the managing director of Westport.

"All of these are now going to

ASIA-PACIFIC NEWS DIGEST

Dalai Lama asked to Taipei

A Taiwanese religious group has invited the Dalai Lama to Taiwan near the end of the year – a move which, should he accept, would infuriate China. The Buddhist Association, a Taiwanese private religious organisation, said it was awaiting a response. Taiwan's president, Mr Lee Teng hui, has said he would welcome a visit from the Dalai Lama, as a religious leader.

A visit by the Dalai Lama to Taiwan, which Beijing regards as a renegade Chinese province, would hit a ensitive nerve. It is unclear whether the Dalai Lama would meet Taiwanese officials but China is bitterly opposed to efforts by Taipel and the Dalai Lama to forge ■ Taiwan's mainland affairs council, a cabinet level

agency, yesterday decided to lift a ban on the posting of mainland Chinese journalists in Taiwan. The measure is an attempt by Taipel to thaw ties between the two Laura Tyson, Toipei

Hong Kong GDP rises 4.3%

Strong investment underpinned a 4.3 per cent rear-on-year rise in Hong Kong's gross domestic product in the second quarter of 1996, against a rise of 3.3 per cent in the preceding three months, official statistics showed yesterday. Economists said the performance reflected the territory's recovery from economic slowdown in 1995.

Gross domestic fixed capital formation rose 10.4 per cent in the second quarter, against the same period in 1995. Spending on machinery and equipment remained robust, rising by just under 16 per cent: private sector construction spending showed its first rise in six consecutive quarters. Private ronsumption remained weak, rising 2.5 per cent in real terms after increasing 3.4 per cent in the first quarter. Domestic exports fell 9 per cent; re-exports' growth rate slowed. imports growth fell John Ridding, Hong Kong

Indian steel group cuts jobs

Tata Iron and Steel Co (Tisco), India's second largest steelmaker and flagship of the Tata group, plans to cut its workforce by a further 10,000 over the uext three to five years, through voluntary redundancy. The move, the biggest planned workforce reduction in Indian corporate history, follows the closing of manufacturing facilities st Tisco's Jamshedpur plant in Bihar state, as part of a modernisation programme.

Workforce reduction programmes are rare in India pecause of tight labour regulations and the high cost of voluntary redundancy schemes. The number of Tisco employees has fallen from 78,000 to 70,000 over the past 18 months through voluntary redundancy. This saw the company make a provision of Rs419.7m (\$11.8m) in its results for the six months to September 30 for such costs

Workers under 40 accepting redundancy will be paid their present salary up to age 60. Employees aged 40-45 will be paid 1.25 times their salary; older workers will receive 1.5 times. Tony Tassell, Bombag

China dissident can appeal

Beijing's Supreme Court gave permission yesterday for Mr Wang Dan to appeal against his 11 year sentence for allegedly plotting against the government. The appeal will be held in camera, without Mr Wang or his defence team, his lawyer Mr Yang Dunxia said. "The court asked me bring my appeal documents to the supreme rourt next Monday," the dissident's mother, Mrs Wang Lingyun, said. Mr Yang said he dld not know when the appeal would be held. Wang's 11-year sentence was widely condemned in the west.

Bhutto rival back in office

Mr Manzoor Wattoo, a rival of Pakistan's prime minister Benazir Bhutto, yesterday began his first day back in office as chief minister of Punjab by sacking several officials and ordering the release of detained studeuts. Mr Wattoo, dismissed 14 months ago by presidential decree, vowed to fight "undemocratic" methods in the country.

Ms Bhutto warned the Punjab assembly would decide his future. The High Court sald the chief minister could be asked to prove his legislative majority within 10 days. failing which be must quit.

Bangladeshis succumb to stock market fever

At the end of another day of trading. Mr Imtiyaz Hussein, ebairman of the Dhaka Stock Exchange, looked stressed. "It's getting too bot for comfort. The prices have gone up again. I don't know by how much, I just know that the index bas gone up again," be said.

Outside the exchange, a crowd of 20,000 bad congregated. This is Dhaka's "kerbmarket" and It too is in bullish mood. Such was the peoply pressure outside the exchange that many were The Dhaka index, which

hovered around 1.100 in Sen-

tember, reached 3,587,68 ves terday after a 7 per cent rise on the day. Market capitalisation touched a record 237bn taka (\$5.59bn) yesterday from Tk120bn on October 2. It was only Tk19bn at the end of 1994. Last week market turnover - still calculated manually - averaged Tk470m a day, ten times greater then in the first quarter, as retail investors

put savings into stocks. The feverisb demand has been driven, in part, by the political stability in Bangladesb since the election in the spring of the Awami League after almost two years of street agitation. Sheikh Hasina, the prime minister, has

elerated decision-making licences and export-free zones, for instance - and committed ber government to further market reform.

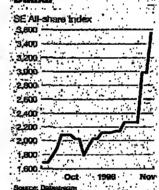
"Here we have two markets on the go, with the kerb market driving the real market," said Mr Douglas Glen. the bead of sales and brokerage at Peregrine (Bangladesh). "There is a very strong retail demand chasing too few sbares," be said.

That is a reference to the thousands of small-time investors whose equities excitement is on show each day outside the exchange. "Today, 1 sold shares worth about Tk50,000 (\$1,180)," said

in key areas - telecoms few months ago used to work in Kuwait as a supervisor of a cleaning company. "I have prepared myself mentally for the dey the prices might crash. I have made a lot of money, so what if I

lose some," he said. But for a blip three weeks ago, the Dbaka index bas defied market operators' expectations by its continuous rise, accelerating sharply from September.

To strengthen the market, tha stock exchange manage ment has urged the government to bring forward from fiscal 1996-97 its planned sale of up to Tk2bn worth of shares in state-owned com-



panies listad on exchange. The hope is that increased state sell-offs will

Last week Mr Haroonur Rashid, head of Bangladesh's Securities and Exchange Commission, said: "The government as a first step will privatisa the companies which are already listed with the Dbaka Stock Exchange to increase the market depth." He said the government would sell its stakes in multinational companies, which number about eight, by December. "The government must act immediately. Why are they

sitting on the shares of the state-owned Industriea which they have promised to release?" asked Mr Hussein.

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Congress hardens line over support for UF

By Mark Nicholson in New Delhi

Leaders of India's Congress party met last night to review its relationship with the governing United Front coalition, to which it lends crucial parliamentary support, amid anger in the for-mer governing party at the UF's failure in turn to endorse a Congress-hacked government in the state of Uttar Pradesh.

The meeting is likely to result in a more hostile and independent posture by Congress towards the 13-party coalltion, though senlor party leaders have indicated that the Congress Working Committee (CWC), the par-ty's chief executive body, would fall short of withdrawing support for tha govern-

Ties between Congress and the United Front have been strained since September's elections in Uttar Pradesb, India's most populous state and one of its most politically important.

The poll returned a bung parliament, with the morale and independent party.

Hindu nationalist Bharativa Janata party (BJP) emerging as the higgest grouping but well sbort of a majority.

Congress had insisted the UF, whose combined parties also feli short of a majority. should back an alliance of Congress and the low-caste Bahujan Samaj party as a direct political return for Its national level support for the United Front, However, weeks of political wrangling failed to produce agreement and the UF last month reimposed central rule in the

The UF, which won 115 scats in the May national elections, depends upon the parliamentary support of Congress's 142 MPs.
Congress along with the

Communist Party (Marxist) agreed to support the minority 13-party coalition to keep the BJP, which also emerged as the largest party at national level, from power.

Behind last night's meeting lies an attempt by Mr Sitaram Kesri, Congress president, to revive both the

standing of the party, which had governed India for all but a few years since independance until its poor showing in the May polls.

Since its election defeat Mr P.V. Narasimha Rao, for-mer prime minister and Congress president until last month, has been charged in two conspiracy cases and facea swindling chargea in a third case later this week. Three other former Congress ministers have also been charged in corruption As part of his attempts to

refurbish Congress's sullied image, the 78-year-old Mr Kesri last month appointed Mr Manmohan Singh, the widely respected former Congress finance minister, to the CWC and charged him with keeping "critical scru-tiny" of the UF's economic

Mr Kesri has also begun efforts to persuade several former Congress MPs and factions that split from the party before the May elections to defect from the UF back to the mother

Fuel costs 'threaten airline profits'

By Frances Williams

The airline industry is heading for a second year of record profits but soaring fuel costs and other charges threaten its "profitable flight path", the International Air Transport Association warned yesterday.

Mr Pierre Jeanniot, Iata director-general, told the association's annual meeting in Geneva that its 254 member airlines were likely to generate net profits on international scheduled services of about \$5.5bn in 1996, up from last year's \$5.2bn. Results have been boosted

by increased passenger and freight traffic, and vigorous cost-cutting efforts, Mr Jeanniot said. However, in April he predicted profits of \$6bn this year. The difference is accounted for mainly by ris-

World airlines' traffic forecasts and profits 251 C SALD TORRESTON 237.3 122.56 (237.200)

ing prices for jet diesel fuel. costing the international air-

Northwest yesterday joined lines \$832m on an annual a lengthening list of airlines basis, Mr Jeanniot said. forced to raise fares because Many European eirlines have already decided to put of fuel price rises. Swissair, KLM end Lufthansa also up prices because of fuel announced yesterday increased cargo fares. costs, Air France, KLM and

Iata has called an emergency meeting in Geneva had been set impossibly low, next week to discuse a response by its members, which eccount for 98 per cent of international routes.

The Mr Jeanniot also announced yesterday that lata planned a legal challenge to the British government's decision to introduce new noise limits at London's three airports. He told a news conference that lata was hoping for quick action to "get a judge to put e stay on the rule". The association is taking legal advice on how

best to proceed.
Iata's board agreed on Sunday to seek a judicial review of the British decision, which it said "could heve far-reaching consequances for civil eviation operations in other parts of the world".

Mr Jeanniot, former boss

giving airlines little option but to break them on almost every take-off and incur beavy fines.

"These very stringent restrictions would affect nearly every sirline operating into and out of London," he said.

"Even the most modern aircraft would not be able to conform if they take off with a full load."

The new limits, applying to Heathrow, Gatwick and Stansted airports, will cut permitted noise levels for departing sircraft. Britain's transport department is also considering the feesibility of setting new noise limits for landing aircraft.
Mr Jürgen Weber, Luft-

hansa chairman, said yesterday the British move "could set a very bad example".

some of the economic func-

tions of the Organisation for

Economic Co-operation and Development (OECD).

The eventual goal would be to include all the Arab

countries, plus Israel, Iran

and Turkey, along with countries "not in, but of the

region", such as the US, Rus-

sia, Britain and France, Mr

lsarned how regional

co-operation can heal the

distrust between former ene-

mies and build peace and

prosperity," through organi-

sations such as the EU and

"In Europe, we have

Rifkind said.

Nato.

Visa launches multi-function smart cards

By Mark Ashurst in Johannesburg

Visa International yesterday launched its first multi-function smart cards in partnership with two South African retail banks, First Netional and Nedcor.

The new cards combine debit, credit, and pre-paid facilities, by using a microchip in place of the traditional magnetic strip.

Ms Anne-L. Cobb, presi-

dent of Visa Central and Eastern Europe, Middle East and Africa, said the deal ful-filled "Visa's vision of the future of card payment products". Chip-based cards would replace paper-based and magnetic strip-based cash aystems within 20 years, she said. South African banks were "very much in the laad" in developing this technology for debit and

credit services.
FNB and Nedcor have issued more than 200,000 multi-function cards, under their own brands, since the South African industry egreed on an inter-benk standard for smart cards in October 1995.

These cards will now be branded with Visa, and will be converted to international EMV, Europay-Mastercard-Visa, standards by the end of next year.

card transactions in South Africe had been edopted later than in many developed countries, but wes already close to the international EMV standards agreed earlier this year. The South African varient would "allow customers eccess to multiple accounts at their financial institution," said Ms Cobb. In time, the cards would also be used to encourage loyalty pro-grammes and to store per-

sonal information, The Vise branding is expected to raise use of multi-function cards. Ms Gail Kelly, general manager of

the two banks would invest R5bn-R7bn (\$1.1bn-\$1.5bn) in upgrading tschnology at retail points and banking machines with the aim of issuing 1m new cards within a year.

In June, Visa acquired the rights to the Universal Electronic Payments System, a softwars package used by South African banks to manags inter-bank cashflows. The group wes "working with the two South African banks to implement the future platform" for global interoperability, said Ma

South African banks have pioneered chip-based cards because of the country's poor talecommunications infrastructure and an overreliance on cash in a society riddled with violent crime. It was initially davised by South African brewers as a safer and more afficient alternative to cash on delivery. Less than 30 per cent of credit card transactions are authorised on line because of telscommunications prob-

However, e microprocessor and memory chip embedded in the new cards keeps track of clients' spending, reducing the banks' risk in card transactions, This would make formal benking services more widely available A common standard for to low income groups, said and transactions in South Mr Viv Bartlett, FNB management

ing director. The cards, secured by personal PIN codes, enebled "off-line transactions without the umbilical cord linking points of sale to mainframes". They could also be prepaid for use as "an elec-tronic purse", which was e safer alternative to cash.

Ms Kelly said the South African model should not be compared with current pro-jects involving the use of smart cards for electronic commerce in Australia, France and Japan. "We are not testing. We are authorising credit cards and debit Nadcor card services, said cards."

UK seeks new Mideast forum

By David Gardner in Abu Dhabi

Britain'a foreign secretary. Mr Malcolm Rifkind, called last night for e new forum of co-operation in the Middle East, to include the Arab countries and their neighbours, on the model of similar bodies which emerged after the cold war to link

west and east Europe. In a speech on British pol-icy in the Middle East delivered in Abn Dhabi to the Emirates Centre for Strategic Studies and Research, he said: "There would be clear benefits in establishing what we might call an Organisation for Co-operation in the Middle East (OCME)",

cussed with Mr Warren Christopher, US secretary of state, and similar to ideas put forward by Crown Prince Hassan of Jordan, would create a body like the Organisation for Security and Co-operation in Europe

The proposal, already dis-

But we have also learned the value of having e comprehensive body where every nation in the region can come together on e basis of equality to work on prob-lems affecting them," he added, referring to OSCE.

"It would be e forum in which the political tensions in the region as a whole could be dealt with," Mr Rifkind added.



Probably the best beer in the world.

Obituary: Jean-Bedel Bokassa 'French Africa's Idi Amin'

which makes up 11 per cent

The jump in fuel prices that followed the firing

in September of US cruise

missilas against Iraq ia

of airline costs.

By dying in a hospital bed, Jean-Bedel Bokassa, the former self-styled "emperor" of the Central African Republic, enjoyed a privilege denied to the victims of his regime.

The 13-year rule of the 76-year-old once-dictator was characterised by a brutality that won him the nickname "Francophons Africa's Idi Amin". Cannibalism, infanticide and mass murder were among the charges levelled against him at trials staged after his expulsion by the French, his former allies and protectors.

His hngs excesses snggested a deeply disturbed individual. But they also epitomised, at its most extreme, a wider phenomenon: the failure of young African states, undermined by a corrupt slite and the cynical indulgence of former colonial powers playing cold war politics, to cope with

.ama

1 6 1 1 1 1 mm 45

The second

ndence. The son of a village chief, Bokassa was six when his father was assessinated: he was then orphaned by his mother's suicide - events thet left him permanently

scarred. Joining the French army in 1939, he fought with the Free French forces and won a dozen medals in Indochina before leaving to form the army of the Central African won independence from Paris. Six years later he ousted the first president of the underdeveloped nation.

At first Bokessa did his best to restore his country's finances, eradicats corrupproduction.



Jean-Bedel Bokassa, former self-styled emperor of the Central African Republic

But as his hold on power tightened and his grasp of reality weakened, megalomania began and the country slipped ever deeper into.

poverty. One edict stipulated thet thieves should have one ear cut off for one theft, two ears for two thefts and a hand for three thefts. To mark Mother's Dey, women, prisoners were released and men convicted of assaulting

en executed. In 1976, modelling himself. on Napoleon Bonaparte, he declared himself emperor. staging a coronation so lavish it drained an estimated

earnings. Such antics made him e France - the real power ure. behind the throne - tolerated his continuing presence tion and boost agricultural as part of its policy of maintaining former African colo-

nies as a political and economic chasse gardée (private hunting ground).

The Central African Republic provided a convenient base for erack troops on standby to intervene to protect French interests across the continent. In return, hefty aid from Paris kept the faltering economy Nonetheless, the end came

in 1979, when Bokassa's sol-diers rounded up 200 school-children who were refusing leader before to buy uniforms at a shop owned by his wife and fortured, suffocated and shot them. to death. While annual foreign exchange France installed a consin as president.

laughing stock abroad, but emerged as a monstrous fig- called on him to stand as a

His cook testified that he

freezer and served them to

the emperor for dinner; oth-

ers spoke of victims being fed to pet lions. He was sentenced to death.

Yet in 1986 he was back, apparently unable to tolerate a life of quiet exils in his chateen ontside Paris and convinced he still enjoyed a following at home, This time he was sentenced to life but later, having discovered religion in jail, he was released under a presiden-

Like many an onicast leader before him, Bokassa enjoyed something of a revival in his later years among e population yearning for certainties of the last elections, when he was still in prison, posters of Tried in absentia, Bokassa him went up, and a minority

candidate. Their wish was not had kept human bodies in a granted.

Michela Wrong

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and ere positive unless otherwise stated.

I JAPAN

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														115.1
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					116.5	106.5	118.4	109.7	101.0	113.0	106.7	126.2	110.3	
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			109.6	102.0	131.7									
116.5	107.1	120.6	109.6 113.4	100.7	140.3	121.7	147.8	129,5	113.2	141,2	127.5.	162.4	129.5	104.4
116.5 120.2		120.6 125.8 130.3	113.4 116.6	100.7 102.0	140.3 147.7	121.7 124,0	147.8 155.9	134,4	109.9	141,2 146,4	131,5	162.4 173.1	129.5 130.5	101.1
116.5	107.1 105.9	120.6 125.8 130.3 133.5	113.4	100.7 102.0 101.9	140.3 147.7 153.9	121.7 124.0 128.7	147.8 155.9 191.6	134,4 136.7	109.9	141,2 146,4 148,7	131,5	162.4 173.1 180.9	129.5 130.5 130.4	101.1
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N Ireland peace effort stepped up

The governments of Britain and the Republic of Ireland yesterday acknowledged that indirect contacts had been renewed with Sinn Féin, the political wing of the Irish Republican Army, in an effort to secure a new ceasefire by the IRA.

It emerged that Mr John Hume, leader of the moderate nationalist Social Democratic and Labour party, had made "representations" to the British government on Sinn Fein's behalf about the conditions for the party's participation in negotiations on the future of Northern

British ministers vehemently denied charges from anti-nationalist politicians in Northern Ireland that the government was involved in backdoor negotiations with Sinn Fèin. But in a sign of the delicate stage of the diplomacy, it emerged thet officials did not publicise a telephone conversation between Mr John Major and Mr John Bruton, the British and Irish prime ministers, which was said to have taken place 10 days ago.

Some of Mr Major's contacts with individual Northern Ireland party leaders have also gone unannounced, most recently with Mr David Trimbls, leader of the Ulster Unionists, last week. Mr Trimble's party is the largest pro-British party in Northern Ireland.

Reports in an Irisb newspaper at the weekend suggested that London had dropped its insistence that any new IRA ceasefire be declared "permanent" and instead was seeking a threemonth "decontamination" period before Sinn Féin could join the other parties in substantive negotiations.

The Northern Iteland economy continues to ontrform other UK regions, but there are growing con-cerns that the political uncertainty may discourage future investment, John Murray Brown writes

Coopers & Lyhrand, the accountancy firm, said Northern Ireland enjoyed strong export-led growth, although economic performance is not as huoyant as in 1995 because of "concerns about the current political situation". The report says the region has been hit by the "mad cow" crisis, with farmers, processors and ancillary services "severely

Sir Patrick Mayhew, chief Northern Ireland minister in the British government, confirmed that Mr Hume had made "representations" on Sinn Fein's behalf. However he said that "categorically there is no question of negotiations with Sinn Féin, no deals with the IRA, no deals with Sinn Fein".

In Dublin, Mr Bruton said he was "obviously aware of everything as it dsvelops" highlighting the "serious re-thinking" going on within hardline republican ranks.

The terms for any IRA ceasefire will have to be flexible enough to coax the republicans to abandon the struggle while not too lenient to alienate pro-Britisb politicians in the region. Mr Ronnie Flanagan yesterday succeeded Sir Hugh Annesely as chief constable of the Royal Ulster Constabulary, Northern Ireland's police chief. Mr Flanagan attracted criticism from antinationalists at the weekend for saying that he would not seek to "defend the union [of Northern Ireland and Great Britain!" but to create a neu-



Bill Gates, chairman of Microsoft, discussed computers to London yesterday with British political leaders. He met Tony Blair, leader of the Labour party, after talks at 10 Downing Street with prime minister John Major (above, right). The British government is expected to publish a discussion paper on information technology this week

Cabinet faces spending warning

By Robert Peston, Political Editor

The cabinet is expected today to face strong demands for increased resources from the health, education, defence and social security secretaries. They are expected to predict dire consequences for public services if current proposals for their spending allocations for 1997 to 1998 are not

The meeting is being held to discuss the spending programme proposed by EDX, the ministerial committee on public expenditure chaired by Mr Kenneth Clarke, chancellor of the exchequer.

leagues that if tough choices are not made, they can rule out any expectations of net tax cuts in the national Budget on November 26. Ministers said that for all the widespread predictions of deadlock in the annual expenditure negotiations, it is possible that the overall spending limit - known as the control total - will be

This would be an important milestone in preparations for the Budget, since it is the background against which decisions on tax reductions are made.

agreed today.

By tomorrow, or the end of the week at the latest, the

control total is expected to he set at around £266bn, (\$433.6bn) or around £2bn less than the level pencilled in a year ago.

One of the more intractable disagreements in the spending talks has involved Mr Stephen Dorrell, the bealth secretary. He has demanded an extra £1bn of resources for next year, on top of the £34.2bn already armarked.

Mr Clarks has offered half of this, because he is unpersuaded by Mr Dorrell's forecast of dire increases in hospital waiting lists if the additional funds are not made available. The cabinet is expected to

estimated £700m of extra health spending. "In the run-up to a general election. It would be disastrous to take even a faint risk of a health service crisis", said a

senior minister. Meanwbile Mr Petcr Lilley, the social security secretary, bas been resisting Treasury pressure for a greater equeeze on single parent henefits than be believes makes political sense so close to an election. There will however be a freeze on cash payments to lone parents for the second

year running. Philip Stephens, Page 14

A very reliable way of losing your money s

Thousands of people are gambling large sums on short-term movements in currencies

bered as the year of the ostrich, high-risk schemes designed to speculate on the 'rolling spot" foreign exchange market have

emerged as the favourite

way of separating credulous investors from their money. Thousands of people in many countries have succumbed to telephone sales pitches to gamble huge sums on short-term movements in currencies. The highly leveraged schemes - a stake of £20,000 (\$32,600) could control a trading position of £1m - have multiplied potential

profits or losses. In most cases, these people have lost - often their entire investments. In many cases the losses were worsened by high commission charges.

ust when it seemed that many accounts were over- ous way to sell complex have been reports that they lack the discipline to 1996 would be remem- traded. financial products. A compa- stakes in companies have take losses, or that they

Companies have also shown a marked reluctance to stop trading or return money when customers wanted to close accounts. The schemes have been promoted by companies across Europe and in the US, taking advantage of legal loopholes and gaps in regulation. Victims come from every

part of Europe the Gulf states. Asia and sub-Saharan Africa. But while the losers are very unlikely to regain their money, other investors can learn from their painful

Such speculative foreign exchange schemes are a totally different proposition from ordinary foreign currency deposits which carry far lower risks, Cold calls, and there is a suspicion that even where legal, are a duhi-

ny's decision to use this method should be a warning.

Like most telephone salesmen, those peddling forex trading work to a script. The ones ws have seen are ao loaded towards persuasion. and leading oo the prospective customer, that any notion of "best advice" is nonsense, regardless of the "risk" warnings given.

This is not surprising, since many of today's coldcallers have been at it for years. The company names and products may change but the techniques remain the same.

In a business where "once a punter, always a punter" is the first commandment, salesmen guard their "leads" carefully and carry them from joh to job. Indeed, there

changed hands in return for customer lists.

Many forex schemes take care not to make calls in the country where the sales operation is based, to reduce the chance of embarrassing pressure from the local regulator. They are typified by complex and opaque corpo-rate structures and use of jurisdictions where secrecy

If you send your money to one of these companies, expect it to be a one-way trip. Leveraged investments in volatile forex markets are highly risky and commission structures make it hard to hreak even - even when the market moves in your direc

Companies argue that customers "want to lose", that

treat their speculations as a

"fun" gamble. This is hard to square with the serious tone of their sales pitches, or with over-whelming evidence that customers in losing positions come under heavy pressure to put in more money to try

to recoup losses If you want to gamble, go to Las Vegas. The odds on the slot machines are better, the neon is brighter and the

popcorn is free. In the UK, such forex firms must get authorisation from the Securities and Futures Authority, which regulates securities and futures brokers. But the of people caught in each SFA's list of applicants for case, the pace of exposure authorisation is getting progressively shorter, with far

more "withdrawing" their

names approval. Denmark's Finanstilysnet is also winnowing its list of applicants.

In spite of this, the coldcallers will continue. They will move to new jurisdictions, find new products and even approach in new guises such as that of "independent" introducing agents.

Regulators depend on public tips and complaints to begin their accumulation of evidence, inevitably, therefore, they start with a disadvantage in trying to tackle any particular forex scheme. Too often, several individuals make large losses before the regulators can act. To minimise the number

must be accelerated.

Clay Harris

Farmers may be ordered to stop using sheep dip

The opposition Labour party will be used". He said a Labour governtell farmers not to use organophosphorus (OP) sheep dips on safety grounds if it wins the forthcoming general election, Alison Maitland

Mr Michael Meacher, the party's environmental protection spokesman, said yesterday there was "unquestionably a primo facie case for recommending they should not

ment would not have enough evidence to justify a full ban hnt would strongly advise farmers not to use OP dips "pending exhaustive investigations as to their

About 500 farmers, including Mr Tom King, the former Conservative defence secretary, have attributed symptoms to use of OP

sheep dips. Reported symptoms diarrhoea, muscle tremors, abdominal pain, lung constriction, depression and suicidal impulses.

OPs have also been implicated by some campaigners in bovine spongiform encephalopathy (BSE), Purdey, a farmer from Exmoor in sonth-west England, argues that

include weakness, nausea and fly damages proteins in cows' centrai nervous system.

The government decided last year not to bow to calls for a moratorium on OP sheep dips. But It pnt £500,000 into a stndy by the Institute of Occupational or "mad cow disease". Mr Mark Medicine in Edinburgh into the possible long-term health effects of exposure to the chemicals. The

the pesticide used to treat warble results are not expected until 1999. Mr Meacher said this was too long to wait. Pointing out that the chemicals were now a prime suspect in "Gnlf war" syndrome among returning veterans, be called for a review of the licensing system for OPs to reduce government dependence on toxicity information supplied by the manu-

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actifities. The contract will include the design, build, finance and operation of the facilities. The replacement facilities should be located on a single site

within e 12 miles radius of either Newcastle city centre or Sunderland city centre and should be suitable for the a minimum of 9 police horses. Expressions of interest should be in writing and addressed to:

The Central Services Officer, Northumbria Police Authority, Department of Finance, Headquarters, Pontaland, Newcastle upon Tyne NE20 OBL.

Those expressing an Interest will be required to complete a The closing date for the return of the questionnaire is 3 December

A notice for publication in the Official Journal of the European Communities was despatched on 24 October, 1996.

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For information contact: Pres Youse Tel: 0161 830 4240 Fax: 0161 839 5043

LEGAL NOTICES

IN THE MATTER OF COLLINS STEWART LIMITED

IN THE MATTER OF THE COMPARISON TO THE REAL THE NOTICE IS HEREBY GIVEN that the Price Count of Justice Chancely

Order of the High Court of Justice Chancery
Division duted 30 October 19% confirming
the associated of the share premium
account of the said Company was registered
by the Registrar of Companies on 1
November 1996. DATED this 5 November 1996

ECAN GAR Solicitors for the Company Telephone: 0171 648 9000 Reference: KMH/C,494-3

IN THE MATTER OF IN THE MATTER OF
BESRES PHOENIX TWO PLC
AND IN THE MATTER OF THE
BROWNING ACT
AND RULES 1996
In accordance with Rule 4.106, 1, John William Provell of
Levy Gee, 4th Floor, Southfield House, 1.1 threspool
Gardens, Working, Wick Same Belt 11 Kit yet works
But on 25 October 1995 I was appointed Lequidator by 3
resolution of members.

Data on 25 October 1996 I was approvided Lequestion by a solution of morabors. Published Lequestion by a solution of morabors. Published Lequestion by a residue in hereby green that the Liquidation of the above samed convigury intends to scale a first and final distribution to Creditors. Corditors are required, on or before 30 November 1996, being the last data for proving to send on these fall Orbitation and unstraints, and fine names and advisored of first Solutions of any location founds and advisored of first Solutions of any, to four fine and advisored of first Solutions of any, to four fine and advisored of first Solutions of the founds of the solution of the solution of the founds of the solution of the solution of Southfield Heaue, 11 Levelpoid Cardon, Worning, West Sames IRVII 187 the Unpublished of the solid company, and, 8 to required by protocol cardon, Worning, Location for the solution of the solution of the solution of Solution (Solution of the Solution of the Solution of solution of the solution of the solution of an and protocolour solution of an and protocolour solution of the solution of

BESRES PHOENIX ONE PLC

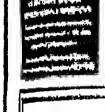
remision of members. Hotics is hereby given that the Liquidiance of the above named company intends to make a first and final distribution to Creditors are required, on or before 20 Newmon's 1966, being the first date for powing, to send in sink hall Creditors and sustaines, and he cancer and addresses of their Solicitors of anyt, in the cancer and addresses of their Solicitors of anyt, in the cancer and addresses of their Solicitors of anyt, in the cancer and addresses of their Solicitors of anyt, in the cancer and addresses of their Solicitors of anyt, in the cancer and addresses of their Solicitors, and it is not considered their solicitors of the said contraining, and, if so required by the liquidator of the said contraining, and, if so required by the contraining from the said Liquidator, are personally for their solicitors, and cancer and their solicitors of their sol A Ret and final dividend is to paid on 13 December 1996.

APPOINTMENTS

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and the second of the second o

J D Newell and J V Ayre, the joint administrative receivers, offer for sale the business and assets of the above companies comprising: Wholesale distribution and production of

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For further details please contact Jon Newell or John Hall at Ernst & Young, PO Box 61, Cioth Hall Court, 14 King Street, Leeds LS1 2JN. Telephone: 0113 295 5000 Fax: 0113 244 2241.

型 ERNST & YOUNG

The United Haggines from of Erns & Hong is a security of Erns & Young instructional and is archorised by The Institute of Chartened Accomputes in England and Wales in carry on International Journal.

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For turther details contact the Joint Administrative Receiver Gerald Smith, Colwyn Chambers, 19 York Street, Manchester M2 38A Tet: 0161 236 3777 Fcnc 0161 455 3309

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Joint Administrator, Mick McLoughlin, KPMG, St Nicholas House, Park Row, Nottingham NG1 6FQ.

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- Duplex, incorporating 5 production lines).
- Water based operation.
- Experienced workforce (established 20 years).
- Forecast annual turnover of £1.5 million (capacity £4/5 Potential to expand on site, up to 2 acres.
- For further details contact Alan Sutton or Thomas Dixon at Baker Tilly, Brazennose House, Lincoln Square, Manchester M2 5BL, Tel: 0161 834 5777. Fax: 0161 835 3242.



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= Cretabank Ж = ANNOUNCEMENT OF THE SALE BY INTERNATIONAL PUBLIC TENDER

OF THE BANK OF CRETE S.A. A BANK REGISTERED AND OPERATING IN GREECE

in accordance with the requirements of:

1. Article 8 of Law 2330/95 -Arrangements for the Restructuring of the Bank of Crete S.A.» (Government Gazette 172 A); and
2. Joint Decision of the Ministers of National Economy, and Finance, and the Governor of the Bank of Greece, No.25559/8.920/22.7.96
we announce the sale, by International public tender, of the Bank of Crete (-Cretabanic-), according to the following procedures, criteria and

The object of sale is 97% of the total number of common voting shares and 100% of the non-voting preference shares of the Bank of Crete S.A., to be sold as a single block. The common shares are held by the "Under Liquidation Old Bank of Crete (L.2330/95)" and the preference shares by the Greek State. In the event of a joint bid, the perticipation of each party shall be the same proportion of the total of the common and of the total of the preference shares to be sold. The remaining 3% of the common shares is intended to be acquired by the employees of the bank. The buyer shall undertake to buy any of these shares not acquired by the employees within three months from the finalisation of the auction. B. Summary Information on the Bank

Cretabank was founded on 1.1.96, by the transfer of assets and liabilities constituting the banking business of the Old Bank of Crete, and the participation of the Greek state in the equity capital with the sum of GRD 38,000,000,000 in that form of Government bonds. It possesses a network of 86 branches throughout Greece, connected by an On-Line-Real-Time system, and 1476 employees, of which 179 are Officers of the Bank (Area, Directors, Managers and Assistant Managers of the branches and divisions). The bank's opening balance sheet (1.1.96) shows assets of GRD 320 billion, loans and advances of GRD 158 billion, deposits of GRD 271 billion and equity of GRD 38.1 billion. C. Advisors for the Sale

C. Advisors for the Sale
The British bank CHARTERHOUSE BANK LIMITED, represented for this transaction by Mr. Paul Baines, (1, Paternoster Row, St Paul's, London EC4M 7DH, United Kingdom, Tel. +44 171 248 4000, Fax +44 171 248 1998) and the French investment bank CCF FINELY, represented for this transaction by Mr. Francois Lagree, (103, avenue des Champs-Elysees, 75008 Paris, France, Tel. +33 1 40 70 27 10, Fax +33 1 40 70 70 75) have been appointed to act as joint advisors for the sale of Cretabank.

The reserve price will be GRD 40,000,000,000. The purchase price will be paid in a single cash instalment, at the latest one month from the finelisation of the auction.

E. Initial Bids
Initial Bids
Initial bids Including all necessary documentation (as stated in the above-mentioned Joint Ministerial Decision No.25559/8.920/22.7.96 and the Information Memorandum) must be submitted at the latest by 14:00 hrs on Monday, December 16, 1996, in English (with an optional Executive Summary in Greek), in five (5) copies, in a sealed envelope. The envelope must clearly show the name (or names, in the event of a joint bid) of the bidder and must be marked "Offer for the purchase of the shares of Cretabank". The bids will be submitted, by hand, at the offices of the «Under Liquidation Old Bank of Crete (Law 2330/95)», 20 Voukourestiou Street, 5th Floor, Athens 10671, Greece (Tel +301 3641240 Fax +301 3642162) between 09:00 and 14:00 hrs, Monday to Friday.

The sealed bids will be received, by signing a receipt, only by Messrs. Vasilelos Stambolitis or George Rigekos. Bids received later than 14:00 hrs on December 16, 1996, including those posted on an earlier date, will not be considered.

initial class files include:

(i) Information regarding the identity and suitability of the interest parties, according to the requirements of Articles 6 and 17 of Law 2076/92, Article 40 of Law 1806/88 (as applicable) and the Act of the Governor of the Bank of Greece 1379/88 (as applicable).

(ii) In the event of a joint bid by a group of buyers: (a) the precise participation of each party, and (b) if the parties are unaffiliated with each other, a contract or joint declaration specifying precisely how the bank shall be governed and how decisions shall be made. For the purposes of this auction process, legal entities are considered to be affiliated if there exists between them a direct or indirect perent - subsidiary relationship, or they are companies directly or indirectly controlled by the same legal entity or person. Persons are considered related if there exists a 1st degree relationship between them. Persons and legal entities under their control are also considered affiliated.

between them. Persons and legal entities under their control are also considered affiliated.

(II) A three-year business plan for Cretabank. An outline of the contents of sald business plan will be included in the Information Memorandum.

(iv) An indicative price, which will be binding for the buyer, in the sense that the final offer cannot be lower than their initial bid by more than 20%, and in no event can it be lower than the reserve price stated in the announcement for the sale. The indicative bids must contain all required documents and information: Candidates will not be permitted to submit any information following their initial bid.

F. Restrictions on the participation of legal entities

(a) Legal entities intending to participate at a level of 5% or greater:

(f) Must have all their voting shares registered, except for social insurance funds and public entities, and companies whose sole purpose is to buy the Bank of Crete S.A., or credit or other financial institutions (including insurance companies), or social insurance funds or public entities.

(a) must be footing controlled white the most sold purpose as a buy the bank of creek of creek or other internal institutions (including maximals), or social insurance funds or public entities.

For all the above legal entities, the identity of the person(s) exercising control must be made clear by the information submitted, with the exception of:

(i) Social insurance funds or public entities

(ii) Credit or other financial institutions (including insurance companies) with a wide dispersal of shere-holders

(iii) Lagal entities controlled by institutions futilling criterion (ii) above.
(b) In the case of legal entities whose intended participation does not exceed 5% the above restrictions do not apply, but the total of such participations cannot exceed 20%.

c) Social insurance funds or public entities cannot individually acquire more than 20% of the shares of the Cretabank. Following the evaluation of the initial bids submitted, a short-list of up to four (4) approved offers will be prepared and all candidates will be accordingly

informed by January 17, 1997 at the latest. Only prospective buyers included in the short-list will be allowed to submit final bids, after a period of approximately 2 months during which they will have an opportunity to visit Cretabank and examine the books and other relevant information regarding the bank, using experts of their own choice.

The final bids submitted must be accompanied by:

(f) a bank letter of guarantee (format of which will be supplied by seller) for the amount of GRD 4,000,000,000, to be returned to the candidates not selected immediately after the conclusion of the auction process and to the selected buyer following the payment of the purchase price, or forfeited to (i) the names and other pertinent information regarding the two persons who will assume overall managerial responsibility for Cretabank.

The auction process will be concluded and the buyer selected approximately one month after the submission of the final bids. Interested parties will receive, upon signing a Confidentiality Letter (which may be obtained from the Sale Advisors - Charterhouse and CCF Finely

and from the offices of the «Under Liquidation Old Bank of Crete (Law 2330/95)», 20 Voukourestiou Street, 5th Floor, Athens 10671, Greece, tel. +301 3641240 fax +301 3642162), the following information: 1. Information Memorandum (in English)

Verification and testament of Opening Balance Sheet by Deloitte & Touche and Ernst & Young (in Greek and English)
 Law 2330/1995 and the Joint Decision No.25559/B.920/22.7.96 (in Greek and English)

For further information, interested parties may contact:

Francois Lagree Charterhouse Bank Limited CCF Finely The Under Liquidation Old Bank of Crete 1, Paternoster Row, St Paul's

103, av. des Champe-Elysees 75008 Paris London EC4M 7DH 10871 Athens Tel +44 171 248 4000 Tel +33 1 40 70 27 10 Tel +30 1 364 4809 Fax +44 171 248 1998 Fax +33 1 40 70 70 75 Fax +30 1 364 4832 This advertisement has been issued by the Liquidator of the Under Liquidation Old Bank of Crete (Law 2330/1995), which is responsible for the information contained in it. Charterhouse Benk Limited, which is regulated by the Securities and Futures Authority, has approved this advertisement for the purposes of Section 57 of the Financial Services Act 1986 for issue in the United Kingdom.

20. Voukourestiou St.



PRIVATISATION OF ADAS

The Ministry of Agriculture, Fisheries and Food (MAFF) and the Welsh Office intend to transfer ADAS, currently an Executive Agency, into private ownership.

The Business

ADAS is a market leader in agricultural consulting and applied R&D in England and Wales. The business for sale (which excludes an element to be transferred into a newly created statutory agency) had a furnover of approximately £50 million in the 1995/96 financial year and has around 1400 employees.

ADAS comprises three business activities: Consulting, R&D and Laboratory services. MAFF and the Welsh Office have a preference to sell ADAS as a single entity; however, bids for part or parts will be considered.

ADAS customers include local and central Government, public sector agencies and private sector businesses ranging from small rural enterprises to major corporations. It has a significant penetration into the farmer/grower market and is a well known brand in the agricultural industry. ADAS operates in the dairy, arable, livestock, horticultural, food, land management and environmental markets.

Expressions of Interest

If you would like to receive further information on the privatisation of ADAS, please send a fax to:

Martin Gafsen, PA Strategy Partners, 123 Buckingham Palace Road, London SW1W 9SR

Fax: 0171 333 5050

Faxes should be sent by midday 13 November 1996.

MAFF and the Welsh Office reserve the right not to pursue further the sale if they are not satisfied that the privatisation objectives set for ADAS can be met.

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Banks attack accountants' liability limit

By Jim Kelly, Accountancy Correspondent

The Big Six accountancy firms in the UK have been criticised by merchant banks for agreeing a ground-breaking "accord" to limit their legal liability to a maximum of £25m (\$40.75m) when advising on certain private deals. The Big Six tracts "ought to attract the critical are KPMG, Coopers & Lybrand, attention of the competition Arthur Andersan, Daloitte & authorities". Mr Besvor, chairman

agree a cap on the extent to which acceptable by they could sue their advisers if a negotiation." deal failed because of negligent advice or work on the part of the

accountants. Mr Anthony Beevor of Hambros Bank said the "fixed ceilings" and "non-negotiable nature" of the con-Touche, Ernst & Young and Price of the corporate finance committee Waterhouse. Under the contracts, of the London Investment Bankers

The new contracts will be seen as an attempt by the firms to try to stem rising legal costs by contract whila they are still pressing for reform of the law in those areas where their liability is unlimited. Tha Big Six, on legal advica.

have submitted the accord to the Office of Fair Trading, Mr Alan Comber, of KPMG, said: "The Big

clients would in effect have to Association, said: "The principle is bility in due diligence work to ven-higher than normal risk factor. agree a cap on the extent to which acceptable but it should be left to ture capitalists as a response to Under the contracts the part essure from the DTI to limit our Hability within the existing law." The contract cap will mainly

affect management buy-outs. It would have caught about 500 deals last year, 12 of which were worth mora than £100m.

Under the cap, the liability of the accountants is limited to the lowest of three criteria - the so-called transaction size, £25m, or a special Six has acted on the matter of lia- cap negotiated on deals with a shift to them.

Under the contracts the parties agree to ask e court to apportion blame after a deal falls. As a result, the cap can be revised downwards but not upwards. "Importantly, our OFT submission sees proportionality as a key principle alongside

capping," said Mr Comber.
On a wider front, the merchant banks have opposed the big firms capping liability by contract because they fear the liability will

Big utility scraps \$57m system

By Simon Holberton in London

A £35m (\$57m) IBMdesigned computer system has been scrapped by Hyder, the multi-utility that owns Welsh Water and Swalec, an electricity annuly company in sonth Wales.

The system was intended to provide Swalec with a blgh-tech platform from which to compete for electricity customers under the new competitive regime in

Instead, the company will develop the system it inher-ited from Welsh Water, a former state company.

The IBM system is known as Croeso, Weish for "welcome". But it has failed to meet timescales and costs limits. The problems with it underline the difficulties regional electricity companies face as they attempt to replace often antiquated computer systems.

In April the electricity companies will be able to compete for household customers. Currently they are restricted to their franchise

All companies are spend-

ing large sums to build customer service and information systems to enable them to compete with each other. Hyder's partner in the project, South West Electric ity (SWEB), yesterday said it was reviewing its involve-ment. Mr Derek Lickorish, SWEB executive responsible for customer service, sald the company would make a decision quickly. "As with any major IT project it is immensely complicated," he

said. SWEB decided some months ago that Croeso would not be ready by 1998 and that the system it inherited at privatisation would have to remain in use for most of that year.

Hyder is underst bave baulked at the costs of implementing Croeso, especially an annual maintenance charge in excess of £10m. It believes it can build on to Welsh Water's existing system modules for bandling gas and electricity customers in competitive markets.

Electricity companies have yet to reach agreement with Offer, the industry regulator, about bow. much of the expense they incur in preparing for 1898 can be passed on to consum-

So far Offer has indicated that the UK's 14 public electricity suppliers can recover £153.5m over the first five years of the competitive

Additionally, a £50m investment in new technot-ogy by the Electricity Pool tha whotesale market which sets electricity prices - can also be covered.

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UK NEWS DIGEST

\$41m boost for agency funds

Government funding of the Welsh Development Agency is to increase this year by £25.4m (\$41.4m) largely because of the cost of winning the cost of the cost of winning the £1.7bn inward investment project by LG of South Korea.

LG is to create 6,100 jobs with an electronics plant and a semiconductor facility at Newport in south Wales. Mr William Hague, tha chief minister for Wales, said in the House of Commons yesterday that £20m of the increased

funding was specifically for the LG project.

The Korean company is being providing with o serviced 100ha site by the WDA and the £20m will be largely spant on infrastructure. The total amount of government aid promised to LG has not been disclosed, but it has been unofficially estimated that it could eventually be as much

Until yesterday's announcement, the government was contributing £40m to the WDA's basic budget this year of £120m. The increased grant, plus additional agency receipts of £11.7m, will now lift the budget to £157.1m.

There had been fears that the budget, under prossure since cuts in grant imposed by Mr Hague's predecessor, Mr John Redwood, was being further stretched by the LG project. The main opposition Labour Party said last night that the agency's budget was only being restored to pre-Roland Adburgham, Cardiff

RAIL PRIVATISATION

Car parts group is bidder

Unipart, the automotive parts distributor and manufacturer, and three development capital groups are under-stood to be bidding for Railpart, the nationalised supplier of train spares.

If Unipart is successful, this would broaden the scope of its business which is currently concentrated in supplying the motor industry and in handling distribution for Hawlett-Packard, the computer manufacturer. It would also allow cost savings on distribution depots and networks.

Railpart was put up for sale last March and a deal is expected to be concluded by the end of the year. The company made a profil of just over £9m (\$14.7m) on turnover of £215m last year. The development capital bidders are understood to be Apax Partners, Baring Venture Pariners and Phildrew Vantures. Unipart was acquired by its managemant from the British Leyland motor group in 1987. It made pre-tax profits of £31.5m on turnover of £864m last

• ABB Daimler-Benz (Adtranz) has won o £12m (\$19.5m) order to modernise 64 three-car electric trains in Britain over three years. The work will be done for Eversholt Leasing, one of three leasing companies set up under privatisation of the national network. Charles Batchelor

■ FARMING RESEARCH

Government unit to be sold

Most of Adas, the government's farming research and consultancy agency, is to be offered for sala immediately. Mr Douglas Hogg, agriculture minister, said yesterday. The agency research and development business had a turnover of £50m (\$81,5m) this year. "We will invite expressions of interest for the business as a whole or any or all of its constituent parts - consultancy. R&D and the laboratory - although our preference is to dispose of the business as a whole," Mr Hogg said.

FILM INDUSTRY

Deadline set for franchise bids

The Arts Council has set a deadline of February 28 for applications for its four film franchises being funded with the help of the National Lottery. Prospective bidders for the franchises, each of which will be entitled to up to £39m (\$63.6m) of lottery funds over six years, must declare their intention to bid by December 16, and submit final applications by the eod of February. Bidders must operate in England, but need not be British-owned. The Arts Council, which hopes to choose the successful applicants strengthen the structure of the volatile UK film industry, now enjoying a revival with commercial successes such as Trainspotting and Secrets & Lies.

ECONOMY

Spending seen to strengthen

The amount of cash circulating in the economy grew unexpectedly sharply last month, suggesting that spending in shops has probably rebounded after September's weak performance

Expectations of another rate increase ahead of the general election continued to mount in the financial futures market. The pound was little changed for most of the day, but leapt higher in late trading to close at an 32-month high against a basket of other currencies.

The narrow money supply measure M0 - cash plus banks' balances at the Bank of England - rose by an unexpectedly strong 0.7 per cent last month, after adjusting for normal seasonal patterns. This lifted the annual rate of increase from 7 to 7.5 per cent, further above the 4 per cent ceiling of the Treasury's "monitoring range".

The monthly growth rate of cash in circulation was stable at 0.4 per cent. The Department of the Environment reported yesterday that the number of new houses started in the third quarter of the year totalled 47,100, up 16 per cent on the previous quarter.

Robert Chote

Oxford to vote today on Said's offer

By Richard Wolffe in Oxford

Oxford University teachers will vote today on controver-sial plans to build a £40m (\$65m) business school on a undeveloped city-centre elte. Academic opposition to the business school has mounted since the plans were announced in July after a £20m donation by Mr Wasic Said, the Syrian-born entrepreneur with links to the Saudi royal family.

A meeting of the university'a congregation, or parliament, will decide today wbether to build the Said Business School on a sports ground used by university staff. Many academics have backed a campaign by more than 1,000 university staff to block the building.

University leaders remain

business administration course. The university's first intake of about 50 MBA students arrived last month.

However, the business school faces more sarious opposition from members of Oxford City Council, who appear unlikely to grant it planning permission. At the centre of the con-

troversy is the site itself, close to Mansfield College. Both the university and Mr Said are keen to place the business school "at the heart of the city and the university". But when the university bought the land in 1963, it promised to maintain the sports pitches as a green

space "in perpetuity". The planning debate is likely to pose substantial obstacles to the university's confident they will win the schedule for the business ballot, saying Oxford needs a school. It hopes to open the of external relations, said: Yamamah oil-for-arms deal. acknowledge us."



Wafic Said wants the school built on the sports site (above) 'at the heart of the city'

new building in two years, but is likely to be frustrated by councillors demanding e public inquiry into the plan. But the university expects to win public support because of tha likely economic impact of the school. The private aector has already pledged £10m along-

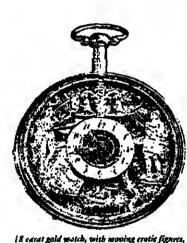
side Mr Said's donation.

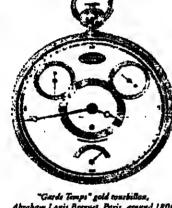
Dr Paul Flather, director

"All the evidence from every major businese school in North America and Europe is that they bring substantial economic benefits to the region."

Within the university, some have criticised Mr Said's donation itsalf because of his role as an agent for British Aerospace in the Anglo-Saudl Al- is not the best way to

the possible loss of the sports facilities. Dr Ralph Highnam, who has coordinated opposition among university staff, said: "Surveys have shown that practically everybody feels marginalised and excluded by the university. Removing what few facilities we have

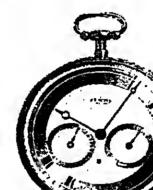




Abraham Louis Breguet, Paris, around 1806



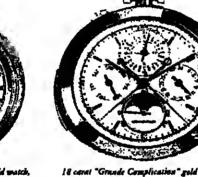




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Andrew Baxter looks at developments in Europe and the US to contain unpleasant emissions from petrol tanks

Something in the air: how vapours are recovered

An attack of the vapours

f you fill up your car on e hot day at a petrol station in the UK, France or several other European countries. you are likely to see e hazy mist around the tank inlet. It is petrol vapour from tha empty tank escaping into the atmosphere.

It happens on cold days as well, although the effect is then more noticeable to the nose than the eyes. Drive across to Germany, or Austria, however, and there will be little or no haze or smell, whatever the weather.

These countries are among eight in the European Union which have legislated, or announced legislation, requiring equipment to be installed at filling stations to recover the vapour from the car's tank and send it back to the tanks under the forecourt. Switzerland, some eastern European countries and several US states and cities have

The legislation, which began at local level in cities such as Gothenburg and Munich, has been introduced because petrol vapour contains small quantities of volatile organic compounds (VOCs) which can contribute to low-level ozone formation. Also, up to 2 per cent of the vapour is benzene; which is widely accepted as a carcinogenic ironically, benzene lev-els can be slightly higher in unleaded petrol than in leaded

Potentially, say emission equipment suppliers, there is a health risk from these emissions - if not for customers then at least for forecourt staff at operatorattended sites who might be exposed to the vapour throughout the day. The questions dividing the oil and motor industries. pump and dispenser equipment suppliers and environment authorities are what, if anything. should be done about this - and

There are opportunities for vapour to escape throughout the distribution chain, but many of the leaks are being plugged. When underground forecourt. tanks are being filled, for example, the flow of new petrol displaces an equivalent volume of

vapour left over from the old consignment. In the past, that would have been released to the atmosphere through the storage tank vent pipe. Now, under legislation being phased in across the EU by next year, the displaced vapour has to be routed back into the top of the tanker and taken away to be processed back into petrol.

The controversy focuses on the final link in the chain, known as Stage II, when the car is being refuelled. "It's a real problem thet affects every motorist," says Nicholas Hobson, general man-ager of Fenner Fluid Power, the UK vacuum pump producer. "Every time you expose the petrol tank to the atmosphere, you release the vapour."

But the oil industry says customers at filling stations are only exposed to the vapour for a few minutes at a time. "Given the amount of vapour the motorist is exposed to, it is an extremely low-risk situation," says Martin Marriott, gasoline product man-ager at Shell International Petroleum. It is still a reasonable risk for employees at operatorassisted filling stations, he says. Across the EU, VOC emissions from vehicle refuelling are esti-

mated at about 250,000 tonnes a year, about 2 per cent of the 12m tonnes emitted annually from all sources. The percentage could double by 2005 as curbs on more important emissions, notably car exhausts, take effect.

But recovery of filling station vapour is likely to fall short of 250,000 tonnes a year. According to the latest version of a draft EU directive on controlling Stage II emissions, produced in 1994 hut never published, smaller filling stations selling less than 2.5m litres a year would be exempt. In contrast, the Commission's controversial "Anto Off" proposals, unveiled in June, aim to cut emissions by 1m tonnes a year by 2010, through cleaner fuels and tighter curha on vehicle emis-

Apart from dispenser-hased vapour recovery systems, there is a different approach: onboard vehicle recovery. This involves putting a large activated carbon canister in the fuel tank to soak up the old vapour when the tank is refuelled. The vapour is recy-cled via the engine.

Both systems have advantages and drawbacks. The dispenserbased approach can bring

quicker benefits, as larger stations and areas with poor air quality can be targeted, and the equipment works on any vehicle. The onboard system can be fitted to new cars only, so the benefits: would take longer to emerge. Ultimately, though, more vapour would be recovered.

Neither system is perfect. The oil industry complains that dispenser-based systems are expensive - Shell says installing the equipment can cost £25,000 a station - and requires too much recalibration, although equip-

ment suppliers say they are tackling the problems.

The motor industry, meah-

while, says the onboard system presents considerable design, safety and cost challenges, particularly in smaller European cars although these claims are disputed. Estimates for the costs of such e system range from \$10 to

These uncertainties, and the lobbying power of sparring part-ners such as the oil and motor industries, explain the patchy state of legislation on Stage II

vapour recovery. It is not known when, if, or in what form the EU draft directive will be enacted. And while some EU member stetes are toughening existing legislation, others are waiting for an EU directive before acting.

Smelling is believing

environmental menacer.

fruit it, then you should."

J.Sainsbury, the UK supermarket group, has installed Stage il vapour recovery systems at 35 of its 180 petrol stations, and for anyone used to petrol vapours, the difference is very noticeable, says Alison Austin,

Sainsbury's decision has ruffled feathers in the oil industry, as many companies believe it merely draws attention to e problem which has been exaggerated. List, says Austin, 'Our view is that, given this is a that faces everybody, if you can do something

group's decision stems from a review two years of all aspects of its activities and their impact on all

Fitting the equipment which captures vapours when the storage tanks are refuelled was

Stage II equipment, fitted to the pumps used by Stages is being installed at all new sites and those

are undergoing big returbishments, says Austin.

whered in March, 18 months ahead of the legal

In the UK, most petrol retailers are also waiting for legislation. Shell and others, when refurhishing stations or building new ones, are putting in all the pipework for vapour recovery, without installing the system itself. That would enable them to retrofit the equipment relatively inex-

pensively if legislation were introduced. Among big name retailers, it is understood that only J. Sainsbury, the UK

Tests showed the equipment had

organic compounds. Measurement at a filling station in

Kimberley, Nottingham, showed a 40 per cent reduction in emissions

at the pumps, with reductions also

urable 50 metres away

a 'very positive' impact on reducing emissions of votatile

retailer, has gone further. Meanwhile, results are expected shortly from a Department of Environment pilot study this summer to assess the exposure of the population to benzene from petrol stations. This looked at how well Stage Ib (refuelling the filling station tanks) and Stage II vapour recovery aystems per-

In the US, where the earliest Stage II systems were introduced in California, a controversial battle in the late 1980s between the oil and motor industries ended in compromise. Under the 1990 Clean Air Act. cities with the worst air pollution had to phase in dispenser-based systems, but carmakers will have to fit the large onboard canisters from the 1998 model year.

Once most cars have the canisters, the dispenser-based systems can be removed. The arrangement makes a lot of sense, says Don Zinger, a senior Environmental Protection Agency official: the dispenser-based systems reduce pollution quicker, but enforcement of the regulations is

Whichever way the legislation goes in Europe, however, one question will remain for oil companies, gerage owners, motorists and tax author-ities to chew over: "Who owns the vapour anyway?"

Recovery systems up in the air

lthough dispenser-based vapour recovery systems have come a long way in the past decade, further improvements are planned by equipment suppliers to meet legislators' and customers'

demands for greater accuracy. The earliest passive systems relied on back pressure - as the petrol entered the tank, the rapour would be pushed back down a coaxial hose to the underground tank. This required a seal between the dispenser nozzle and the fill neck on the car, but the systems were difficult for people to use because they had to compress the seal. They were also relatively inefficient, typically

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recovering only 75 per cent of the vapour. Then came assisted balance

systems, which incorporated a jet pump or blower to belp recover the vapour. These worked better than passive systems, but were unpredictable. There was a risk of air being pumped back with the vapour, exacerbating the problem underground. They were relatively inexpensive for new petrol stations but difficult to

disadvantages of the earlier systems, "active" systems were introduced in the early 1990s. They use a small vacuum pump. normally fitted in the dispenser.

which creates a low vacuum to suck the vapour from the car's filler pipe.

A control system ensures vapour recovery closely matches fuel delivered. "It is important to make sure you suck as hard as you blow," says Simon Usher, engineering manager at Fenner Find Power, which makes vacuum pumps. No seal is needed and the systems are relatively cost-effective to retrofit, says the UK company.

Fenner is one of the few UK equipment suppliers making components for vapour recovery systems. In Europe, most of the suppliers of the nozzles, hoses. control valves and microelectronics are German

such as Elaflex, Europe's biggest nozzle producer.

The main technical challenge for Fenner was to design a pump strong enough to withstand a fast-moving sing of liquid petrol, which can be sucked down the vapour recovery hose when the tank nears filling. This was solved in 1992 by using a one-part rotor in the pump.

Since then, production of the vacuum pumps at Penner's Romford factory has risen to 1,000 units a month. Fermer says it is the only manufacturer with a pump certified for use on two nozzles at once.

The next steps for equipment suppliers will be to reduce the need for regular maintenance

and recalibration of the systems. and work out a way to achieve nearly complete vapour recovery using one pump in a dispenser with six or eight nozzles.

At present this is hard enough to achieve when the pump is serving two nozzles. The industry is developing a closed loop control system using a flow sensor to monitor the flow of recovered vapour and adjust valves accordingly. This could open the way to highly accurate, multi-pozzle/single pump systems that can monitor themselves, sharply reducing the need for recalibration and routine maintenance.

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aul Nash is one of the most particular and intriguing of British artists of tha 20th century and, in his way, ona of the most significant. Although by the time he died in 1946, at the comparatively early age of 57, he was as famous - or at least notorious - as it is possible for a modern artist to be in England, today his work deserves to be more celebrated than it is. Had we the confidence in our visual artists that the French or the Americans have in theirs, his would have grown into and remained a properly international reputation.

Active before the first world war, he was in touch with Wyndham Lewis's Vorticists and flirted with the Bloomsburys. He served in the trenches and was one of the first of the young war artists. But whereas, after the war, his peers - Nevinson, Wadsworth, Bomberg, Lewis himself

- seemed in some degree to recede from their modernist engagement, bis own commitment, both formal and conceptual, remained as strong as ever. And through the two decades between the wars, he brought together and reconciled, as no other artist of his time, the several principal strands of modern-ism in painting – cubism, sym-bolism and surrealism.

in 1939 Nash was among the first to be recommissioned by the War Artists Advisory Committee, and the four large canvases he subsequently produced under the aggis of the Air and information Ministries form the core of the exhibition now at the Imperial War Museum. But impressive as they are, they are not the whole story. The point the show makes so effectively is that, far from being an opportunistic reaction to a new circumstance, they sprang from and were the natural continuation of a body of work begun rather more than 20 years

That point is made immediately by the hanging side hy side of the very first of the new war paintings, "Totes Meer" (1940-41), and the "Winter Sea" (1925-37). The one is a dense jumble of broken German aircraft, that Nash had seen at a dump near Cowley, rising and falling beneath the pale moon like breakers on the shore, the other a cooler image, more formally contrived; yet no less fraught with foreboding and despair. The desolate, heaving morass of no-man's land in his "The Menin Road" (1919), on show in the gallery next door, reinforces even more the sense now of a return to a long-cherished theme.

The third painting in the sequence, the "Defence of there comes among my aerial Albion" (1942), more overtly alle- creatures, perhaps the strangest gorical, again has sea and shore of them all .. No fish, not a bird, and a darkling sky but also a not quite a reptile, not wholly an



ರ್ಷ-ಎಲ್ಎನ್ ಸರ್ವಾಯ<mark>್ ಮತ್ತು ಪ್ರಸ್ತಿ</mark> ಸ್ಥಾಪಿಸಿಸು

creatures': "The Messerschmidt in Windsor Great Park', by Paul Nash

Wartime surrealism

Paul Nash deserves a greater reputation, argues William Packer

Boat as its central and commanding image, as it were e latter-day unicorn defending the realm. Faintly comical in its inadvertent bathos, it is the least successful of the four but, leaving that aside, it again relates directly to earlier work, in particular his symbolic landscapes of the 1930s, with their suns and moons, their monumental cubes, monoliths and fallen trees, like dragons in

The connection is also evident in the many studies of aircraft in the show, a connection Nash-himself makes clear. At the last,

huge white Sunderland Flying insect...(The Hampden Bomber) again with these two the working is plainly some sort of pterodactyl...it is a creature of the skies ... Presently the mcon rises, and there goes the flying lizard, gliding across the cloud's edge, its pale eyes flickering in the lunar rays..."

> he other two major paintings make a pair, "The Bettle of Britain" (1941) with its tangle of vapour trails soaring above a schematic estuary, and the "Battle of Germany" (1944), again a high, althost cos-mic, near abstract image with its great pillar of smoke, black and red, that billows above a grey sea and othre patchwork continent beneath a bleak, pale moon. And

context is made plain, not just in the satirical anti-Fuhrer collages, and the bombing raids against the enemy, all clouds and searchlight-shafts and the smoke of bomhs and anti-aircraft shells. hut in images that are rather more lyrical and detached.

A "Cumulus Head" (1944), heevy and red with thunder, piles high into the sky. The heaving mass becomes a flower, "The Flight of the Magnolia" (1944), that now fills the sky above the sea. Now it is a dark brown ball with a corona of petals, "The Eclipse of the Sunflower" (1945), of which the giant head lies dead in tha field below, like another monster "Bomber in tha corn" (1940). It all comes together.

ent or natural of artists. His drawing is often uncertain, his painting always more deliberate than assured. But the substance is there, a consistent achievement of which this work of the second world war is the culmination. Had he lived, the story would surely have gone on: as it was, the next generation of Becon, Sutherland and Mcore rather stole his thunder. But they could not have followed where they did, had he not led. We are well reminded of his true

Nash was never the most flu-

Paul Nash - Aerial Creatures: Imperial War Museum, Lambeth Road SE1, until January 26, then on to Oriel Mostyn, Llandadno.

Opera in New York/William Weaver

Britten arrives from upstate

City Opera wes announced earlier year, the progremme included the local premiere of Britten's Gloriano, a work unknown to the American operagoing audience. The repertory had been determined by the com-pany's artistic director, Christopher Keene, before his untimely death in October 1995; hut then, bowing also to financial considerations. Keene's successor Paul Kellogg felt it necessary to replace Gloriana with the more economical The Turn of the Screw, which opened last week.

This production aroused considerable curiosity among New Yorkers, not only because *The* Turn of the Screw is almost as infamiliar as Gloriana, but because the staging was bor-rowed from the upstate Glimmerss summer opera festival, of which Kellogg has been the moving spirit since 1979. At that time performances were held in a school euditorium and the festival's bndget was a little over \$70,000; under Kellogg a new \$5m opera house was built, and the budget rose to \$3.5m.

Accepting the New York post, cellogg declared his intention to continue running Glimmerglass (the City Opera does not perform in summer); and he revealed the prospect of fruitful exchanges between the two organisations. And, in fact, this Turn of the Screw was the first import to Lincoin Center from upstate.

Hence the curiosity about the Britten opera and about the production, created for e theatre with under 1,000 seats and now presented in the 2,779-seat State Theater. Simply put, the question

hen the current sea- was: would it work? An imporson of the New York tant question because, whether it worked or not, it was to be only the first of a series of Glimmer-

glass-to-New York trips. It worked. As a matter of fact, despite the very different capacities of Glimmerglass and State Theater, their stages are exactly the same size, so John Conklin's sets seemed in perfect scale, and the staging of Mark Lamos made full use of the space. This production could have been born for it. That is not to say that the work of Lamos and Conklin was altogether satisfactory. It was not so much the gimmicks (Mrs Grose's Jackie-like sunglasses, the ebsence of the Governess's desk and her unsuitable wardrobe), as the lack of a coherent point of

till, with the help of Britten's magical, spooky score, beautifully played by the NYCO orcbestra under Robert Duerr, there was a compelling, haunted mood, and the finale was epproprietely bair-raising. Kellogg assembled a strong cast, some of it also coming from Glimmerglass, headed by the affecting Lauren Flanigan as the Governess, Adam Klein as e honey-voiced Quint, Alexandra Hughes as sober Mrs Grose and the crystalline soprano Christine Abraham as Miss Jessel. Rohin Leigh Massie was an effective. shifty Flora, and Zachary London - though he seemed too young and not sufficiently ambiguous

for Miles - sang sweetly. While Kellogg at present is, for the most part, carrying out the plans of his predecessor, he has already set his seal on the City Opera, and the prospects for its future are bright.

Concert/Stephen Pettitt

Gardiner's light and shade

ohn Eliot Gardiner has forged some unlikely partnerships. His four-year connection with the North German Radio Symphony Orchestra in Hamburg was e peculiar collision of opposites, the perennial adventurer taking on a cosily established outfit and duly rocking the boat. The fact that ha is often invited back to the Vienna Philharmonic says much for that usually traditionbound orchestra's eagerness to re-invent itself. And lately he has been conducting another of northern Europe's orchestras with a safe reputation, albeit one of lusher sound and greater

Plainly a special chemistry is at work when Gardiner conducts Amsterdam's Royal Concertgebouw Orchestra, as we heard et the Barbican Hall on Sunday. He played the one trick guaranteed to make any orchestra listen to itself with fresh ears: he changed the seating plan. The violas were placed on the outside and the double basses lined centre stage. behind a single row (not the usual two) of woodwind. The sound from the auditorium seemed firmer, better balanced. than usual, with the violas' singing tone – and what a lovely tone it is - particularly prominent and the solid foundation provided by

the basses evenly distributed. The music was an appealing mixture of early Romantics,

beginning with Weber's Oberon Overture - crisp and clear, with a daring edge to it that hasn't always been a characteristic of the Concertgebouw - and ending with Schubert's Ninth Symphony, a naturally paced, carefully detailed and precise reading, both nobla and human. It showed that when light is allowed into this reveic its shades seem all the shader.

arlier tha players bad been warmed to their task by Berlioz's extraordinary scene lyrique, La mort de Cléopatre, the work he wrote in 1829 in the full expectacoveted Prix de Rome. One can well understand the jury's reluctance. The immediacy of the music's response to Vieillard's text, its bold onomatopoeic gestures (the heartbeat suggested by double basses at the end, for instance, or the shivering discords played by the entire string section on the hridge), its disdain of textbook forms and harmonic processes, must have mede it seem odd indeed.

But it is also brilliantly inventive music, e wonderful vehicle for its mezzo-soprano soloist. Here Anne Sofie von Otter, in glorious voice, did the work ample justice, colouring her line with a flexibility and power that I had not hithertoo heard, even from her.



Stalwart of the nearly-stars Autony Thorncroft reviews Donna McKechnie

Tony winning performance in the role of Cassie in the Broadway production of A Chorus Line, and her London appearances in missedhits like Promises, Promises and Company: known that is by that coterie of fanatics whose lives revolve around the musical thea-

Fortunately there are enough of them to almost fill the Jermyn Street Theatre, e tiny basement club which is leading the current London revival in musical comedy. With so many big and successful musicals crowding the West End stage it is to be expected, and welcomed, that the performers, and those who did not quite make the final audition. should want somewhere to

onna McKechnie is unwind, to try out new work - comes into her own. Old favour-Donna McKechnie is a dancer,

which is a misfortune on this tiny stage with hardly room to swing a gerbil. She is dressed for exercise class, and points e toe at the appropriate angle before giving us her life story. It is the usual farrago – an unhappy Mid-West childhood and liberation through dance - and song.

It is a pity that she is directed. The tiny bits of business - picking up a scrap of paper from the floor, joshing with the trio of musicians - sit uncomfortably with what should be the free and full confessions of a successful hoofer. You tend to clock off from the detail of a pretty dull life and wait for the next production

It is here that McKechnie

his Californian eyrle) and snatches of Doris Day and Debbie Reynolds - are alternated with some of thosa rare stagey songs that only true theatricals know and love. Some, like "Turkey Lurkey Time", have never been given a public airing before: all convey the frenzied unreal glamour of life as a dancer. McKechnie is re-assuringly

actually danced with the man in

vain, with some reason; she still has a cheeky, ingenne face; she probably gives a very censored version of her life. But it is pleasant enough to venture behind the Green Room door and join the love-in between all those who were once, nearly, and may still be, stars, and this stalwart survivor of the species.

INTERNATIONAL

ANTWERP

CONCERT De Singel Tel: 32-3-2483800 Orchestra and Choir of the Nederlandse Bachvereniging: with conductor Jos van Veldhoven, soprano Barbara Schlick, alto Andreas Scholl, tenor Howard Crook, bass Peter Kooy and organ-player Leo van Doeselaar perform J.S. Bach's Unser Mund sei voll Lachens, BWV110, Vereinigte Zwietracht, BWV207, Geist und Seele wird verwirret. BWV35, and Ich liebe den Höchsten, BWV174; 8pm; Nov 7

■ BALTIMORE EXHIBITION

Baltimore Museum of Art Tel: 1-410-396-6300 John McLaughlin: Western Modernism/Eastern Thought: this exhibition features some 25 paintings by the American artist John McLaughlin (1898-1976), apanning the years 1946-1975. Main Influences on his work were Japanese and Chinese cultures

and the work of Mondrian and Malevich; from Nov 8 to Jan 19

■ BERLIN

CONCERT Konzerthaus Tel: 49-30-203090 Berfiner Sinfonie-Orchester: with conductor Michael Gielen perform works by Tchalkovsky, Berg and Ravel; 8pm; Nov 7, 8, 9 Philharmonie & Kammermusiksael Tel:

49-30-2614383 Requiem: by Mozart. Conducted by Georg Dieterich, performed by the Camerata Wannsee: 8pm; Nov 6

■ BRUSSELS

DANCE Théâtre Royal de la Monnaie Tel: 32-2-2291200 A Propos de Shéhérazade: a choreography by Maurice Béjart to music by Ravel and Rimsky-Korsakov, performed by the Béjart Ballet Lausanne; 8pm; Nov 5, 8, 7, 8, 9

■ COPENHAGEN **OPERA**

Det Kongelige Teater Tel: 45-33 69 69 69 Madama Butterfly: by Puccini. Conducted by Dietirled Bernet, performed by the Royal Danish Opera. Soloists include Nina Pavlovski, Kaludi Kaludow and Kari Hamnoy; 8pm; Nov 7

■ DUBLIN

CONCERT National Concert Hall

Geoláras Náisiúnta Tel: 353-1-6711888

Orchestra of St. Cecilia: with conductor Geoffrey Spratt and pianist Hugh Tinney perform Mozart'e Piano Concerto No.23 in A, K488 and Piano Concerto No.22 in E flat, K482, and J.S. Bach's Sinfonia In D No.4, Op.18; 8pm: Nov 6

■ FRANKFURT AM MAIN

Städtische Bühnen Oper, Ballet, Schauspiel Tel: 49-69-21237444 Die Lüstige Witwe: by Liehar. Conducted by Sylvain Cambreling, performed by the Oper Frankfurt. Soloists include Bodo Schwanbeck, Pla-Maria Nilsson and Patrick Raftery: 7,30pm; Nov 6, 8

■ HELSINKI

OPERA Opera House Tel: 358-9-403021 Il Barbiere di Siviglia: by
Rossini. Conducted by Kari Tikka. and performed by the Finnish Opera, Soloists include Klas Hediund, Jukka Romu and Riikka Hakola; 7.30pm; Nov 7

■ LAUSANNE

CONCERT Théâtre de Bezulieu Tel: 41-21-6432211 Orchestre de la Suisse Romande: with conductor Armin Jordan, soorano Philis Bryn-Julson, contraito Jadwiga Rappé and the Choeurs de

Chambre Romand et Pro Arte de Lausanne perform works by Berg and Brahms; 8.30pm; Nov 7

■ MADRID CONCERT

Fundación Juan March Tel: 34-1-4354240 Hemera Quartet: with violinist

Juan Llinares, viola-player Paul Cortese, cellist Rafael Ramos and planist Eugenia Gabrieluk, perform Chausson'e Trio for Piano, Violin and Cello in G minor, Op.3 and Quartet for Plano and String, Op.30; 7.30pm; Nov 6

Teatro Albéniz; Tel: 34-1-5219998 Gelabert-Azzopardi Company: perform Cesc Gelabert's Armand Dust 2 to music by Linton and Sed to music by Krischke and

Gelabert; 8.30pm; Nov 7, 8, 9

■ NEW YORK

CONCERT **EXHIBITION** international Center of Photography Tel: 1-212-860-1777 All Zones Off Peak:

Photographs of Liverpool by Tom Wood: for over fifteen years. Wood has photographed the peopla and scenes on his daily bus commute to Wirral College where he is a photography teacher; from Nov 8 to Feb 9

OPERA New York State Theater Tel:

1-212-875-5570 Les Contes d'Hoffmann: by Offenbach, Conducted by Robert Duerr, performed by the New York City Opera. Soloists include Olga Makarina, Patricia Johnson and Allan Glassman; 8pm; Nov 7

NICE

EXHIBITION Musée Matisse Tel: 33-93 53 40

 Trois oeuvres à l'étude: exhibition focusing on three works by Henri Matisse from the museum'e collection: "Le serf" (1900-1903), "Feuteuil rocaille (1947) and "Le platane" (1952); from Nov 6 to Jan 8

PARIS EXHIBITION

59 12 40

Galerie Nationale du Jeu de Peume Tel: 33-1 47 03 12 50 Jean-Marc Bustamante: Lent Retour: exhibition featuring a series of photographs and sculptures created by Jean-Marc Bustamente in the period 1988-1996; to Dec 1 institut Néerlandais Tel: 33-1-53

 Ed van der Elsken, entre films et photos: exhibition devoted to the work of the Dutch photographer and filmer Ed van der Elsken (1925-1990); from Nov 8 to Dec 8

FRANCISCO

OPERA

Bill Graham Civic Auditorium Tel: 1-415-861-4008 Carmen: by Bizet. Conducted by Donald Runnicles, performed

by the San Francisco Opera; 7.30pm: Nov 8

■ STOCKHOLM EXHIBITION Nationalmuseum Tel:

46-8-6664250 Reternity: exhibition combining adman Torbjöm Lenskog's private collection of design objects with works by seven young artists reviewing the objects in their own fashion, featuring design objects from 1915 to 1975, including radio sets, vacuum cleaners, typewriters, food processors

lamps, chairs and other objects:

from Nov 8 to Mar 2 **■ SYDNEY**

DANCE Drame Theatre, Opera Theatre, Playhouse Tel: 61-2-250-7127 Australian Ballet: perform Stephen Page's Alchemy to music by Page, Stanton Weich'e Red Earth and Mervi Tankard's The Deep End; 7.30pm; Nov 6

■ VIENNA

CONCERT Konzerthaus Tel: 43-1-7121211 Klangforum Wien: with conductor Zsolt Nagy and pianist Marino Formenti perform works by Murail, Kubo and Furrer, 7.30pm; Nov 8

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CNBC:

08.30 Squawk Box

10.00 Europeen Money Wheel

18.00 Financial Times Business Toniaht



As the story is told in

test" to Mr Clarke's pro-

posal. A few simple sums

showed that the abolition of

the higher 400 tax rate for

a handsome windfall to the

then chief executive of Brit-

ish Gas. Mr Brown's lucra-

tivs share options promised

him one-off gains of

£300,000. The chancellor

would he giving him an

the so-called fat cats run-

ning the country's priva-

tised utilitles were hig

news. Mr Brown had been

called the most hated man

in Britain. Mr Clarke was

advised to think ahead to

the headlines on the day

after the Budget: "Ken fills

Major was apprised of the

risk. The plan was dropped.

still like to get rid of the

mons only last week. Some

Clarke made the same

explicit pledge in his speech

to the Conservative party

In the meantime, to the

dismay of another famous

Mr Brown (Gordon, the

shadow chancellor) Cedric

has retired. One assumes he

conference in October.

We know, however, that

extra 16p for every pound.

Philip Stephens

In a tight spot

Politics demands tax cuts in the Budget but the chancellor has little room to manoeuvre and any reductions will be modest

has cashed in his options and paid his dues at the 40p November's Budget Kenneth Clarke intended to rate. So as be puts the finreduce capital gains tax. ishing touches to this The British chancellor'e month's Budget, Mr Clarke plan, which by then had might be tempted to revisit been factored into the Budcapital gains. Somehow, get arithmetic, was to align though, I doubt it. the exchequer's charge on The chancellor's favourite capital gains with the 24p

mantra is that good politics basic rate of income tax. and good economics are John Major was delighted. indivisible. Most of the time For reasons I have vet to he means it. Most. If Mr fathom, he has made the Clarke had known than abolition of capital gains what he knows now about and inheritance taxes a the precarious state of the guiding ambition of his prenation's public finances, miership. But, just as the he would not have cut taxes chancellor was preparing to by more than £3hn last make a downpayment no this pledge, a clever Treasury official spoilt it all.

Really good economics would demand that he make up for that mistake by, at Whitshall, the official applied the "Cedric Brown the very lesst, ruling out any further reductions in this month's Budget. The acceleration in economic growth has made the Treasury's public horrowing capital gains would deliver forecasts look rather hetter than in its summer forecast. But a deficit of 3 per cent of national income at this point in the economic upturn is too high.

By and large, the chancellor has been right to dismiss the judgments of official advisers who see the suppression of inflation as the sole objective of economic management. Too many of those officials are still intent on fighting the battles of the late 1980s. But

The chancellor has been obliged Cedric's trough". Onch. Mr to see off some of the wackier the prime minister would **Budget ideas** tax. He said so in the Comproduced by the what to my surprise. Mr prime minister's Downing Street policy unit

there is nothing inconsis- than with his own advisers tent in combining a progrowth strategy with a tighter rein on fiscal policy. As the fortunes of president Bill Clinton remind us,

rather the reverse. But politics, of course. demands some tax cuts. The consensus in his party is that Mr Clarke must make a Budget downpayment if tax is to be the bait which lures disgruntled Tories back into the fold at the election. At issue is how much is offered in advance and how much can be promised for later. The answer to both questions is the same: not much.

Sometimes the chancellor is his own worst anemy. Last year he let expectations run rampant, so a 1p cut in the hasic rate of income tax was a disappointment. This year he has been rather naive, acknowledging a determined effort to lower expectations. The result: most people suspect he will spring a generous surprise. I do not.

Last week's quarter-point rise in interest rates was nnt calculated to provide the springboard for a giveaway Budget. When Mr Clarke defied the Bank of England (and his own officials) in June to cut rates hy the same amount, his concern had been to push up the economy's growth rate to about 3 per cent. That has happened, so he saw no reason to prolong his coofrontation with the Bank.

Nor has there been any sign yet of the prime minis-ter demanding large tax reductions. The present political paralysis in Whitehall has in effect left Mr Clarke in sole charge of economic policy and Michael Howard, the home secretary, running domestic affairs. The chancellor has been obliged to see off some of the wackier Budget ideas produced by Mr Major's Downing Street policy unit. But, more than once, the prime minister has sided

with the Treasury rather

The public spending negotiations have been unusu ally difficult. Mr Clarke has run out of easy savings. Mr Major meanwhile is still more concerned that a funding crisis in the bealth ser vice or in schools could derail his last remaining hopes of political recovery The chancellor considers that preserving a decent welfare state and hitting the

Conservatives' eventual

goal of a 20p basic rate of

income tax would be

demanding enough even during the lifetime of the next parliament. That is too optimistic. It will require a miracle for any government to meet the latest spending targets. In any event, I do not expect Mr Clarke to be so brazen as to combine them with a firm, medium-term programme of tax reductions.

Perhaps I am too trusting in Mr Clarke, but this leads me to conclude that any net tax cuts will be on the low side of expectations, per haps well under £2hn. Of course, he can find come money elsewhere to pay for lower income taxes. The present tax concessions on profit-related pay are one of several obvious targets.

This hardly leaves room for reduced capital gains tax. As it happens there are economic arguments for and against such a move. It would be a step towards a level playing field in the treatment of savings. It cannot, though, be a priority. And neither chancellor nor prime minister sesm to understand that the same economic arguments demand the retention of inheritance, or some other capital transfer, tax.

Good politics and good economics both argue for any tax cuts to be concen trated on those with the lowest incomes, Should Mr Clarke be tempted otherwise, a gentle warning. There are plenty more Ced-

LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SE1 9HL

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Shell already leading player in debate on multinationals' role

From Mr John S. Jennings. Sir. Anita Roddick's letter (October 31) raises a number of significant issues not only for Shell, but all multinahonal corporations. At the heart of the matter is the need for a debate about substance rather than public positioning statements. In this debate Shell is already

Let me first deal with the

playing a leading role.

current situation facing Shell in Nigeria. Shell has been producing oil in Nigeria for more than 40 years hut only lately has it been subjected to a sustained campaign of exagger ated criticism to discredit its role there. In particular, the company has been accused of causing major environmental devastation in the Delta region, an accusation which the evidence of international journalists who have toured the region in the last few months indi-

In fact, Shell is committed to a continuing programme of environmental and social investments. For the past five years the company has been spending on average in excess of \$100m a year on environmental improve ments. And as long as Shell has been producing oil, it has been investing in the region's social infrastructure, currently spending

more than \$20m a year on

cates is false

schools, hospitals and so on.

This week marks the anniversary of the execution of Ken Saro-Wiwa. Shell did all in its power to secure clemency for him although in the end the company does not have the mandate or moral right to interfere with the due process of law in Nigeria or anywhere else. In the case of the Ogoni 19, what Shell has done clearly and unambiguously is to call for humane treatment, speedy justice and a trial that is not only fair, hut seen to be fair; with early release for the

innocent and a measure of

The greatest need in Ogoni

clemency for the guilty.

now is for a healing of wounds, for the community to come together in good faith. We know that businesses like Shell must play their part and we are meeting and listening to all sectors of the Ogoni leadership. It is early, but there are signs of a hroad-based move towards reconciliation. and that must be a prerequisite if peace and economic stability are to be restored. Meanwhile. Shell's social investment in Ogoni continues; the company has just announced it is to sponsor a hospital as well as to renovate and reequip three other health cen-

The letter goes on to ques-tion if "things are changing

at Shell". Yes, I can tell you they are. Shell has already undergone a major structural reorganisation to help it build on the commercial success of the past. Shell has also just completed an

important global exercise in listening to people from both inside and outside the company; 14 round-table conferences with more than 300 people from 53 countries engaged in a dialogue about society's changing expectations of multinationals. This is not a PR exercise but rather a transparent attempt to find out what people really want from all big cor-

porations, not just Shell.

I am not pretending it is

easy to satisfy the often conflicting expectations which people have of major compa nies: in fact it must not be left solely to the multinationals to square this particular circle. Rather, a central plank in the dialogue in which Shell is involved is for everyone concerned with the role of such companies to participate in finding a way to a resolution.

Anita Roddick asks if Shell is ready to join this debate; we are already in it.

John Jennings.

Shell Transport and Trading Company, Shell Centre London SE1 7NA, UK

Lithuania policies will not aid stability

From Prof Swee H. Hanke. Sir, Prof Val Samonis concludes (Letters, November 1) that the recent victory of the "non-communists" in Lithuania bodes well for that country's economy and investment prospects. Alas, his assessment is unfounded because It is based on two alse assertions.

Prof Samonis claims that the "non-communist" parties have a history of fiscal prulence. This is inaccurate. Indeed, these parties have had a history of proposing fiscally irresponsible schemes. For example, their most ludicrous proposal would have retroactively indexed savings accounts. This would have required a 100-fold increase in the value of these accounts and would have forced Lithuania intn bankruptcy. Fortunately this nutty idea was defeated in an August 1994 referendum.

Prof Samonis also asserts that the hattle against inflation can best be won hy ahandoning Lithuania's currency board-like system and replacing it with a classical central bank, armed with discretionary monetary policies. This echoes the "noncommunists" hizarre siren

As a former Lithuania state counsellor, I can attest to the fact that the primary motivation behind the "excommunists' " introduction of the currency board-like system on April 1 1994 was to establish stability by putting a stop to the monetary and fiscal shenanigans that threatened Lithuania. And, according to the International Monetary Fund, the system has done just that, Contrary to Prof Samonis's assertion, the embrace of dis cretionary monetary policles will not promote stability. in every country that has abandoned a currency board in favour of a central bank, instability has followed.

Steve H. Hanke professor of applied economics. The Johns Hopkins University. Baltimore, Maryland 21218-2686, US

Secondary boycotts: squeeze plays that hurt everyone

By and large, America and its allies share a common view of what constitutes acceptable international behavior. Most would condemn countries that sponsor or support terrorism. Many share a common concern over the spread of nuclear arms. And still others support efforts to hasten economic and political reform in certain countries. Where partners and allies often disagree is how best to achieve these goals—to effect a change in the behavior of another country.

Economic sanctions are favored weapons that signal displeasure with errant behavior. Their use dates back to early Greece. In this century, sanctions have been used as a substitute for military action or to handicap the economic capability of the terget nation. President Woodrow Wilson praised their ability to bring "pressure (that) no modern nation could resist." The League of Nations deployed them with weak results. Since 1941. America—either unitaterally or in concert with others-has invoked senctions more than 70 times. Despita their popularity, their success has largely been limited.

As a result, nations sometimes seek to tighten their economic grlp by imposing secondary boycotts which, in effect, axtend the reach of law into the affairs of another country. Tha U.S. government recently has taken staps that would punish overseas companies that do business with "targeted" countries. Tha use of this gambit-some would call it a squeeze play —has irked Amarica's friends and provoked talk of trade retaliation. The potential economic harm it could inflict on U.S. trading relations may hurt both American business and workers as well as the businesses and workers of its allies.

Reported reaction to such boycotts has ranged from ellies stiffening requirements for

visas and work permits to their passing laws to permit countersuits egainst U.S. companies for damages ewarded by U.S. courts and enacting trade sanctions on industries like eviation and telecommunications that are not yet protected by the World Trade Organization. NAFTA partners to the north and south regard such boycotts as interference with their sovereignty. Europeans view America's "bullying" as myopic.

We believe the use of secondary boycotts to achieve foreign policy objectives should be avoided. Editorials in leading newspapers have expressed similar concerns about U.S. ections.

Financial Times (London), July 12, 1996: "Other governments need to remind the U.S. forcefully of a fact thet its own legislators appear to have overlooked: it is part of an integrated global economy, on which its own prosperity increasingly depends.... If it persists in pleying the lone cowboy, it will invite reprisals against its own commercial interests abroad. Ultimately, it will undermine the rules governing the conduct of international economic and trade relations. Those rules operate to the advantage of all countries. The U.S. is no exception."

The New York Times, July 1, 1996: ... Evan when deployed on behalf of an otherwise worthy cause, secondary boycotts offand the soveraignty of America's closest allies, invite retaliation and may violate international trade treaties.... Today's trading patterns involve many countries and to be most effective, economic sanctions need to be applied internationally. But the way to achieve concerted action is by diplomatic persuasion, not by overreaching ects of Congress."

We agrea that such staps are the right course to follow.

Crucial vote for management school tion which is integrated with this site was only selected after an exhaustive search

From Sir Bruce MacPhail. Sir. Today Oxford University votes on whether to allocate a site in the centre of the city for the construction of a new Business School. The proposed building will be an impressive addition to Oxford's architecture.

In 1990, Congregation approved the institution of a sub-faculty of management studies. The campaign for Oxford set a target of £40m and Wafic Said's generous benefaction of £20m will give the school a huilding to match the best in the world - provided a suitable site is found close to the centre of the university. This stipulation is not out of vanity but because Oxford aims for a model of management educa-

other relevant faculties unlike institutions such as Harvard, London or Insead,

Oxford aims to establish a

centre of management excel-

lence which will attract high calibre students from across the world as potential husiness leaders of the next generation. It is to be hoped that as Oxford, and even Cambridge, wholeheartedly develop their business schools, more of our bright est students will perceive a career in business as a respectable intellectual challenge, and thereby increas the quality of our national management resource.

To lose a greenfield site from the centre of Oxford is no small thing. However, . revealed nothing else sult able. Thus, Congregation must balance the regrettable loss of an open space with the disastrous effect a negative vote would have on the excellent prospects for management studies and on the attitude of other possible

university henefactors. I shall go to Congregation today and urge other members to do the same, so the university can show wholehearted support for manage

Bruce MacPhail. chairman of the council. School of Management Studies. University of Oxford, UK

Robert Corzine on the innovative proposals for Brent Spar

A platform for ideas

Brent Spar, the obsolete oil storage platform at the cen-tre of last year's bitter tug of war between Shell and Greenpeace, has become an icon for the international environmental movement. It has also become a bit of a cottage industry.

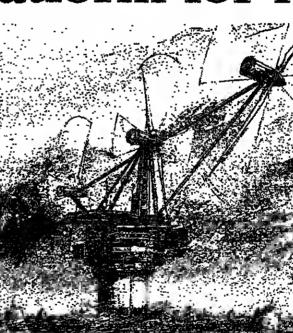
On Friday a diverse group, representing a range of interests from academia to professional oil industry bodles and consumer and environmental groups, met in London to debate the latest proposals to dispose of the

Brent Spar. The meeting was organised hy the Anglo-Dutch oil group and the Environment Council, an independent charity. Shell says the "balanced group of participants" helped it "gain insights into many views and values" surrounding the controversy

over the platform. In the 15 months since the company dropped its controversial plan to dump the Brent Spar in the deep water of the Atlantic Ocean, the platform has been moved to a sheltered Norwegian fjord far from the limelight. But an extensive public relations and consultation campaign by Shell in the UK and the rest of Europe has kept the issue of the Brent Spar and its future in front of the puh-

The company unveiled 30 different disposal schemes put forward by 19 leading European offshore contractors and consortia during the summer. It hopes to complete a shortlist of six new disposal options by the turn

Many of the proposals were variations on a theme of cutting up the Spar and disposing of the sections onshore, either by recycling the steel or by placing it in a landfill site. Such solutions were in line with Greenpeace's demand that all North Sea structures, with just a few exceptions, be removed entirely and taken ashore for disposal.



Wind of change: the plan for an eco-friendly power station

But a number of proposals were more innovative. Several suggested a dismantled and cleaned up Spar would be smitable raw material for huilding an artificial reef or causeway. Others envisaged refurbishment and a new life for the structure. One proposal was to turn

Brent Spar intn an "ecnfriendly" floating power sta-tion off Scotland. A Outch consortium said the top portion could be equipped with three 3MW windmills, with additional wave power units surrounding the platform. Thyssen, the German engi-

neering group, helieves it powered desalination plant to produce fresh water. Other contractors put forward plans to use it as a training or forward base for the offshore industry.

The range of innovative nptions has impressed the UK government, which had approved the deep-sea dumping scheme and was surprised and angered when smith, a senior executive at Shell backed down. "Perhaps Greenpeace was right when

they said that Shell hadn't examined all of the possibilities," says one official.

Shell's apparent determination to look at all possible options for the Brent Spar has even impressed some including those from Ger many, where protests last year turned violent.

But there is some ecepticism inside Shell about the extent to which last year's lessons have heen heeded. Some staff in continental Europe believe there is support among UK counterparts for sticking to the original deep sea disposal plan.

Officials in London admit there has been "massive debate" inside the British company over the Brent Spar. But they deny that any "recalcitrants" in their ranks pose a problem.

There is no fifth column operating inside the company trying to undermine what we are trying to achieve," says Mr Alan Gold Sbell UK

The corporate debate Boulton

about the Brent Spar also extends beyond Britain, Last month Mr Cor Herkströter Shell's Ontch chairman. acknowledged the company's past shortcomings when be admitted in a speech to a "failure to provide adequate information for an informed public debate".

Will the rest of the oil industry follow Shell in adopting what Mr Herkströter described as an "open and honest approach, a willingness to discuss and communicate"?

Some oil company executives, such as Mr Rodney Chase, the head of the exploration division of British Petroleum, have made no secret of their sympathy with environmental causes. They helieve the industry will suffer further damage if ignores them.

But a survey due to he published hy the energy industry consultancy wing of Ernst & Young, the accountancy firm, suggests mixed feelings among oil companies over platform

decommissioning. Two in five of the industry executives thought the environmental linhy had hrought "a greater degree of uncertainty" into plans to ahandon offshore installations. One in five said the environmental lobby would "have a substantial impact" on their plans. One reason is undouhtedly the cost: decommissioning is expected to cost the UK offshore industry some £8.7hn over the next 25 years to 30 years.

However, Mr Steve Robinson, bead of the Environment Council, which mediates in environmental disputes, says he was very encouraged by the outcome of the seminar. "This is a complex issue, hut a lot of good work was done on deepening understanding and opening discussion on fundamental principles."

Additional reporting by Leyla

Mobil

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Second term, warts and all

Despite a last-minute narrowing that he should have betrayed probable that by tomorrow Mr Bill Clinton will be the fifth and last American this century to have won two presidential elections. Does he belong in the company of Roosevelt, Eisenhower and Reagan, who served out their second terms and have entered the pantheon of "great" presidents? Or will he be seen as another Nixon, whose triumphant re-election turned into the ignominy of Watergate?

At present he looks closer to the latter. Or rather, his stature looks much less than Nixon's did at the time of his landslide victory over George McGovern in November 1972. Though he has notched up some creditable achievements, Mr Clinton's first term has hardly been marked by great foreign policy break-throughs like Nixon'e visit to China or the ABM and Salt negotiations with Moscow. Indeed, probably the strongest motive America's allies have for desiring his re-election is their reluctance to repeat, with a new administration, the painfully slow learning process that charecterised his first 18 months.

If Mr Clinton resembles Nixon in anything, it is in his vulnerabillty to scandal. Whitewater, "travelgate". the death of Vincent Foster, the White House's request for FBI files on prominent Republicans, the campaign contributions from Asian busi-nessmen: any or all of these affairs - though in none of them has any presidential guilt been proved - could yet rebound to undermine his second term, especially if he continues to face a Congress con-

trolled by his opponents, Perhaps, having already surrived so much investigation and innuendo, he will be able to break free of the allegations. But to put such concerns convincingly behind him he must in future respond more openly to investigation, and undertake not to thwart the course of justice by presidential pardons.

Economic cycle

If he does win today, Mr Clinton's victory will not be all his own. Fsw incumbents have been so blessed by the vagaries of the economic cycle, or those of their opponents' campaigns. Mr Alan Greenspan, the chair-man of the Federal Reserve, has skilfully piloted the economy to too much. This summer he cynia sixth year of recovery. Output, employment and stock values are well up on their 1992 levels, even if the incomes of most households are not. Most of the middle-income families on whose behalf candidate Clinton campaigned probably do feel better off now than they did

Senator Bob Dole was clearly off-target with his claims that the economy was "barely afloat". Even less suited to the campaign trail than early doubters had suggested, he has been ill-placed to reunite a deeply divided and troubled party. That is a pity. There is much in Mr Dole's character and record to recommend him, and it is sad

of his opinion poll lead, it is still that record (as the public clearly sensed) by offering a demagogic tax cut which the country cannot afford.

Mr Clinton, by contrast, hav ing learnt his lesson with the failure of his healthcare package in 1994, has benefited from the elow disintegration of the Republicans' "Contract with America" through 1995-96. But some fear that once re-elected, and especially if his party regains control of Congress, he will ignore or forget this message and "go back to his bad old ways", with a renewed search for Big Government solotions. Even some who support his reelection hope that Congress will stay Republican to keep these instincts in check.

Senate majority

Such dangers should not be overstated. Even if the Democrats regain control of the House, few believe that Mr Clinton's coat-tails will be long enough to win them a majority in the Senate. Even if they were, history hardly suggests that such a result would open the floodgates to a tide of ultraliberal legislation. In 1993-94 a Democratic Congress responded to Mr Clinton's leadership by passing a bill to reduce the budget deficit (without a single vote from Republicans), but inflicted the death of a thousand cuts on Mr Clinton's healthcare bill.

The US Constitution was written precisely to ensure that sweeping reforms, in sither direction, require more than a mere majority in Congress. They need to be sustained by a deep and broad current of public opinion. Neither Mr Clinton nor Mr Newt Gingrich, leader of the 1994 "Republican revolution" has been able to demonstrate the existence of such a current in the 1990s. The American people are not in a mood for new bold experiments along the lines of the New Deal or Lyndon Johnson'e "great society". Nor, however, do they wish to see these past achievements dra-matically dismantled.

Mr Clinton seems ready to apply this lesson during his next four years whether or not his congressional colleagues (many of whom he has already deeply alienated) decide to go along, Indeed the danger is that cally sacrificed the welfare benefits of poor families in order to avoid a battle with the Republican Congress. But he has been equally unwilling to confront the sacred cows of his own party by admitting that both social security and Medicare are in need of radical reform. The same applies to education and campaign finance.

The voters are contradictory in demanding a response to these pressing issues, while also, it seems, wishing to see things remain as they are. Mr Clinton reflects these contradictions but can sometimes push the debate in the right direction. That is the best justification for his re-election.

Big Five adjust the volume

After years of growth, the record industry is beset by static sales and falling prices, writes Alice Rawsthorn

buy records in the US. Music shops are plas-tered with bargain stickers, and discount stores are selling popular albums for as little as \$8.99 (£5.50).

Good news for consumers, but not for the music industry. After several years of double-digit growth, it faces static sales worldwide in 1996. Poly-Gram, one of the world's largest record companies, recantly issued a profits warning and announced 400 job losses. Warner Music, its arch-rival, is also shed-

The critical question for the music industry is how long its difficulties will last. A prolonged slowdown could pose serions financial problems for the entertainment groups that dominata the global music market. Many are counting on a strong perfor-mance from their record labels to finance expansion in other sectors. "Market conditions are very uncertain, very shaky," says Mr Tommy Mottola, president of Sony Music Entertainment. "There'e a lot of nervousness right now, as people are figuring out what to do.".

Record companies have been bere before. Music has historically been a cyclical husiness. which waxes and wanes with economic confidence. But over the past decade record sales have been buoyed by consumers replacing their favourite vinyl albums with compact discs, and by the emergence of new markets in Asia and latterly Latin America. Global retail sales soared from \$14bn in 1986 to \$40bu in 1995, according to the International Federation of the Phonographic Industry, which represents the world's record companies. The industry also benefited from significant growth in income from music publishing, the secretive, but highly profitable business of

Recorded music: sounding a flat note?

Value (\$bn) Total units (bn)

his is a great time to licensing the rights to broadcast or perform music.

Such epectacular growth encouraged the "Big Five" com-panies which command 70 per cent of global music sales - Poly-Gram of the Netherlands, Japan's Sony, Warner of the US, the UK'e EMI and Germany's Bertelsmann - to expand. They have opened new international operations, treated exacutives to multimillion dollar packages and wooed stars with Hollywood-style contracts. EMI paid Mr Jim Fifield, its chief executive, a £7.4m package last year, and clinched an unprecedented \$70m record deal with Janet Jackson,

the US pop singer.
"When times are good, record companies spend money, just like Hollywood studios," says Mr Jay Berman, chairman of the Recording Industry Association of America. It's the nature of the industry.

The first warning that conditions were changing came last year when sales stalled in the US, the world's largest music market. The principal problem was the instability of the retail sector, which has been locked in a victous cycle of price cutting since Circuit City and Best Buy, the discount electronics chains, started selling cheap CDs. Other discounters, including Wal-Mart, have followed suit.

Record stores are unable to compete against the discounters, many of which treat CDs as lossleaders, selling Top 20 albums for under \$9, against a wholesale price of more than \$10. The US association estimates that 1,000 record shops have closed since early last year. Several chains, including Record Giant, have filed for Chapter 11 bankruptcy protection, and the industry is now terrified that Musicland, which accounts for almost a tenth of sales, may also be forced

Berman suspects the disruption will continue for six months until the market stabilises. After that, he says, the industry must accept cut-price Top 20 CDs as "part of

Unfortunately for the US labels, at the same time as dis-counting has destabilised the Top 20, sales of catalogue, or old albums, have fallen. Most consumers have now completed the process of replacing their vinyl record collections with CDs. Labels have since placed

graater emphasie on new releases. Competition for estabished stars has intensified, culminating in the \$80m deal Warner signed this summer with R.E.M., the US rock group.

And there is now a race to sign new stars. The Fugees, a Sony hip-hop act, has cold 10m copies worldwide of its dehut album released this spring. Alanis Mor-issette, the Canadian singer on Warner, has sold 16m of hers.

But there is concern that the market has become so hits-oriented that labels are too quick to stop promoting releasee if sales falter. For every Celine Dion. Sony's French-Canadian singer who has had two successful English-language albums, there is a one-hit wonder like Hootie & the Blowfish, the Warner group; its debut album was 1995's US best-seller with sales of 7m, but the band sold 2m copies of this year's follow-up.

"Everyone gets excited about successful first albums, but often don't work hard enough on the second and third," says Mr Clive Davis, president of Arista, the Bertelsmann label. "There isn't enough long-term thinking."

Despite the severity of ths problems in the US, the industry had such strong growth in other countries last year that global sales rose 10 per cent. The UK was buoyed by the popularity of

World sales by region

Asia 5%

CDs 58%

Vinyi 1%

Britpop acts Oasis and Pulp. Asian markets, including Hong Kong, Malaysia and the Philippines, experienced double-digit growth reflecting economic buoy-ancy and reduced piracy.

But this year the slowdown has spread to other countries. Catalogue sales havs fallen in some established markets. Canada, France, Italy, Swedan and the Nstherlands experienced real declines in first half sales. Emerging Asian markets also faltered, with sales slowing in Hong Kong, Singapore, South Korea and Thailand, as piracy ross again. The global market mustered negligible growth of 0.2 per cent at retail in the first half, according to the international federation, which means it fell in

real terms. One consolation is that sales have etalled at a high level. Another is that music publishing rights for films and advertisements are escalating. Sony last week signed a multi-million pound publishing deal with Noel Gallagher, Oasis's songwriter.

Even so, the slowdown in record sales has come at a difficult time from a corporate perspective. PolyGram, which has ploughed \$800m of profits from its music interests into a film division that has yet to break even, bas seen its shares fall in the fortnight since its profits warning. Shares in EMI, the sole music specialist among the "Big Five", have slipped too, renewing speculation that it may be prey to a bid if they weaken further. Sony is anxious to sustain its profits growth from music, at a

troubled time for Columbia TriStar, its Hollywood film studio. Similarly Bertelsmann and Time Warner, the US entertainment group which owns Warner Music, have been using music income to finance their expansion in television.

The industry does not expect to see e rapid recovery in its established markets, partly because of continuing decline in CD replacement sales, and partly because competition from other youthoriented products is heightening. "When video games started we noticed an effect, now we've got CD-Roms and 'event movies' like Independence Day too," says Sony's Mr Mottola. "Ws're all competing for the same dollars."

Sales might rally in the tradi-tionally busy Christmas period, if there is a string of hits. EMI has high hopes for the debut album of its new UK act, the Spice Girls, is still buoyant, and its future which goes on sale today. But prospects appear excellent. More early sales of the autumn television and radio stations are releases that US and European coming on stream, keen to retailers had hoped would draw license the right to play music, consumers into record ehops, and the fees for selling copy-Simply Red's Greatest Hits, have been below expectations.

The outlook seems brighter in fast-expanding Asian economies where, barring a significant resurgence of piracy, there seems no reason why record sales should not resume double-digit growth. And when those markets mature in 10 years' time, sales should soar in Latin America.

"There's tremendous potential in the Tigers and, longer-term, in Latin America," says Mr Rudi Gassner, president of Bertelsmann's international music interests. "What we don't know is whether in the short term, growth from those markets will compensate for the slowdown elsewhere. That's the gamble."

Risk and reward

In the forest of UK financial more subjective system would regulation, something is stirring. In the past, financial service companies have been regulated according to the degree of risk in their business. The new idea is that the burden should depend on their skill at managing risk; that regulation should be not generic, but specific to the business.

That carries a second idea in its train. If reguletors are to trust e company'e risk controls, they must rely on top management to enforce them. If it then suffers a disaster which costs investors money, top managers must be personally punished.

These ideas, set out by tha head of the Securities and investments Board last week, are being thrown open to debate. Early next year, SIB will produce a discussion paper. So what are the pros and cons?

First, it is right in principle to minimise the cost of regulation, if only because it is carried in the long run by investors. In the post-Barings era, any business will aim to ensure it does not have a Leeson in its midst. If it can show that its internal controls are effective, there seems little point in replicating that effort in the form of regulatory paperwork. Nor should such companies be loaded with extra capital requirements, regulatory

Indeed, it would have taken a bold regulator to crack down on such a venerable institution on the hasis of personal judgment. In such cases, a more mechanistic system, with alarm bells and lights flashing, might be more

reliable. It could also be argued that a subjective system would favour big companies which can afford elaborate risk control procedures. This is a more open question. It could equally be argued that a big company, being more complex, would find it harder to prove to the regulator that its

systems were under control. As for penalising individuals, the principle is also to be welcomed. Imposing fines on companies for losing investors' money carries the risk that investors themselves will pay the bill. Besides, fining giant corporations the odd million here or there carries an uncer-

tain message to the market. The problems are equally obvious. For regulators to condemn individuals without legal process smacks of the Star Chamber. Errors of omission, moreover, are notoriously hard

But all thet is detail. The basic principles deserve support: that investors should pay less for their own protection, There are arguments the and that prudence in practitio-other way, it is not clear that a

BSERVER

the line

Sales by format

Telecommunications and MCI
Communications, not least when significations to paying the memory with figures to paying the memory will ingether be running their varieties.

Shareholders already base more than enough to their sugar more than enough to measure their sugar more than enough to the measurement.

Distribution the levels of the measurement of their sugar memory and their suga

Already, the top brass on both Arready, the top transit that one of the world's most dynamic telecons companies will require suitably dynamic salaries; cursory examination of shading

cursory examination. A constring rewards shows that the Boys at BT have got a for of catching my to do.

It's less then two years since Sir lain Vallatice, ET character was moved, mawketly, to justify his salary behold a Common's select commone by suggesting he would find the house of a select committee by suggesting he would find the house of a juntor doctor relaxing. Since then his salary and bonus.

package for running that of their most successful or typical their most successful or typical their hustnesses has be ely usen from 1650,066 to 2557,000 That is a long way behind his distributed builty.

Bert Roberts at MCL. Roberts' basic salary - the equivalent of £564,000 - is only £100,000 more than Vallance's: het MCI bonuses are in a rent league Last year

Gatterent magne.

Soberts picked up almost film in exitas. Jeaving Vallance out of sight As for Sir Peter Boufield All the control of th conected at £165,000. BT says good to talk - and no prizes sessing what's on the

Dotty doggy

Walt Disney has stepped in something nasty out in Beachwood Canyon, the sparsely populated area above Los Angeles, where the visual glories of the hills are marred only by the word Hellywood, spelt out in 45ft livid white sheet steel

his polite request to cover the wonky sign with giant black spots - in a stunt to push its: live-action version of the movie 101 Daimatians – has outraged locals, who have had enough.

Historic Cultural Monument 111, as it is formally known, was last besinirched during the 1992 election race, when it was changed to read "Perotwood" on behalf of the persistent presidential no-hoper. Its most memorabls altered state dates

back to 1987, when it briefly became "Hollyweed" Now Edward Cohan, a local

homeowners' spokesman, wante to draw the line. The sign is as important to Hollywood as the Billel Tower or Big Ben are to Paris and London, he says. This not entirely helpful remark - which should put

Suropean city anthorities on guard against similarly dotty ideas from Disney – appeared in a letter to local officials mulling the request.
The company, which has promised to ship in security

heavies to keep trippers and media louts away from the sign has said it is not going to press the issue if the howls grow too loud. Cohan is working on that "One would hope Los Angeles would finally get a little bit of

One would. But one also fears that triumphs of hope over experience in LA seem to be as rare as suburban busybodies with a sense of homour."

Counted out

and the second of the second o

While most news organisations have long since scaled down their coverage of the most boring US presidential election in living memory, the BBC is busy putting the mass back in mass media. At the last count, 74 corporation staff had checked into Washington hotels

as part of the mission to explain the result to a tiny British television and radio audience of political junkies and insomniacs. Let'e hope the costly exercise doesn't end in the same farce that occurred in 1992, when a computer glitch had an astonished Peter Snow announcing that Ross Perot was sweeping the country in the most stunning upset in electoral history. If the Beeb had only employed a few hundred more producers, it could have counted the votes more accurately by

Frequent breather Blushes all round at Deutsche Telekom after a sex pest managed to jam the E-mail facility of its T-Online service over the weekend.

Telekom, which has been

bombarding the German public with information about its forthcoming share issue, found the boot was on the other foot. after 3.4m messages offering services of dubious morality were sent as unsolicited E-mails to online clients. The attack meant many customers were deprived of access to their electronic mail boxes from . Friday until noon yesterday. But the meltdown reflected not so much the steamy content of the ads as the fact that 90 per cent were incorrectly addressed.

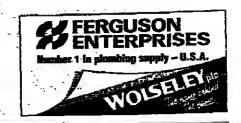
Financial Time

100 years ago

Chino-Japanese Treaty Pekin, 4th Nov. The Japanese Minister, M. Hayashi, left here yesterday. The Chinese Government has conferred decorations upon him and several members of the Japanese legation. At midnight on 19th October, the Japanese ultimatum, demanding the conclusion of the treaty of commerce in conformity with the stipulations contained in the treaty of Shimonacki, expired. The Taung-il-Yamen becoming alarmed at the expiration of the ultimatum without a settlement having been arrived at, the Ministe Chang immediately proceeded to the Palace for the purpose of consulting the Emperor, with the result that the Chinese Government immediately acceded to the Japanese demands.

50 years ago

Republican Victory Forecast Washington, 4th Nov. A Republican victory was forecast tonight on the eve of the Congressional elections in which an estimated 35,000,000 voters will elect to-morrow an entirely new House of Representatives and a third of the Senate. Final figures of a Gallup poll ehow that 58 per cent of those questioned preferred Republican Congressmen and 48 per cent Democrats.



Clinton heads for win in US presidential poll

By Jurek Martin in Washington

The US presidential contenders yesterday made their frantic final pitches to the American public, at the end of a campaign that seems certain to send President Bill Clinton back to the White House.

The main election suspense concerned control of Congress, with Republicans remaining guardedly optimistic that they would preserve majorities in both bouses and thus sct ss a counterbalance to Mr Clinton over the next four

Voter turn-out may prove pivotal in many close congressional races. Nationwide, there are nearly 149m registered voters, up from 134m four years ago. But most experts doubt that participation will mucb exceed 50 per cent, down from more than 55 per

Mr Clinton, recognising the risk of many voters staying at home, bas consistently sought to address potential voter apathy in his climactic campaign

in London and Robin Allen

Alrhus Industrie yesterday

won an order for up to 23

A330s from Emirates, the Mid-

dle Eastern carrier, putting the

European manufacturing con-

sortium on course to sell three

in Abu Dhabi

This took him back yesterday morning to New Hampshire, thus redeeming his promise of four years ago when the state handed him a decisive primary victory. He was due to arrive in his native Arkansas in the small hours of this morning.

"Are we going to finish the job?" he asked supporters at a New Hampshire rally. "Your vote will decide."

Mr Bob Dole, the increas-

Editorial Comment......Page 15

ingly hoarse Republican candidate, zigzagged across the country towards the end of s 96-bour non-stop msrathon that has at least captured some beadlines. "As long as my voice holds out, I will tell the truth," he said in New

Mr Ross Perot of the Reform party was blanketing the airwaves with commercials, having reserved more than \$20m from his \$29m allocation of fed-

Airbus order book lifted

by \$2bn Emirates deal

ers! funds for this purpose final opinion polls, the prestdent was heading either for a landslide victory or for a comfortable one that would nonetheless enable Mr Dole to salvage respectability.

Only four of the eight had Mr Clinton at or above the 50 per cent mark he claims would constitute s clear second term mandate, against the 43 per cent he won in 1992. But only two had Mr Dols touching 40 per cent and none gave Mr Perot double digits.

Their margins ranged from 18 points in the New York Times/CBS survey to 7.5 points in the Reuter news agency poll. Mr Doug Sosnik, White House political director, put Mr Clinton's advantage at 10-13 points and said "no slippage" had been detected in the states deemed critical for victory.

The concluding compilation of state polls, published by The Hotline newsletter, did show some gains for Mr Dole. But it still had Mr Clinton ahead in

ing with Rolls-Royce, agreeing

to use the British manufactur

er's Trent 900 engine on the

A3XX, its planned 550-sest air-

Talks are also continuing

with General Electric and

Pratt & Whitney of the US, which are expected jointly to

to compete with Boeing by

offering a full range of aircraft.

would spend \$7bn developing

the 550-seat 747-800X and the

long-range 460-seat 747-500X. It

dismissed Airbus's claim that

Boeing said last week it

Rebels call ceasefire to free 1m Hutu refugees

By Michela Wrong in Gisenyl, Rwanda, and David Buchen

Tutsi-led rebels who have seized control of east Zaire from the national army yesterday declared a ceasefire to allow more than 1m Ruin refugees, trapped in the region by fighting, to return to

Burundi and Rwands.

As international efforts to resolve the crisis intensified yesterday, Zaire's President Mohutn Sese Seko flew from Geneva, where he has been undergoing treatment for prostate cancer, to Nice, where he has a villa. He has made no public declarations since the situation began to

A United Nations spokesman, quoted by France's AFP news agency, said Mr Raymond Chrétien, the UN special envoy for the central African crisis zone, would leave New York today on a new mediation mission that might start with a visit to Mr Mobuta.

The unilsteral declaration by rebels now holding the capitals of north and south Kivn province paved the way for the creation of humanitarian corridors to supply food, water and medicins to the ref ugees. EU foreign ministers are expected to discuss the creation of these corridors at an emergency meeting in

Brussels on Thursday. France yesterday called for urgent consultations among African, European and US foreign ministers on Thursday to discuss ways of stabilising eastern Zaire, with troops if necessary, to enable aid to

reach starving refugees. Mr Hervé de Charette, France's foreign minister, targed the international community to react "immediately" to restore law and order in eastern Zaire. His officials said France was ready to join others in sending troops hut wanted to do so under some form of international mandate.

France was criticised by partners when it intervened by liself in similar circum stances in Rwanda in 1994.

Britain responded cautiously saying that it was seeking more details of the French proposal. Any such ini-tiative would need to complement" a meeting of regional African leaders, due to take place in Nairobl on Thursday. Mr Laurent Kabila, spokes man for the rebel movement which launched its offensive a fortnight ago, said the three week ceasefire would allow the UN High Commissioner for Refugees, Red Cross and other organisations to "evacuate voluntarily the refngees to

THE LEX COLUMN Atlantic arbitrage

TSE Eurotrack 200:

But since risks also rise, sharehold-

ers demand a higher return in com-

Modigliani/Miller hypothesis, the

effects cancel one-another out.

nsation. According to the famous

Modigliani/Miller is fine in the-

ory. But, in practice, there are two

factors which still often make gear-

has tax advantages, because interest is tax deductible. Second, a com-

pany is less likely to waste capital if

it is on a tight leash than if it has

cash sloshing around. This point, of

course, cuts both ways: a highly-in-

debted company is less able to grasp opportunities than a debt-free

one. That only goes to show that:

the optimal debt level depends on

how many good opportunities a

Strategically, it is difficult to fault

term, hut in this case it is appropri-

presence, a developed distribution

network, and a growth style of

investment. Invesco has a good

institutional client base, a value

market for so-called 401(k) personal

pension plans. Together, the two

companies have the product diver-

sity and market reach neither could

have achieved alone without consid-

cheap. It has paid a price equivalent to 2.8 per cent of assets under man-

Invesco has not got AlM on the

erable time and expense.

company has within its reach.

Invesco

1803.7 (-2.2)

On the face of it, the planned BT/ MCI merger offers a fantastic arbitrage opportunity. Buying MCI shares is a cheap way of getting exposure to BT. BT shareholders could probably profit by selling their shares and huying MCI ones

This is how the maths work. If the deal goes through, each MCI share will be swapped for \$6 cash and 5.4 BT shares. Subtract \$6 from the cost of an MCI share and one can in effect buy 5.4 new BT shares for less than \$25 - roughly 280p a share. New BT shares are not worth as much as current BT shares, because they will not enjoy either the 35p special dividend or the 20p ordinary one. But after subtracting 55p from the current BT share price, the notional price of an exdividend BT share is still 318%p - 14 per cent more than the cost of buying them via MCI.

There are two possible reasons why this gap has not closed. First, the smart money may be factoring in the risk that the deal will be blocked, in which case MCI's abares would sink whereas BT's would hold up. There is probably some truth in this, but it is unlikely to explain such a wide gap given that most commentators think the deal will be cleared. Secondly, financial markets are not perfectly efficient. While professional; arhitrageurs have certainly spotted the opportunity, the sbeer weight of money from BT investors who like the deal and MCI shareholders who are taking profits could be drowning them out. If so, there is still time for others to exploit the anomaly.

Special dividends

When a company unexpectedly announces is special dividend, as BT the logic of the \$1.6hn merger hetween fund managers Invesco did at the weekend, how far should and AIM. Synergy is an overworked its shares rise? According to a common theory, the shares should rise ate. AIM has a strong US retail hy the full extent of the special dividend. Bnt a moment's thought shows this is nonsense. If It were valid, a company could boost its investment philosophy, and strength in the the fast growing share price to whatever level it chose merely by announcing a divi-dend to match the desired increase. Sadly, such financial alchemy does not exist because, as cash is paid out, the value of what is left shrinks.

This leads some to go to the opposite extreme and argue that s spe-cial dividend should have no impact on a company's share price. True, the gearing accompanying special agement, towards the top end of dividends boosts returns on equity.

record: funds under management have grown at a compound 35 per cent s year over the past 31/2 years. Moreover, longer term prospects are good, with individuals increasingly putting long-term savings into

shares and bonds. The risk is that Invesco could be buying at the top of the market; if Wall Street crashes, the deal will look very expensive. But given the growth prospects for the fund management industry, the shares look attractive. A price/earnings ratio of around 13 times prospective 1996 earnings is well below the weighted average of 16.3 for UK fund managers, while their US peers trade on multiples in the high teens.

Rhône-Poulenc

Rhône-Poulenc's decision to rule ont a demerger of its chemicals and healthcare businesses looks antediluvian. Its rivals, from Imperial Chemical Industries and Hoechst to Ciha and Sandoz, have either announced or carried out such a ing up an attrective proposition. First, replacing equity with debt split and unlocked buge value for their shareholders.

There is hidden value in the French group as well. Most of its pharmaceuticals interests are held through Rhône-Poulenc Rorer, its 68 per cent-owned US arm. At current prices that is worth FFr100 of Rhone-Poulenc's FFr1501/4 share price. This leaves the rump trading on a bulk chemicals valuation of 0.8 times enterprise value to 1995 turnover, similar to BASF. Yet 40 per cent of that rump by sales and 85 per cent by profits comes from highmargin life sciences husinesses. Mr Jean-René Fourtou. Rhône-Poulenc's chairman, argues the group's share price will rise to reflect this in time. That sounds complacent. The market did not value either ICI's or Hoechst's drugs businesses properly while they remained bur-

ied in a bigger group.

Mr Fourtou is anyway in danger of approaching the problem from the wrong side, Instead of demerging pharmaceuticals, he should sell the chemicals businesses. in their current poor state they might fetch only 0.5 times sales - say FFr18bn but that would still make inroads into the group's heavy debt and leave a pure life sciences group. similar to Zeneca or Novartis. which would deserve a much higher

> Additional Lex comment on ABF, Page 24

times as many aircraft this design and produce a power Emirates will use the new plant for aircraft with capacity year as in 1995. Emirates said It had placed A330s, which carry 243 passenfor more than 500 passengers. Airbus has said it needs to firm orders for 16 A330-200s. gers, on non-stop services from worth up to \$2bn. This would Dubai to Europe, south-east be in the large aircraft market

Tax-free Chechnya plan

include the cost of engines. for which the airline has not yet announced a supplier. It has taken options on a further seven A330 aircraft. The deal brings the number

of orders won by Airbus this year to 288, compared with 106 in 1995. However, Airbus. owned by Aerospatiale of ered. France. Daimler-Benz Aero-

Continued from Page 1

chnya separatist elite.

the rest of the world.

claimed the scheme is simply

a means of hnying off the Che-

To "control and regulate"

this situation, the document

says Moscow must establish

strict control over all movemeot of people and goods into

and out of Chechnya and must oversee all financial transac-

tions between Chechnya and

But the memo's authors fear

that imposing such regula-

Europe today A strong westerly air flow will move depressions from the Atlantic across the continent. ScanOmavia will have plenty of wing and rain. The rain will turn to snow in northern Norway as temperatures sin below freezing. In the rest of Europe. cloud, wind, rain or showers will Commate, in Scotlano, these showers will be accompanied by sleet. The Mediterranean will

be cloudy and only the southeast of Europe will be sunny.

into western Europe. Cloud, wind, rain and showers will prevail for the next few days. During this period, the region aroun0 the Atlantic coast and

the North Sea will have gales or

Five-day forecast Several fronts with move in from the Atlantic, crossing the UK

even strong gales.

is likely to end the year far behind Boeing. Its US rival has taken 504 orders this year, compared with 346 in 1995.

Airbus will belp Emirates find customers for its old A310s and A300s. Sheikh Ahmed Bin Saeed al-Maktoum, Emirates' chairman, suggested Airbus might buy them back.

Asia and South Africa. It is the first airline in the Middle East to order the A330-

200 and is the largest airline customer for the new twin jet. Emirates, a long-standing Airbus customer, has also placed seven orders for Boeing it could build the completely 777s; three have been delly- new A3XX for \$8bn or less.

Airbus yesterday also Fuel costs 'threaten airline

tions might provoke "a nega-

tive reaction from the Russian mass media, some international organisations (ths Council of Europe, the OSCE) and s number of foreign coun tries (the Baltic states. Ukraine, Turkey)" all of whom could "accuse the federal authorities of creating s cor don sanitaire around Chech-

memo suggests that a special economic zone would be a way of pre-empting these objections.

1030

Emu talks

Continued from Page 1

Theo Waigel, German finance minister, first proposed the stability pact to guard against fiscal delinquency among Emu participants and as an insur-ance policy against an overly flexible reading of Maastricht. But last month, the full Commission refused to bow to German demands to define the

"temporary and exceptional circumstances" under which a country could run an excessive deficit and escape sanctions. their country of origin".

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FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1996

Tuesday November 5 1996

LEGAL DEFINITIONS

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LAWYERS FOR BUSINESS

IN BRIEF

BNP cancels bond issue

A \$150m bond issue of floating rate notes for Banque Nationala de Paris was pulled just two days before it was due to close. CS First Boston, the lead manager, said the withdrawal had come "as a result of press reports concerning the French government's possible sale of CIC" - a bank roughly half the size of BNP that it is reported to be bidding for. Page 26

Astra profits rice 8% Astra, the Swedish pharmaceuticals group, announced an 8 per cent jump in nine-month rofits, driven by double digit sales growth of its blockbuster anti-ulcer drug Losec. Pre-tax prof-

French group eyes Latin America Lyonnaise des Eaux, the French services, com-munications and construction group, is poised to set up an equity risk fund to help infrastructure projects in Latin America. Page 18

its rose from SKr9.1bn (\$1.38bn) to SKr9.85bn.

Egypt privatisation in new phase Egypt's privatisation programme entered a new phase last week when the government announced the privatisation of 91 companies, scheduled to be sold by June 1996. Page 19

William Resources bids for Terra William Resources, of Canada, has made a SKr716.lm (\$108.75m) bid for Terra Mining. owner of western Europe's biggest gold mine the Bjorkdal mine 320km south of the Arctic cir-cle in Sweden. The Canadian company started the year with no gold production but now has four operating mines. Page 21

Air alliance 'in first quarter' of 1997 Robert Crandall, chairman of AMR Corp, parent of American Airlines, said he expected regulatory approval for the planned American Airlines alliance with British Airways by "the end of the first quarter" of 1997. He thought the alliance would be implemented three to five months after that, Mr Crandall was speaking at the annual meeting of the International Air Trans-

Companies in	this i	##U0	
ABB	5	Grupo Prisa	
AGA .	18	Hanjin Shipping	
AIM	: 17	ITC	2
Adtranz	8	Intrum Justitia	2
Ahold	18	Invesco .	16, 1
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Bank of Egypt		MCI	1, 1
Banque Misr :	. 17	Maunsell	
Banque du Caire	17	Mancias	2
Barclays Bank	17	Microsoft	
Bechtel .	5	NationsBank	. 2
Bompreço .	. 18	Nedcor	
Bovis	8	Norfolk Southern	. 2
British Blotech	17	Norsk Hydro	. 2
British Telecom		Northern Electric	. 2
CCB	17	PBL	. 2
CFF	17	PDZ	
CGIP	17	PNSL	:
CIC	24	Pacific Basin	

20 Perez Compano 24 Philipp Holzmann 21. Prominent 24 RPR

CalEnergy 18 Repeal Canal Plus 17 Pinône-Poulenc Cerus 24 SCP Citizana Financial 18 SGL Carbon 20 Shell Coles Myer 21 Société Générale

Deimler-Banz 8 Southern National 20 Swedish Match Devid Jones 5 T&N Dominion Energy 17 TI EA 20 Telefónica Emell 7 Terra Mining First National 21 United Carolina First Union 5' VW Car Lease

24 Valeo Forehede 18 Visa Frametome 24 Westinghouse Friends Provide 15 William Resources GEC -24 Yakult Honeha Grove Bank

Market Statistics http://www.FT.com Annual regorts service 32-33 FTSE Actuaries share Indices 34 26 Foreign exchange 26 GHz prices Bond tutures and options 26 London share service Commodilies prices EMS corrency table obond prices Fixed Interest Indices
FT/S&P-A World Indices 36 Short-term int rat 34 US interest rates Short-term int rates FT Sold Mines Index FT/ISMA lest bond avc

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Carlo De Benedetti's controlling 27% interest valued at \$1.2bn | French

CGIP poised to buy Valeo stake

Compagnie Générale d'Industrie et da Participations, the French industrial holding company, is set to announce today the purchase of Mr Carlo De Benedetti's controlling stake half its 19.9 per cent stake in in Valeo, the French automo- Crown Cork & Seal, the US tive components group. It brings to an end one of France's longest-running cor-

porate sagas.

The deal, expected to valua the Italian industrialist's more than 27 per cent interest held through Cerus, his French bolding company - at more than FFr6bn (\$1.2bn) is expected to be unveiled at a

Paris this morning. It comes less than two weeks

after CGIP, which is chaired by Mr Ernest-Autoine Seillière, a Valeo board member, raised more than \$560m by selling packaging group. CGIP said at the time it hoped to reach an agreement to buy Mr De Bene-detti's stake "within weeks".

Invitations to the press conferences were released last night after the Paris etock market closed with Valeo shares ahead FFr4, or 1.3 per cent, at FFr310.80.

At this level, the Cerus

under FFrebn. However, CGIP is widely expected to have to pay a premium. This could take the value of the deal comfortably above the FFr6bn mark. Cerus ahares also rose strongly yesterday, climbing FFr5.20, or 3.9 per cent, to FFr137.10. CGIP advanced FFr3

Announcement of a deal that would keep Valeo in French hands will come as a relief to the French government, which has come under fire in recent weeks from the unions and leftwing politicians for sanctioning the proposed sale of part of the state-owned Thom-

soo electronics group to Daewoo of South Korea. Mr Seillière conceded last

mooth after the Crown Cork & Seal sale that his plan to buy Cerus's Valeo stake was inspired partly by a desire to keep the company in French hands, and may not have been considered if the interests of CGIP's shareholders were his only consideration. But he said CGIP had not been put under pressure by the French government.

Speculation earlier this year of a possible interest in the Cerus stake on the part of at

worth \$315m

The new group, to be known as Amvesco, will have more

than \$150bn under manage-

ment. The Invesco chairman,

Mr Charles Brady, who will be chairman and chief executive

of Amvesco, called it a "dynamic deal" for sharehold-

ers, investors and employees.

"These two companies fit each

The deal broadens the prod-

uct range and expands the dis-

tribution capabilities of both

companies. It will balance

AIM's traditional retail orien-

tation with the stronger insti-

ment styles, with Invesco's the

At the same time, Invesco

can use AIM'e extensive US

more conservative.

other like a glove," he added.

tomers. Mr Jacques Calvet, head of France's Peugeot-Citroën motor group, was particularly vocal.

Valeo is one of the handful of large French industrial companies whose management is admired by institutional inves-tors outside France as well as inside. in September, it announced a 4.3 per cent advance to FFr656m in firsthalf net profits.

However, the scale of the increase was lessened by the inclusion in 1995 figures of a FFr130m capital gain. Excluleast two US companies ding this gain, the figure rose sparked an outburst from a more impressive 31 per cent.

broker distribution network.

Invesco's global network.

while AIM gains accese to

Both companies already

derive the vast majority of

their business from the US.

But Invesco will gain a stron-

ger hold on the increasingly

lucrative market for US mutual funds (the equivalent of UK unit trusts). In the last

decade, mutual funds have

overtaken banks and life insur-

ance companies to become the

largest supplier of personal sevings, with \$3,324bn under

management at the end of Sep-

tember. A year earlier the fig-

It also allows the new com-

pany to take advantage of two

recent trends: the expansion of mutual funds into the corpo-

rate pensions market, and a

tendency for fund managers to

The deal prices AIM at 2.8 per cent of its £57bn in assets

under management, which analysis say is at the top end

of the range of recent deals.

These include Morgan Stan-

ley's purchase of Van Kampen

American Capital, and the

Franklin Resources acquisition

The merger is conditional on

approval by AlM and Invesco

shareholders. Holders of a

majority of AIM's shares bave

agreed to vote in favour of the

deal, which is expected to be

completed next February.

ure was \$2,673bn.

compete on price.

of Heine Securities.

chemicals group sees demerger as unlikely By David Owen in Paris

Rhône-Poulenc, the French chemicals and drugs group, appears to have ruled out split ting its pharmaceuticals and chemicals activities into two companies - at least for the time being.

Mr Jean-René Fourtou. chairman and chief executive, predicted in an interview that the company's share price would increase without a split. He said the quality of the group's businasses - "even chemicals" - would be recog-nised by the market in the oext two years, and that there were already signs of this.

Rhone-Poulenc ehares have performed strongly this year, climbing by more than 40 per cent from FFr104.90 at the end of 1995 to yesterday's close at FFr150.50 (\$30). On the day last month when the company reported a 13 per cent increas in third-quarter net income to FFr756m, they rose 3 per cent.

Even at today'e levels, bowever, they are only marginally above the FFr146 price paid by institutional investors in the second stage of privetisation lmost three years ago.

Mr Fourtou said more than half of the group's chemicals businesses were "in excellent bealth". This was in spite of the fact that the operating margin achieved by the division in the first nine months was little more than 5 per cent. He said this figure was com-

posed of some businesses with margins of 15 per cent and others with negative margins.

"Our problem is how to administer the least bad solu-tion possible to some of our businesses," be said. After 20 years of restructuring, Mr Fourtou made clear the company would take its time over addressing this problem. He said the company'e era of

acquisitions had ended, baving bought a string of businesses in the past 10 years. The company bad also attained the objectives of being present in all global markets and being among the world's 10 leading companies in its principal

"Today our focus is on profitability and no longer on an expansion that was strategically necessary," be said.

Lex, Page 18; RPR drug

Invesco to buy **US** fund group in \$1.6bn deal in London and John Authers In New York Invesco, the UK fund management group, yesterday agreed to buy AIM Management Group of the US for. \$1.6bn (£980m) creating one of the world's top five independent fund managers. Invesco is paying the privately owned, Texas-based AIM \$1.1bn in shares and \$500m in cash. This will leave AIM shareholders with 45 per cent of the new company. Messrs Charles Bauer, Robert Graham and Gary Crum, who founded AIM in 1976, will have a holding of 19.7 per cent,

Hoping to convince market of marimastat's effectiveness: James Noble (left), British Biotech's

British Biotech cancer drug data disappoint market

By Daniel Green in London

British Biotech failed to convince the stock market yesterday that the latest data on trials of its cancer drug marimastat were an improvement on its previous results. .

The company's shares fell 21%p to 207%p, below the 212p at which Morgan Grenfell sold more than 21m shares in the company last week.

The shares were also hit by British Biotech'e new insistence that none of the data nublished so far can be given to regulators handling drug approvals. The UK biotechnology sector is the most vibrant outside North America and British Biotech is considered one of its best hopes.

Investor excitement over the prospects for marimastat pushed the shares above 300p in the spring.

The trial results published resterday are based mainly on chemical changes in the blood of cancer patients rather than on how long they survive.

status of interesting anecdotes of debatable significance.

The evidence presented yesterday at the European Society for Medical Oncology meeting in Vienna was "encouraging" said Mr James Noble, British Blotech finance director. It suggests the drug has a similar effect on at least four cancers rather than three, as previ-ously published. It also seems to confirm an increasing effect

with higher doses. In addition, doctors treating 14 people with stomach cancer found tumours in four of them

were encased in fibrous tissue. The results make it less likely that the changes seen in patients in the trials are the result of a placebo effect, in which a patient responds to a dummy drug for psychological reasons. The final trial is designed to eliminate this.

The company has now started four "phase III" trials, the final stage, which will be used for regulatory submis-

tutional bias of Invesco, and That gives them the medical pancreatic and lung cancer, and the brain cancer called combines two different investglioblastoma. Results are not expected until 1998.

So far 381 patients have been tested in Phase II trials. They have tended to respond to twice-daily doses of 10 milligrammes of the drug but not to once-a-day treatment. The average survival of patients who continued heyond 28 days on the drug was up to twice as long as those who did not.

Separately, the company sought to counter criticism in The Lancet medical journal during the summer which said British Biotech's trials had been distorted by the fact that the patients chosen were those whose health, as measured by blood chemicals called cancer antigens, was declining fastest A "good" result could be

because those patients reverted to average rates of decline, said The Lancet. British Biotech said new tests showed that patients whose rates of antigen decline

sion. The tests are in stomach. fell tended to live longer. Belgian bank launches \$1bn offer as part of French alliance

Crédit Communal de Belgique, the Belgian municipally-owned bank, yesterday launched one of the country'e largest initial public offerings - expected to be worth almost \$1hn - as part of its link-up with Credit Local de France to create tha Dexia

The offer of up to 12.67m shares, or 34.5 per cent of the bank'e capital, opened yesterday to financial institutions and will open to Belgian retail investors on Friday.

Some 1.83m shares, or 5 per cent of equity, have been preplaced with SMAP, the Belgian municipally-owned insurance

Crédit Communal, Belgium's second-largest bank and owned by local authorities, and Crédit Local, which specialises in public-sector lending in France, announced plans last

25 and 30 per cent of the Bel- munal said its offer price gian partner.

Both sets of shareholders last month approved creation 22nd among European banks. Mr François Narmon, chairman of the Belgian bank, said Dexia planned to expand into local authority lending in eastern and southern Europe, as

ronment sectors. Analysts say the alliance. involving management co-ordination and mutual lending rather than a formal merger, will create an important player in international public sector

well as infrastructure financ-

ing, and the health and envi-

finance. It will allow the partners to diversify sources of funding and exchange products and cli-

The French bank, listed on spring to join forces to create a the Paris bourse, is due to pay cent, or 1.55m shares, to meet bank big enough to compete a FFr25.50 per share excep- any additional demand-

internationally. The plans tional dividend before the allienvisaged flotation of between ance is completed. Credit Comwould be largely based on its French partner's share price, taking into account the likely of Dexia, which will be ranked impact of the exceptional divi-

A maximum indicative price will be published on Friday, but the issue price will not be fixed until November 20, the first day of trading of the shares on the Brussels bourse. The offer is due to close on November 15.

Crédit Local's shares ended unchanged at FFr439.8 yesterday, equivalent to BFr2,678, prompting analysts to forecast total proceeds from the Belgian offering of at least BFr30bn (\$960m).

A total of 11.01m shares are being offered initially, with the issuing syndicate, co-ordinated by Morgan Stanley, able to increase the offer by 15 per

study 'promising', Page 18 THE STOCK EXCHANGE

OPENING DOORS to success

There is no greater endorsement of a successful management team than a public flotation. CVC deals have an enviable record in this respect. To date more than 30 have gone public with a combined value in excess of £4 billion. Recent flotations such as Belhaven Brewery Group PLC, Brunner Mond PLC and Victrex PLC confirm the continuing success of CVC-backed managers.

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Second profits warning knocks Aga

Aga, the Swedish industrial gases group, yesterday issued its second profits warning this year, as it unveiled nine-month results that knocked back its share price by 2 per cent.

The sharee closed down SKr2.50, at SKr103. At the halfway stage, the group had warned that profits were likely to be 10 per cent lower this year than in 1995. Yesterday, the group revised its estimate of the

decline in 1996 to 15 per cent. the Swedish krona and weak

By Andrew Jack in Sydney

the idea of launching it next year.

The fund would be similar to the

Lyonnaise Asia Water fund established by the group two years ago,

which has \$222m available to

provide equity investment for water-

America.

deterioration.

In the nine months to the end of September, sales fell 5 per cent to SKr9.52bn (\$1.44bn). If exchange rates had remained constant, turnover would have risen 3 per cent. Aga said.

Profits were lifted by a SKr1.8bn gain on the sale of the company's shares in Gullspangs Kraft, a regional power supplier. However, excluding this

one-off gain, pre-tax profits fell hy 14 per cent, to SKr1.38bn. The company said almost half of this decline had been caused by economic ectivity in Europe currency movements, which

and Latin America for the included a substantial devaluation in Venezuela. The group's profits were also drained by weak demand and price pressures in Europe and Latin

> The industrial gases sector is normally less cyclical than the other sectors that supply manufacturing industry, with much of the gas produced on site and sold on a

take-or-pay basis. However, Aga is concentrated in the cylinder gas businese, where its main customers are small and medium-sized businesses in tum' It is also more exposed

land, the group said. The scale of the group's expansion programme in the US, eastern Europe and Latin America had also cre-

ated financial pressures. Mr Marcus Storch, chief executive, said that the high tempo of the programme had led to "short-term disruptions and additional costs' At the same time, the group's new markets had "not yet gathered momen-

In the nine-month period,

operating profits had fallen

sharply in Germany and Fin-

European market.

From 1995 to 1997. Aga's

than its competitors to the annual investment in new plant and equipment is set to top 20 per cent of sales revenue. Most of this is being financed from the group's own fands.

It has also been making acquisitions. Last week, it completed the \$200m purchase of four air separation plants in the US, from Praxair. This deal would have a negative impact on earnings until 1998, the group said.

Aga yesterday announced two smaller acquisitions in Puerto Rico: General Gases and Supplies, with annual sales of \$30m, and Liquid Air Puerto Rico, with sales

Lyonnaise plans fund for Latin America

related infrastructure projects in Asia, Australia and New Zealand. Lyonnaise des Eaux, the French The funds represent a way for services, communications and con-Lyonnaise to help provide a financ-

struction group, is poised to set up an equity risk fund to help finance ing package alongside its technical expertise when bidding for contracts infrastructure projects in Latin around tha world. Speaking at the inauguration of Mr Jerome Monod, chairman, said the Prospect water treatment plants yesterday that the Lyonnaise board near Sydney, which was won by was due to make a decision on the Lyonnaise in conjunction with two fund at the next board meeting, with other partners, Mr Monod said the

Asia fund'e capacity would he increased shortly to \$300m. The additional support is coming from AIG, the US nsurance group. and the government of Singapore.

voting rights and is the managing partner of the existing fund, Its aim is to provide half of the equity financing component of water infrastructure projects, which comprise some 20-30 per cent of its total financing costs.

A little less than \$50m has so far been committed from the Asia fund for Lyonnaise projects in Malaysia and China, and will be an element for all the group's future bids in the

Mr Monod said he believed that, within the next few years, Asia would contribute more than half of the sales of the water division of the Lyonnaise has 20 per cent of the

It already employs 15,000 staff in the Asia-Pacific region and serves Mr Monod said his group was in

discussions with at least one other partner for the prospective Latin American fund, but he would not identify it.

The aim of the funds was to act partly as an initial lever to encouraga other forms of the long-term financing necessary for water projects - which typically have a duration of 20-25 years and provide a way for local partners of the group on particular projects to take an equity partici-

Astra meets forecasts with 8% improvement

By Greg Mcivor

Astra, the Swedish pharmaceuticals group, yesterday per cent at constant announced an 8 per cent exchange rates, from jump in nine-month profits, SKr11.4bn to SKr12.7bn. driven by double-digit sales growth of Losec, its blockbuster auti-ulcer drug.

Pre-tax profits were in line with market expectations, rising from SKr9.1bn to SKr9.85bn (\$1.49bn). Astra's main engine of Losec's most-traded A shares closed unchanged at SKr302.

executive is Mr Haken in collaboration with Merck, Mogren, said negative cur- the US pharmaceuticals rency factors knocked 8 per group. Astra claimed Losec cent off pre-tax earnings. Group sales rose 5 per cent, market for so-called acid from SKr26.7bn to SKr28bn, inhibitor agents in the third but Astre said the gain would have been 16 per cent had it not been for the stronger krona.

Third-quarter pre-tax profits advanced from SKr2.8bn to SKr3.1bn, an increase of 11 per cent. Earnings per share rose from SKr10.76 to SKr11.40, while third-quarter sales increased from SKr8.6bn to SKr9bn.

selling prescription drug this cent of group turnover. Its sales grew 12 per cent, or 22

Total sales of Losec in the world market, including joint ventures and licence production, were SKr17.8hn, against SKr15.6bn.

The US market was the growth, with nine-month sales there ahead 37 per The company, whose chief cent. Losec is sold in the US had 32 per cent of the US quarter, against 23 per cent the year before.

It said Losec was continuing to gain ground in Europe against competitor drugs such as Zantac, produced by Glaxo Wellcome of the UK. and its market share was above 40 per cent.

The company expressed confidence that high growth would continue for its prod-Losec, which is poised to ucts in the US, where it is become the world's biggest due to launch its second-



Haken Mogren: Astra is confident of continued growth in the US

20011.

device. It predicted annual growth of 25-30 per cent in the US over the next few

Mr Colin Gibson, a Pulmicort sales rose from London-based analyst et SKr3.2bn to SKr3.3bn, or 13 Union Bank of Switzerland, said: "The third-quarter fig-

biggest selling drug, Pulmi- are entirely due to Losec cort, early next year using and nothing else. It just its Turbuhaler inhalation focuses the debate on what Astra is going to do after Losec [whose patent protection starts to expire in

per cent excluding exchange ures are quite good, but they Seloken, a beta-blocker, per cent.

progressed from SKrl.8bn to SKrl.9bn, mainly due to growth in the US.

Research and development spending increased 25 per cent from .SKr3.9bn to SKr4.9bn. This was partly dne to the ecquisition last year of the R&D operations of Fisons of the UK. Comparate fluctuations. Sales of rable R&D spending grew 18

Spanish groups end

TV joint venture

By Tom Burns

Telefónica, Spain's telecoms operator, and Sogecable, a broadcaster managed by Grupo Prisa, the main domestic media company. are due to wind up a controversial cable television joint venture, called Cablevisión, separate digital television projects.

Created in July 1995. Cablevisión has come under the scrutiny of Brussels following allegations that it could breach European Union competition rules, because of Telefónica's dominant position in the local

The telecoms operator has invested some Pta20bn (\$157m) over the past three years to install cable infrastructure in most Spanish towns with populations of more than 50,000.

In July, the venture's progress was in effect blocked by the new centreright government formed by the Popular party, which imposed a two-year morato rium on the start-up of cable broadcasting in order to encourage the creation of

other groups in the sector. Sogecable, which is backed by Canal Plus, the French TV group, is due to begin testing digital services later this month using the Astra satellite system, prior to hroadcasting 20 channels in January.

Telefónica, which is due to be fully privatised early next year, said last week that it would lead a consortium that would launch a rival digital TV network in March using Spain's Hispa-sat satellite, which it part

Both Telefónica and Sogecable said yesterday that satellite systems had replaced cabling as their broadcasting priority. They said the development of the Cablevisión was on hold pending a final decision later this month.

• Tubacex, the Spanish stainless steel company, posted group net profits of Pta2.508bn in the nine months to September 30, up 131 per cent from a year earlier. Cash flow rose 64 per period.

Tubacex said these figures showed the company was on the road to obtaining the best results in its history. Sales fell 6 per cent to Pta20.19bn in the period, which Tubacex said represented the decline in sales of certain stainless steel products by Aceralava, which provides the raw material for its subsidiary Tubacex Tubos Inoxidables.

EUROPEAN NEWS DIGEST

Ahold to buy 50% of Brazil retailer

Ahold, the Netherlands' biggest supermarket chain, is to begin operations in South America by buying 50 per cent of the retailing and consumer credit subsidiary of Bompreço, Brazil'e fourth largest food retailer. Bompreço has 50 stores with 10,000 employees and annual turnover of some \$1.4bn. The two companies said the move was part of n

strategic alliance in which they would jointly develop food outlets in north and north-east Brazil. This would include acquiring other supermarket chains. No value was disclosed on the deal, which Ahold said would be financed with available funds and not dilute earnings. Mr Fritz Ahlqvist, an Ahold director, said the purchase "provides a flying start for Ahold in Latin America".

Bompreco, based in Recife, was founded in 1935 and has more than 1.3m sq ft of selling space. from hypermarkets to convenience stores. It has just raised \$74.3m through an international placing of preference shares.

Cordon Cramb, Amsterdam

Framatome row mounts

French opposition to a proposed merger that would give General Electric Company of the UK a stake in France's flagship nuclear industry mounted yesterday. The opposition Socialist party came out against the proposed deal which it said threatened France's ability to pursue an independent energy policy.

Last week Mr Jean-Claude Leny, chairman of Framatome, the French nuclear plant and fuel manufacturer, ettacked the proposed merger between Framatome and the GEC Alsthom power engineering and transport equipment group, saying it could harm co-operation with Germany on the replacement of Europe's existing nuclear power stations.

sGL upb

profits ris

over nine.

Swedish Match down 12%

Swedish Match yesterday posted net profits down 12 per cent, from SKr853m to SKr715m (\$109m), for the first nine months. Operating profits fell from SKr1.29bn to SKr1.1bn on sales down from SKr5.53bn to SKr5.43bn. Pre-tax profits, before minorities, fell from SKr1.22bn to SKr1.03bn. The shares rose 10 ore to close at SKr19.60, The company said the stronger krona cut sales by

Prominent targets Asia

Prominent of Germany, a world leader in specialist pumps for the chemical, water and food industries, is planning a series of investments in the Pacific Rim. Mr Viktor Dulger, chairman and owner of the company, said the company was ready to spend about DM28m (\$18.5m) in investments in plants and sales offices in the region over

Prominent is unusual among Germany's manufacturers in the importance it places on sales outside its home territory, which accounts for only about 40 per cent of its current revenues of DM240m this year.

Of the planned DM28m investment in eastern Asia in the next 10 years - which would double Prominent's spending there since the late 1980s - Mr Dulger said he envisaged spending DM10m on building up business in China, where Prominent has had a factory since 1994. Besides its main manufacturing centre in Heidelberg, the company has plants in Malta, the Czech Republic and India as well as in China.

Peter Marsh, Hanover

VW resignation 'untrue'

Volkswagen denied a report in German news magazine Der Spiegel that Mr Martin Posth, the board member responsible for the car manufacturer's Asia business, was to resign. "It is completely untrue," the company said, adding that Mr Posth had no intention of not renewing his contract, which ran until 1998.

AFX News, Frankfurt

RPR drug study 'promising'

A study of Rhône-Poulenc Rorer's new anti-cancer agent Taxotere in combination with cisplatin, another anti-cancer treatment, has shown the combination is promising, said the company. Side effects were predictable and manageable, said the Franco-American

The early clinical studies group of the European Organisation for Research and Treatment of Cancer (EORTC) released the results of the phase-three trials in e paper delivered yesterday to the 21st European Society of Medical Oncology Congress in Vienna. The combination demonstrated a 55 per cent response rate in patients with cell carcinoma of the head and neck, EORTC said: "Based on the findings, this promising combination therapy of Taxotere with cisplatin will soon be compared with standard chemotherapy in a large scale phase-three trial in patients with locally advanced disease.

The conference was also told a drug being developed under licence by Rhône-Poulenc Rorer had been found to control the progression of colorectal cancer in about 50 per cent of patients resistant to the standard treatment. RPR, which is developing the drug under licence from Japan's Yakult Honsha, said the drug was the first therapeutic innovation in colorectal cancer in 40 years. AFX News, New York

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com.

Claas profits ahead sharply on strong demand Sales are up by a provimates for the 1995-1996-fig- of Class's sales, with virtusionally calculated 16 per ures in an exclusive interally all the rest accounted He said that in the coming its production to sub-

Good harvesting weather, high grain prices and buoyant demand has led to a sharp rise in profits at Claas, the privately-owned German company which is Europe's biggest maker of combine

Pre-tax profits are provisionally estimated at DM90m-DM100m (\$59m-\$66m) for the year to end-September, a rise of 12-20 per cent compared with last year's

cent, from DM1.26bn to about DM1.46bn, according to Mr Eckart Kottkamp. chief executive of the Harsewinkel-based company.

Mr Kottkamp, who took over in April from being chief executive at Jungheinricb, the German lift truck company, said profits and sales were likely to rise fur-ther in 1997. "It looks as though the market will stay at an attractive level," he

Mr Kottkamp gave his esti-

view with the Financial Times. Fully audited figures for the year will be disclosed in February.

Claas, which is still owned by the family of the three Claas brothers who set it up in 1913, has an estimated 30 per cent share of the market for combine harvesters in Europe, New Holland, its nearest rival, which is owned by Fiat, has e market share of about 20 per cent. Combine harvesters

account for about 40 per cent

for by other farm equipment such as foraging harvesters and baling machines.

The company, which bases virtually all its manufacturing in Germany where most of its 4.800 workers are employed, has taken strides in the past year to increase the flexibility of its workpolicy of hiring workers on

It has cut costs through a

temporary contracts to meet

peaks in demend and

by outsourcing more of

lts workforce at its main factory in Harsewinkel was increased from 1,000 to 1,300 in the spring through the use of 300 staff on short-term

contracts, in a step needed to meet a sudden surge in demand and which was agreed with local union rep-Mr Kottkamp said trade unions were beginning to show realism by agreeing to policies of this kind to help

to make German manufac-

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turing more competitive.

year demand was likely to stay high, helped by renewed confidence among farmers and by a new range of combine harvesters produced by Class which had coet about DM45m to develop and which were about to go on sale.

Of Class's total sales, 90 per cent come from Europe, with the former communist states of Poland, Hungary, the Czech Republic and Slovakia all showing a large growth in demand in the past year.

> The United Mexican States Floating Rate Privatization Notes Due 2001

The applicable rate of interest for the period November 1, 1996, through and including February 2, 1997, to be paid on February 3, 1997, a period of 94 days, is 6.3125%. This rate is 13/16% above the offered rate for three-month deposits in U.S. Dollars which appeared on the display designated as the British Bankers Association's Interest Settlement Rate (5.50%) as quoted on the Down Jones/Telerate Manitor® in Telerate Seriem No. 3750 as at 11:00 A.M. (London Temples 10, 100c.



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Newport NP9 1JZ Copies of the listing particulars can also be obtained from the Company Announcements Office, The London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lanc. London EC2N 1HP on 5th and 6th November 1996,

COMPANIES AND FINANCE: EUROPE / MIDDLE EAST

Banks stand out among Cairo's privatisation candidates programme entered a Deregulation has led international investors to take a closer look at the sector, writes Sean Evers

when the government announced the privatisation of 91 companies, scheduled to be sold by June 1998.

A large number of leading public sector companies have already gone under the hammer. However, banking - currently in the process of deregulation - may prove the most attractive sector of the Egyptian market for ity stakes or even acquire international investors.

There are currently only s handful of banking stocks available on the Cairo bourse, even though Egypt boasts about 25 banks.

However, Mr Achmed El-Helw, vice-president of EFG-Hermes Financial, the Cairobased investment bank, says he expects that "close to 20 [will be] activaly traded on the Egyptian Stock Exchange by the end

Mr El-Helw believes these stocks should prove attrac-tive. "Over this period the average price/earnings ratio for this sector should increase to 11 or 12 from its present ratio of 9."

There are two reasons for such optimism. The first is deregulation. Before 1991 the banking sector was highly regulated by the Cen-tral Bank of Egypt. Subse-

rates, fees and commissions, and the exchange rate have been liberalised, and banks are now free to set their own

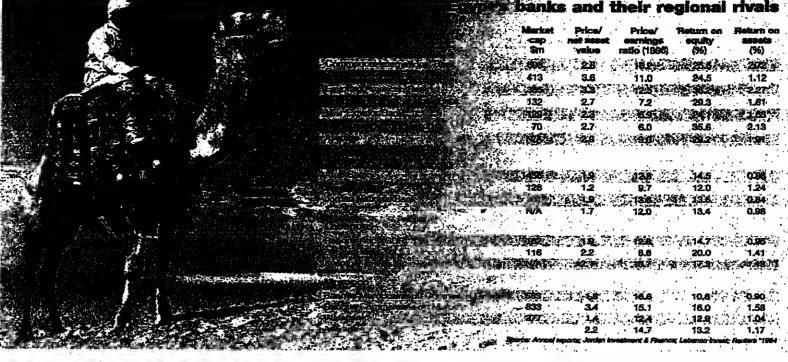
The second reason is increased foreign interest in the sector. In June this year the Egyptian government passed a law allowing foreign investors to take major-

full ownership of local

banks. The government has also issued a quasi-directive "encouraging" the four public sector banks - National Bank of Egypt, Banque Misr, Banque du Caire and Bank of Alexandria - to relinquish majority control in more than s dozen private banks in which they hold at least 51 per cent.

Some foreign banks have already mads their movs. Société Générale, of France, recently becams the first for-eign financial institution to acquire a majority stake in an Egyptian bank, when it raised its holding in ths Egyptian joint venture National Societé Générale to 51 per cept

Crédit Commercial ds France's holding in Credit d'Egypte International will tral Bank of Egypt. Subseries to 51 per cent once it joint vent quently, however, interest completes its purchase of s du Caire.



16 per cent stake from the National Bank of Egypt. Banque National de Paris and Barclays Bank of the UK intend to taks majority stakes in their respective joint ventures with Banque

Mr Sharriff Raafat, vice president of Concord International Investments, the New York-based fund managers, welcomes these devel-"It will bring much-needed compstition and know-how from foreign

partners as commercial banks jockey for market However

remain about Egyptian banks' profitability. The four state-owned banks dominate the sector, but private comprofitable. Together they account for more than 75 per cent of capital reserves, distribute more than 75 per cent of loans and collect

sbout 90 per cent of avail-

able deposits in the country.

Bank, with a market capitalisation of E£2.37bn (\$697m). is by far the biggest of the six banks actively traded on the ESE. Although CIB has been one of the best-performing banks over recent years.

it is now suffering pressure on margins, and both HSBC and Concord are recom-

mending a hold on its stock. Mr Albert Momdjian, head of HSBC's Middle East and North Africa desk, believes MiBank and Misr Exterior, two other listed banks, "have much better growth prospects than CIB, because they have a much lower loan-to-deposits ratio than CIB's 95 per cent."

HSBC James Capel has recommended NSG Bank, even though it is among the smaller banks. It claims NSG is "well on its way to becoming a strong" financial institution. On the basis of last year's figures, its ratio of price to net asset value is 2.1 well below the sector average. HSBC gives the group s prospective price earnings multiple for this year of 5.9 -

again, well below sverage.
Although intense competition in the banking sector means revenues are being squeezed, HSBC Capel does not believe the market is overbanked - growth potential is strong if funds are used optimally.

And as deregulation attracts foreign interest and forces domestic banks to become more markstoriented, the sector looks set to be one of the strongest performers in the coming

SGL upbeat as profits rise 35% over nine months

By Sarah Althaus in Frankfurt

Match down !

nt targets big b

geston www.

SGL Carbon, the world'e biggest graphite and carbon products group, said yesterday, it was confident about long-term earnings growth after registering s 35 per cent improvement in pre-tax profits to DM223m (\$147m) in the first nine months.

We see no reason to lessen our optimism for a favourable long-term trend in earnings growth," said Mr Robert Koehler, chairman. He added that the German group would without a shadow of doubt" increase its dividend this year, from DM1.67 last time.

Operating profits rose 24 per cent to DM231m in the per cent to 18 per cent. nine months and earnings per share increased from profit rose only 4.4 per cent to DM71m and was down from profits of about DM80m in the first and second

Weaker economic conditions, lower orders over the summer months, and an unexpected slump in the steel industry led to slightly weaker third-quarter results, but we expect the fourth quarter to be better," Mr

Koehler said. The shares closed DM0.90 lower st DM170.10 amid disappointment over the slowdown in earnings growth from the first half, when pre-tax profits climbed 51 per

However, Mr Michael Hag-mann, analyst at UBS, said

the fall in the share price from a high of DM190 earlier done and he expected an upward correction over the next few months. "It wasn't s surprise that growth had slowed in the latest quarter and prospects for the medium term are pretty favourable."

Turnover - un almost 10 per cent at DML28bn - was boosted by price increases and the first-time consolidation of recent acquisitions. including Polgraph, of Poland, and Vicarb

Excluding acquisitions; "rurnover was flat"at! the year-earlier level. The bperating margin rose from 16

Carbon and graphites, the group's biggest division. DMS.27 to DM6.73. However, lifted operating profits 11 per third-quarter operating cent to DM18am, on an 8 per cent increase in sales to DM822m. Operating profits division increased 28 per cent to DM37m and in engineered products by 36 per

> SGL Carbon went public last year when Hoechst, the German chemicals group, flosted off a 50 per cent stake, in one of Germany's largest share offerings.

Hoechst sold its remaining 50 per cent interest earlier ar with about 40 per cent of the \$1bn offering through the New York Stock Exchange. SGL Carbon is only the second German company, after Daimler Benz, to list in New York.

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El Al sees first loss for 10 years

Al, Isrsel's nstional airline, confirmed it expected losses of \$100m this year, s development seen as a setback for the Israeli government's plans to privatise the

company. El Al's losses - the first for 10 years – were blamed in part on a sharp decline in tourism during the year, following a spate of Islamic suicide bombings in Israel eight months ago. The fall in tourism receipts will account for nearly one-third of the forecast losses. El Al had profits of \$15m on revenues of \$1.2bn in 1995.

company said Ths increased fuel prices and a strong shekel against the US dollar also contributed to the losses. El Al also blamed the government's "open skies" programme - opening up Israel to more sirlines claiming it had brought down fares but without corresponding growth in tourist

The loss warning could not have come at a worse time for the government, which has been committed to privatising the company since 1994, but has been beset by political obstacles. Mr Rafi Harlev. El Al's former president, resigned

earlier this year in protes at the slow pace of privatisa-

Mr Yoel Feldshuh, his successor, is also s supporter of privatisation. Last week around the world which are still losing money are those which have not been priva-

ages to return to the black analysts believe privatisa with difficulties. Mr Zvi Schechter, managing director of Giza investment bankwhich had been involved with the government's broader privatisation programme, said the sell-off had been stailed in 1995 because the government felt El Al bad been undervalued

by underwriters. To complicate matters, the airline maintains a ban on flights on Saturdays - the Jewish Sabbath - and Jewish holidays. This costs it an estimated \$48m s year. The Sabbath ban is unlikely to change since Mr Yitzhak Levy, the new minister of transport who must approve the sale of El Al, is an ortho-

ing the ban. The transport ministry said a public flotation of El Al was the preferred method

dox Jew who objects to lift-

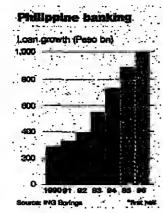
Philippine banks ahead midway | Packer's PBL

By Edward Luce in Manile

Rapid loan growth and a buoyant economy raised total net profits in the Philippine commercial banking sector by 31 per cent to 46bn pesos (US\$1.75bn) in the first half of 1996, according to a central bank report.

The sector's performance - the fourth consecutive year of profits growth exceeding 30 per cent - was driven mainly by loan interest income, which grew by 38 per cent to 32bn pesos. Net Interest income accounted for 90 per cent of total assets of 1,800bn pesos in the Philippine commercial banking sector's 51 banks.

Analysts say the sector's rapld growth, which has seen total loans rise by almost 500 per cent since cent in the first half. 1990 to 1,003bn pesos, is



almost certain to slow in the next two years. Loan growth of more than 30 per cent a year has not been matched by an equivalent rise in deposits, which grew 12 per

new loans in the last year has been raised through from foreign banks - 10 were rights issues and overseas dollar borrowing. The report said cheap capital from fresh equity would be more tightly limited in future.

"There are fairly manifest the sustainability of the banking sector's recent per-formance," said Mr Chris are expected to tighten mar-Hunt, chief researcher at gins in the incrative corpo-W.I. Carr in Manila. "The rate lending sector. loan:deposit ratio which is a good signal for a slowdown in loan growth."

Brokers, however, say that with an average capital reserve ratio of 15 per cent, the Philippine banking secremains in a healthy position. Exposure to the vulnerable property sector remains below 10 per cent of the average loan portfolio.

given full domestic licences in 1995 - is axpected to squeeze profit margins and further narrow interest rate spreads between domestic lending and borrowing. Govreasons to be cautious about ernment plans to issue a further 10 licences to foreign

"There is still a lot of room approaching 100 per cent, for more operating efficien-which is a good signal for a cles in Philippine domestic banking and there will almost certainly be further mergers and consolidations as foreign competition intensifies," said one hanking analyst. With an average p/a ratio of 18.5, listed Philippine banks are trading at about the same multiple as the Philippine composite index.

prepared to lift Fairfax stake

By Nikki Tait in Sydney

Mr Brian Powers, chairman of Mr Kerry Packer's Publishing and Broadcasting (PBL) media group, yester-day confirmed that the quoted company was still interested in raising its stake in John Fairfax, Australia's leading newspaper publisher.

"In July we increased our interest in John Fairfax to 14.9 per cent, the limit permitted under relevant crossmedia regulations," he told PBL shareholders at yesterday's annual meeting.

"Our goal continues to be to increase our ownership in Fairfax, subject to a relaxation of the cross-media laws and to any transaction being in the best interests of shareholders."

Mr Powers' remarks follow speculation among brokers and analysts that Mr Packer's declared interest in owning Fairfax might be waning.

Channal Nine, the leading Australian commercial TV network, Mr Packer cannot currently own more than 15 per cent of Fairfax. Mr Conrad Black, the Canadian media proprietor, who owns 25 per cent, is also berred from going higher by foreign investment constraints on media assets.

However, the government is currently reviewing these rules - although by way of a discussion paper rather than a full public inquiry. Yesterday, Mr Powers also

said PBL expected to post improved pre-interest profits in the current financial year, to end-June 1997. He said TV ratings had been "excellent" in the opening months, hut conceded that "the advertising market has yet to regain any real vitality".

Despite the forecast, Mr Powers said the "quantum of this increase is impossible to predict at this stage". Last year, PBL - in which Mr Packer's private Consolidated Press holds a control-

round them.



Kerry Packer: currently limited to 15 per cent of Fairfax

ling stake - made an operat- old son of Australia's richest profit of A\$228m. Interest

charges were A\$61.6m. Meanwhile, there were

ing profit of A\$313.6m man and now managing (US\$248m) and an after-tax director, to hondle hts father's re-election to the board.

W.

Happily, no shareholders wry smiles when it fell to Mr felt inclined to vote against James Packer, the 29-year- the motion.

Earnings slide 14.8% at CLP

By Louisa Lucas in Hong Kong

China Light and Power, Hong Kong's dominant electricity supplier, yesterday reported a fall of 14.8 per cent in net earnings, from HK\$5.67bn to HK\$4.84bn (US\$626m), for the year to September 30.

lower than market expecta- a 3,220MW power plant in tions. Stripping out the pre- China's Shandong province. vious year's exceptional gain of HK\$1.29bn on the sale of a development site, earnings rose 10.2 per cent, from \$4.39hn to \$4.84bn.

The company has also cut capital expenditure projections for 1992-99, from HK\$60bn to HK\$50bn, For the same period, CLP plans to reduce operating expendi-ture by HK\$3bn, by lifting productivity.

Sales of alectricity to the manufacturing sector, much of which has migrated towards cheaper land and labour costs in China, fell 4.2 per cent over the year, hut overall local unit sales grew 4.3 per cent, to 22,32bn units.

Export sales slumped 70 per cent, to 520m units, as demand from the neighbour- 10.2 per cent from \$2.20.

ing Gnangdong province dried up. Sir Sidney Gordon, chairman, said: "10 per cent of our load was going there three or four years ago, but

needs. CLP also announced progress in overseas power deals. The results were slightly It is arranging financing for Talks with international export credit agencies are under way, but the task has heen made harder hy the lack of guarantees from the Bank of China group.

now we are selling practi-

cally nil because they have

eufficient supply for their

Tha Indian joint venture with Cogentrix Energy of the US has moved ahead, with the Indian government approving in principle a counter-guarantee to support Karnataka state's obligations. In Taiwan, CLP has exercised its option on a 30 per cent stake in the 1,320MW Hoping project near Hualien.

Earnings per share for the year fell from \$2.85 to \$2.42. Excluding the previous year's exceptional Item, earnings per share were up

Email profit hit by restructuring

Email, the Australian appliance and hullding products group, reported a 10.4 and something of a hellper cent fall in first-half net profits to A\$23.9m (US\$18.9m) and said economic conditions remained uncertain.

months to end-September, compared with A\$27.3m a year earlier. Tha fall was due in part to a A\$3.4m abnormal charge, compared with a A\$1.77m surplus last year, related to group restructuring. Interest charges also rose, from A\$16.9m previously to A\$20.4m, as a result of the acquisition of Atlas Steel

last November.

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INVEST IN CAPITAL MARKET BONDS

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7.5 per cent to A\$1.1bn. There were stronger results from metals, major appliances and building products. but industrial products earnings were hit by lower demand for air conditioning and heating products caused by a cool summer and a slump in housing. Government spending cuts and uncertainty over the deregu-

Sales, including Atlas, rose

affected storage systems and

metering equipment.
Email, the market leader in the major appliance sector wether for Australian manufacturing, said the "environment for industrial activities remains difficult. Recent econcertain. nomlc forecasts have The result, for the six deferred the timing of an upturn in economic drivers

relevant to Email." But it added that restructuring should help lift pre-tax profits and that second-half profits should be "wal ahead" of the first half.

• David Jones, one of Australia's two hig department store groups, added to the gloom yesterday when it announced sales in the first quarter of its 1996-97 year were 2.9 per cent lower yearon-year at A\$310.5m. "Low levels of consumer

confidence and concerns about job security have had a depressing impact on consumer spending," it said. · Coles Myer, the country's biggest retailer, lifted firstquarter sales by 5.6 per cent to A\$4.44bn, which outstripped inflation but was lower than the company has been lation of utilities also recording in recent quarters.

ITC to refocus after scandal

BAT looks for working relationship after battle with Chugh

tanding impassively in the caged dock of a Calcutta court on Fri-day, Mr K.L. Chugh, former chairman of the ITC tobacco conglomerate, must have wondered whether he could continue to hlame BAT of the UK for his predicament. Since BAT, which owns 32

per cent of ITC, moved to oust Mr Chugh last year, he has sought to portray it as a predatory multinational inclined to interference in ITC's affairs. BAT was "out to destroy the company as well as the country," he said at the time of his arrest last

Yet with six past and present ITC officials, including two former chairmen, now under arrest in connection with offences against India's foreign exchange control regulations, BAT's initial suspicions of irregularity seem to have been right. Without any help from its ITC is UK sponsor, enmeshed in ooe of India's

dals. ITC executives say they expect the affair to culminate in sweeping board changes designed to limit the power of the chairman and restore the credibility of management

Finance Ministry officials say ITC sipbooed at least \$100m offshore by falsifying invoices for exports and imports. This allowed it to keep secret accounts sbroad with the help of an expatri-ate Indian family. Only as ITC's relations with the expatriste family soured in recent years did the illicit dealings come to light.

not sure how much money

Indis's exchange controls

irrecoverable, it was never

trialist whose group is also

trying to narrow its focus.

But if FTC is e victim of

the times, that still leaves

the questions of how far the

offshore accounts were run

for the personal benefit of

individuals and why BAT, together with ITC's Indian

government institutional

shareholders, failed to notice

fall in ITC'e share price since

Analysts say the 8 per cent

something was wrong.

officially declared as profit. The company may be beavily fined but with reserves of Rs8.8bn (\$247m) it is strong financially. It generated net cash of Rs2.4bn last year in spite of paying a Rs1.7bn claim for back excise duty.

BAT failed to act because It was little more than a implicated in the violation of

are no longer as strict as they were in the 1980s, when the ITC malpractice is alleged to have started. But executives from other companies say they so inhihited business there was a natural temptation to seek ways Similarly, many companies were steered, like ITC, into ill-conceived diversification during the so-called "licence raj", when govern-ment permits were required for new activities. "We had no option," says Mr B.K. Birla, the veteran indus-

> sleeping partner during the licenca raj. lts strategic interest grew only as the potential of India's tobacco market became apparent.

By then, its passivity bad allowed successive chairmen to become all powerful. They behaved "like owners," said one executive. Among the expected boardroom changes is the separation of the role

of chairman and chief execu-

four years ago by BAT itself. that the affair may leave s hole in its balance sheet, but With a new board and a more focused approach, ITC the problem is one, above all, of corporate governance. will have met many of the concerns expressed by BAT In spite of a special audit last year, ITC executives are during its battle with Mr Chugh. Mr Chugh'e deparwas siphoned offshore and ture was a pyrrhic victory for whom. Even if some is for BAT because his close relations with the Indian government institutional shareholders, which own 38 per cent, secured the appointment of his protegé, Mr Y.C. Deveshwar, to suc-

ceed him. Mr Deveshwar wili be questioned again by enforcement agency officials today. Though he has not been

exchange controls, he was a director for much of the period during which they are alleged to have taken place.

BAT is expected to seek new board appointments from outside the company, and may want to put one of its own executives in as finance director. Bruised by its battle with

Mr Chugh, it is being careful to work with the institutravelling to Bombay this week to talk to them. "Whal we are about is try-

ing to achieve a normal working relationship with FTC," said Mr Michael Prideaux, BAT's head of communications, in London. "Control has bardly ever been on the agenda, although it is plausible we

might increase our stake." ITC is meanwhile proceeding with plans to refocus its activities. ConAgra bas signed an agreement to enter its edible oil business and most expect the US company

to take eventual control. The company is looking for new partners that might ultimately take over its interests in hotels, as well as paper and board. After a restructuring which should be largely complete by next year, ITC would be left, like BAT, focused on tobacco and financial services.

ITC insiders believe BAT will be happy with that, especially if it frees ITC to concentrate on the fast growing competition in the Indian tobacco market from other multinationals.

> Peter Montagnon and Kunal Bose

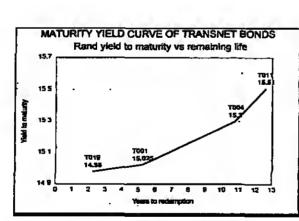
Tranenet Limited is one of the world's largest transport conglomerates; as such, it plays a vital

role in the economy of South Africa. It is a thriving multi-modal transport company built on the principles of excellance. Transnet is worth R40 239 million (£ 6616 million) in total operating assets and has a workforce of 114 000 amployees.

Tha capital inteneive natura of the business Tranenet operates, as well as sheer size of the operation. necessitales a sophiaticated approach to the financing of the business. This function is executed by tha centralised Treasury division with the mandate to raise lhe funds needed by all divisions and subsidiaries of Transnet. Transnel's borrowing rationale is centred around

upgrading and expansion of its infrastructure and asset base. It does this with regard to the returns which can be generated from its inveatments and with regard to the economic consequences for both Transnet and South Africa. As managers of the financial risks of Transnet, one of the functions of Treasury ia to ensure that the maturity of fixed assets and liabilities of Transnet will closely coincida. As such, Treasury is tasked with maintaining a wide spectrum of funding inatruments suitabla to the needs of the operating divisions of Transnet and therefore the need for new bonds arise from time to time.



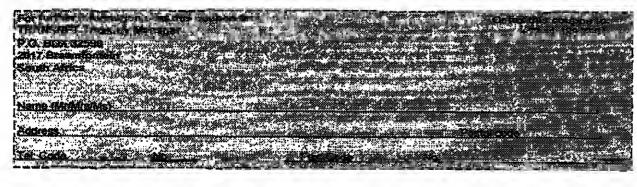


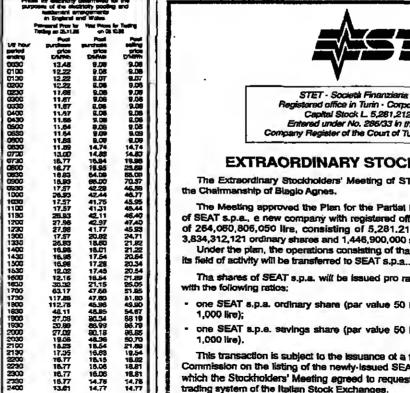
Transnet Rand Denominated Bonds

Bond Code	Redemption Date	Coupon Rate	Issued R million
T007	01 Apr 1997	12.5%	2200
T016	15 Feb 1999	11.5%	2600
T001	01 Apr 2002	12.5%	1300
T004	01 Apr 2008	7.5%	4100

Regarding dealing in Transnet bonds, investors may obtain two way prices from the Transnet Treasury daaling room or from most South African banks or stock brokers. In assanca, an investment in Transnel will render just, if not excellent, value to any investment

Dealing room telephone nr. (2711) 488-7588/89









STET - Società Finanziaria Telefonica - per Azioni stered office in Turin · Corporate Headquarters in Capital Stock L. 5,281,212,121,000 fully paid-in Entered under No. 285/33 in the Ordinary Section of the mpany Register of the Court of Turin - Tax L.D. No. 00471850018

EXTRAORDINARY STOCKHOLDERS' MEETING

The Extraordinary Stockholders' Meeting of STET met in Turin on October 28, 1996, under the Chairmanship of Biaglo Agnes.

The Meeting approved the Plan for the Partial Demerger of STET through the establishment of SEAT s.p.a., a new company with registered office at 18 Via A. Saffi, Turin, and share capital of 264,050,806,050 lire, consisting of 5,281,212,121 shares (par valua 50 lire), including

3,834,312,121 ordinary shares and 1,446,900,000 savings shares.

Under the plan, the operations consisting of the SEAT Division and the investments related to

The shares of SEAT s.p.a. will be issued pro rate to the stockholders of STET in eccordance

one SEAT s.p.a. ordinary share (par value 50 ilrs) for each STET ordinary share (par value

one SEAT s.p.e. savings share (par value 50 lire) for each STET savings share (par value

This transaction is subject to the issuance of a favorable ruling by the Italian Stock Exchange Commission on the listing of the newly-issued SEAT ordinary and savings shares, with regard to which the Stockholders' Meeting agreed to request approval tor listing on the automated screen trading system of the Italian Stock Exchanges.

The Stockholders' Meeting appointed the Board of Directors and the Board of Statutory Auditors of SEAT. The Board of Directors includes Fabrizio Antonini - Chamman - Renato Semini, Bruno Curti, Luigi Lenci, Augusto Rocchl. The Board of Statutory Auditors includes Aldo De Chlera - Chairman · Giulio Buratti, Giançario Blacca, Auditors; Nicola Cusmal, Anna Ruggeri,

The Stockholders' Maeting also selected Arthur Anderson S.p.A. as the independent auditors to audit and certify the financial statements of SEAT for the 1997, 1998 and 1998 fiscal years.

Lastly, the Stockholders' Meeting approved the transfer to the registered office from 28 Via



Conrail 45.47

9.74

0

COMPANIES AND FINANCE: THE AMERICAS

William Resources in bid for Terra | NationsBank and First

By Kenneth Gooding, Mining Correspondent

William Resourcee, of Canada, has mada a SKr716.1m (\$108.75m) offer hae been made for Terra Mining, owner of western Europe's biggest gold mine, the Bjorkdal mine 320km south of the Arctic circle in Sweden. The rapidly growing Canadian company started the year with no gold production but now has four operating mines.

The Terra board is recommending the offer and Norsk

Hydro, which floated Terra cent premium on Terra's on the Swedish exchange in 1993, is accepting in respect of the 42.3 per cent of Terra it still owns. Norsk said that, if the offer succeeded, it would realise a pre-tax gain of more than SKr200m. The sale was in line with its strategy of focusing on core activities.

Terra said on October 15 it to a merger. William, which is quoted on the Toronto and Australian stock exchanges, said its offer of SKr162.50 a share represented a 23 per

price on November 1 The offer is conditional on

William obtaining acceptances from holders of more than 90 per cent of Terra's shares. William said a syndicate led by Nesbitt Burns and ScotiaMcLeod would underwrite the issue of C\$85m (US\$63m) of convertible debentures to fund some was in talks that might lead of the acquisition cost. It was in final negotiations with Gerald Metals and a banking syndicate for a loan

facility of up to US\$75m to

Terra produced 71,292 troy ounces of gold at the Bjorkdal mine last year and expects this to rise to about 87,000 ounces this year. Its new Pahtayaara mine in Finland started up recently and should produce 10,000-15,000 ounces this year. Next year it should reach full annual capacity of 30,000 ounces.

William has been expanding via acquisitions. In March it paid C\$50m for Valdora Minerals, an Australian company that owns the Rustlers Roost gold mine in the Northern Territories and the ria, where production began

in July, William acquired tha Jacobina gold mine in Bahia State, Brazil, from Anglo American Corpora-tion, of South Africa, and Banque Paribas for US\$16.4m and a 6 per cent net profits interest royalty. William also owns the Velerdeña gold mine in Durango. Mexico, which began production in May.

profits were down.

Union may shift focus

in New York

It also has several gold projects in Russia and

In power systems, which

thirds of group revenues,

about \$800m in new orders

equal to last year, due to

changes in the sales mix and

NationsBank and First

By John Authers

Union, the two US commercial banks whose acquisition sprees have turned Charlotte, North Carolina, into the nation'e third-largest banking centre, could be shifting their strategies for further growth.

The two banks have spearheaded the swift consolidation of US commercial banking in recent years. Last year First Union bought First Fidelity, based in Newark, New Jersey, for \$5.4bn, and it now has branches in

NationsBank eurprised Wall Street in August with its \$9.5bn acquisition of Boatmen's Bancshares in St Louis. The deal will make it the nation'e fourth largest bank, behind Chase Manhattan, Citibank and Bank-America. But both banks last week

told analysts they would be changing their focus in the next few years.

on common equity of 18 to 20 become the first truly per cent, up from the present target of 16 per cent. Investment in technology is meant to improve efficiency in retail banking.

But growth in shareholder value is to come from the bank'e fee-based businesses, euch as investment banking and asset management.

By 2000, secording to Mr

Edward Crutchfield, chief

executive officer, fee-based income will account for 40 per cent of revenues, up from the current 30 per cent. First Union now has the third-largest mutual fund business of any bank, built by acquisitions. It intends to expand its fund management husiness from prs-tax

income last year of \$220m to \$1.15bn in 2000. Its capital markets group, which concentrates on servicing small and medium-sized companies rather than competing directly with Wall Street, is also targeted for growth. Mr Hugb McColl, chief

executive of NationsBank. confirmed to analysts that his ambition remained to

national bank. However, Mr McColl appeared to suggest that

expansion to the west coast might have to be via investment in technology and reaching customers electronically, rather than through a big acquisition. He pointed to the company's euccessful cost-cutting in its traditional branch network, with more than 100 offices sold of

closed this year. He also expressed an interest in buying s "small" investment banking firm "outside New York City" which would bandle small and medium-sized businesses, in a strategy which appears similar to First

 Sonthern National and United Carolina, two North Carolina-based announced yesterday that they were merging, in a deal which creates the 29th largest bank in the US, with assets of more than \$25bn. The move was seen as defensive, to avert the possibility of takeover by a larger

Westinghouse Electric narrows losses

fund the balance.

Westinghouse Electric reported third-quarter net es of \$28m, an improvement on the \$52m loss a year ago, on revenues of \$2.04bn against \$1.28bn, reports AFX News in New York. The result, equivalent to earnings per share of zero, against 4 cents in the yearago quarter, was in line with analysts' forecasts.

CBS, the company's broadcasting group, reported earnings before interest, taxes, depreciation, and amortisa-

\$90% early yesterday after

gest US railway company

said they were in talks about

their takeover offers, agen-

cies report from New York.

agreed an \$3.1bn merger

with Conrail, said it was

holding talks with Norfolk

Southern about a possible

sale of some material assets

after its proposed merger

Norfolk made a rival

CSX, which last month

scandal

Electric tion (Ebitda) of \$149m, compared with \$53m in the yearago quarter. Third-quarter sales were \$910m, compared with \$166m.

Excluding the benefit from purchase price accounting, Ebitda for the broadcast group fell 12 per cent from last year, the company said. Mr Micbael Jordan, Westingbouse chairman, said that while results from ite televicion etations declined due to lower ratings

and affiliation switches.

two weeks ago, and filed a

railroad companies from

Norfolk said the basis for

its participation in the talks

was "its commitment to pro-

vide strong competitive ser-

vice in the east for rail cus-

fight," said Mr Anthony

Hatch, an analyst at Nat-

West Securities.

"This is not a good time to

Shares in Conrail fell \$4% to \$8.8bn bid for Conrail

rival bidders for the fifth-big- suit to try to stop the two

tomers".

"considerabla" progress was being made in reducing costs and strengthening the performance of stations in leading markets.

Westinghouse's radio busiss posted a 14 per cent rise in sales in the quarter, outpacing the market. Mr Jordan said the company was pleased with the launch of its new prime-time

quicker they get to this, the

remained committed to its

\$100 a share cash offer, and

had eccured more than

\$15bn to finance the acquisi-

tion. CSX is offering \$92,50 a

share in cash for 40 per cent

of Conrail's shares and 1.856

CSX shares for each of the

remaining 60 per cent of the

and Conrail would create the

A merger between CSX

However, Norfolk said it

"CBS has increased viewership among housebolds and has grown target demographice.

improved network performance, our increased focus on station operations and cost-reduction programs will drive stronger results at the TV stations. "Our radio stations con-

tinue to far exceed our Revenues increased signifi-expectations, both in reve-cantly, but profits were nue growth and profitability. We expect to build on this performance as we look forward to our merger with Infinity Broadcasting.

Sales in the industries and technology division were up

world's biggest freight com-

pany with annual revenues

of more than \$14bn. The

announcement of the merger

followed a string of deals in

the western US, with Union

Pacific spending \$3.9bn to

take over Sonthern Pacific

Rail and Burlington North-

ern acquiring Santa Fe Pacific for \$4bn last year.

when they announced their

merger, that they would

offer rights of access for

CSX and Conrail indicated,

lower prices in the equip-ment backlog. However, profitability for the year is likely to be below expecta-First Union announced it tions. Mr Jordan said. would now aim for a return expand into California and

All of these securities having been sold, this announcement appears as a matter of record only.

10,637,500 Shares



Crown Cork & Seal Company, Inc.

Common Stock

1,850,000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

LAZARD CAPITAL MARKETS

CS FIRST BOSTON

SALOMON BROTHERS INTERNATIONAL LIMITED

ABN AMRO ROTHSCHILD

BARCLAYS DE ZOETE WEDD LIMITED CAZENOVE & CO.

CREDIT LYONNAIS SECURITIES

CREDITANSTALT INVESTMENT BANK AG

DRESDNER KLEINWORT BENSON '

MERRILL LYNCH INTERNATIONAL

MEDIOBANCA - BANCA DI CREDITO FINANZIARIO S.P.A.

8,787,500 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

LAZARD FRÈRES & CO. LLC

CS FIRST BOSTON

SALOMON BROTHERS INC

BEAR, STEARNS & CO. INC.

CHASE SECURITIES INC.

DEUTSCHE MORGAN GRENFELL

ALEX. BROWN & SONS

DILLON, READ & CO. INC.

Société Générale

DONALDSON, LUFKIN & JENRETTE

HAMBRECHT & QUIST

LEHMAN BROTHERS Morgan Stanley & Co. MERRUL LYNCH & CO.

J.P. MORGAN & Co. PAINEWEBBER INCORPORATED

SCHRODER WERTHEIM & Co.

SOCIÉTÉ GÉNÉRALE

ALLEN & COMPANY JANNEY MONTGOMERY SCOTT INC. JEFFERIES & COMPANY, INC.

EDWARD D. JONES & Co., L.P. PENNSYLVANIA MERCHANT GROUP LTD PARKER/HUNTER

PRYOR, McCLENDON, COUNTS & Co., INC.

RAYMOND JAMES & ASSOCIATES, INC.

WHEAT FIRST BUTCHER SINGER

All of these securities having been sold, this announcement appears as a matter of record only.

3,450,000 Shares



Crown Cork & Seal Company, Inc.

4.5% Convertible Preferred Stock

LAZARD FRÈRES & CO. LLC

CS FIRST BOSTON

SALOMON BROTHERS INC.

Argentina's energy groups seek wider opportunities The country's oil and gas industry is well-placed for expansion

Conrail shares slip as suitors hold talks

rgentina's oil and gas industry is in expansionary mood. Its companies, privately owned and with three years' experience of operating in a deregulated market, are uniquely placed to spread throughout the continent.

That, at least, is the view of Mr Santiago Soldati, chairman of Argentine energy-based conglomerate Com-ercial del Plata (SCP). He believes Argentine oil and gas groups - well managed and technically efficient will take the lead in prising open opportunities in Latin countries whose hydrocarbon sectors are slowly emerging from decades of protection and monopoly.

"Sooner or later, Latin America is going to open up to foreign capital to increase production and competitive ness," he says. "The only companies that can enter these countries with the right know-bow are Argen-

The process has already

begun. Perez Companc. Argentina's second-biggest hydrocarbons producer, has since 1994 been part of a joint venture to develop the Oritupano-Leona field in Venezuela, which has begun to open its oil sector to pri-vate capital. A marginal field in Venezuela often produces as much as a core holding in

Argentina. Last year, Perez bought a licence to explore the San Carlos field, also in Venezuela, which should add 60,000 barrels a day to ths group'e current output of 100,000 b/d. Perez is also drilling in Ecuador and is interested in investmente in

Bolivia and Colombia. Astra, Argentina's fifthbiggest energy group, is making tentative moves abroad. The company, controlled since June by Repsol, the large Spanish energy group, has an operating con-tract in Venezuela's Quia-mare La Ceiba field. With Repsol's backing, Astra is expected to bid for much bigger blocs in forthcoming

Venezuelan rounds. SCP is also nibbling at Latin opportunities. It has one production and one exploration area in Ecuador, and a chain of Puma service stations in both Ecuador and Bolivia. It is also considering investments in Guatemala, El Salvador and Panama. according to Mr Soldati. YPF, privatised in 1993

and Argentina's largest

bydrocarbons group, has

taken a different route to

foreign expansion.



US-based multinational Maxus, giving it production stakes in Venezuela, Ecuador and Bolivia, in addition to resources in Texas, Indonesia and North Africa. Although purchase of ths loss-making Maxus was crit-icised, YPF is showing strong signs of turning the

company round.
Independently of Maxus, YPF has service stations in Chile and Peru, and recently acquired a stake in La Pampilla, Peru'e biggest

refinery. lt is largely through YPF's efforts that Argentina, which has boosted oil and gas reserves more than 50 per cent since 1990, is now a net exporter of hydrocar-bons. In 1994, YPF built an oil pipeline to Chile, and will eoon be exporting large quantities of gas to Chile through two separate pipe-

YPF plans to participate in the construction of a gas pipeline from north-western Argentina to São Paulo in southern Brazil, a project that will radically change the energy map of South America. YPF, along with several other companies, is trying to establish sufficient reserves to make the project

geology.'

viable. "There's something to be said for Soldati'e view," he Argentine's potentially huge gas resources ensure it will play a crucial role in saye "Bnt on the other

Last year it paid \$750m for regional energy projects, says Mr Jay Bhutani, an energy analyst with Caspian. We very much agree with Soldati. Latin America is going through a production boom in oil and gas," he says. "In gas, Argentina will be critical in developing infrastructure in the southern cone.

> n oil, where Argentina's reserves are smaller, companies are beginning to think regionally. Argentine energy groups, many of them conglomerates with diversified holdings, can enter a market in several ways. Astra, for example, has gained a foothold in Brazil through its shipping interests, which should allow it to move into other areas as the potentially huge Brazilian energy market is

> deregulated. "Argentine companies do have a definite advantage in oil and gas," says an analyst at Kleinwort Benson. They know how to play the poli-tics, they know the local culture and they know the

However, Mr Frank McGann, Buenos Aires-based analyst with Merrill Lynch, believes the advantage of Argentine companies can be exaggerated.

cial del Plata is very small. Having expertise is one thing, but what you really need is capital."

Mr Phokion Potamianos, also of Caspian, denies that

small to compete, pointing to their success in bidding as part of joint ventures. In the case of Astra, through which Repsol intends to funnel \$2bn in Latin investments over the next five years, capital is now much less of a problem. Perez is cash-rich, while YPF

with Petrobras, Brazil's state owned giant. Besides, says Mr Bhutani, from an investor's point of view the relatively small size of Argentine groups is an

has more than enough mus-

cle to compete, especially

given its strategic alliance

advantage. Investors wanting to profit from Venezuelan production growth could buy stock in BP, but BP's exposure to Venezuela represents only a fraction of its overall activity. On the other hand, investing in an Argentine company ensures a much

bigger exposure. Perez will nearly double its reserves in Venezuela, so it's a very clean play into that country," he says.

David Pilling

tial figure is missing: the valoa of the offer to MCI'e shareholders. This is understandable, given the complexity of the offer.

The starting point is simple enough. For each MCI share, BT is offering 5.4 of its own shares plus \$6 in cash. Yesterday, after news of the deal had broken, BT shares closed at 373p, a rise of 22p. At yesterday's exchange rete of \$1.63 to the pound, this ought to value MCI at almost \$39 a share. in fact, MCI's shares yesterday rose \$% in early dealings to \$31. So why the difference?

The biggest reason has to do with dividends. BT has declared a special one-off dividend of 35p net price will be in paper rather than per share to existing shareholders, costing it \$2.2bn. While the payment is not dependent on the gests the 35p should be knocked deal going through, neither off the value of MCL BT's supportwill it apply to the new shares being offered to pay for MCL. Financial theory, after all, sug-

Among the reams of paperwork on the BT MCI merger, one essentation on the BT MCI merger, one essentation on the BT and the BT is proposed cash and share offer will be worth to shareholders in MCI

> are a touch vague. At present, It says, it is under-geared, with net debt equal to only 8 per cent of equity. It, therefore, wants to use debt to improve return to share-

On the other hand, the gearing for the combined group is about to leap to 65 per cent . It is hard to resist the conclusion that BT is using the payment to improve the value of its own shares as currency for the deal. After all, more than 80 per cent of MCT's purchase

Whatever the reason, logic sugars would argue differently.

BT's reasons for the payment gests that borrowing money to 35p payment is certain - being go through, some analysts say. pay a dividend should add noththe higher risk caused by extra gearing.

Therefore, it is argued, the rise in BT's share price does not reflect the special payment, nor BT's separate proposal to buy back 10 per cent of its shares. It results from the market's enthusiasm for the merger, and the extra growth and cost savings which it

That is a red herring. Whatever the BT price on the day the deal is closed, the shares will be worth 35p more to its shareholders than price of around \$34. MCTs market they will be to MCI's. On the price stands around 10 per cent other hand, the closing date is at below that - a fair reflection of the other hand, the closing date is at

unconditional on the deal going ing to a share value because that through - it should be discounted higher yield is precisely offset by to bring it to today's value.

The second element in the calculation is the annual dividend of almost 20p which BT has promised Its shareholders for the current year. Again, that is not available to MCI shareholders. That figure, too, must be discounted to bring it to today's value. Suppose, for the sake of argu-

ment, that the total of 55p in dividends should be discounted by 10 per cent. The result values BT shares for MCI shareholders at around 323p, suggesting an MCI least a year away; so while the risk that the deal will not

That gap, however, raises a separate guestion. It is the business of arbitrageurs to exploit such differences: in this case, by selling BT shares and buying MCL In this case, arbitrage may prove less rewarding, for various technical reasons. The most basic is that the deal will take at least a year to clear, and its success is not

certain even then. From the stock market's viewpoint, a further question is how far US investors will seek to dump MCI shares ahead of the deal's consummation. Many will have little interest in holding a British utility, and may be tempted to unload stock ahead of the rush when the deal is completed. In addition, MCI will vanish

from the basic US indices, such as the S&P500. This will cause selling by the US index funds, partly offset by UK index funds seeking to add to their weighting in BT in response to the 50 per cent increase in its shares in issue. BT's supporters argue that US

selling will not be so severe, given that MCI has traditionally paid only token dividends - 5 cents a share last year - because of its status as a growth stock. Now, they argue. MCl is maturing. they argue, MCl is maturing, and its holders will in any case look for more income. They will, therefore, welcome the chance to convert into BT, which will pay an annual dividend equivalent to nearly \$2 per MCI share.

However, that argument cuts both ways. BT intends to raise its of the US's telephone compadividend after the merger by less nies. than its earnings

ment about the value of its offer has further to run.

THE COMPETITORS

THE MAIN MEN - By Alan Cane

The pressure mounts on rivals to react

Telecommunications groups and governments around the world moved quickly to reassess their strategies as they digested tha implications of the proposed merger between British Telecommn-

nications and MCL Reflecting this, France Télécom yesterday called in its bankers to discuss how it might strengthen its links with Sprint Communications, the US long-distance carrier in which Deutsche Telekom and France Télécom each hold a 10 per cent stake as part of their Global One alliance.

The BT/MCI deal pnts pressure on the German and French telecoms groups, both of which are heading towards privatisation, to strengthen their partnership, perhaps through crossequity holdings.

France Télécom said yesterday this would be studied as soon as the respective values of the two companies had been established.

However both France Télécom and Deutsche Tele-Global One partnership with ance. Sprint was structured differently from the BT/MCI deal and appeared to rule out a full merger.

Meanwhile, Mr Richard Brown, chief executive of Cable and Wireless, the UK telecommunications group, disagreed with the notion that megamergers would leave only a few survivors in the industry.

"I don't think the world is well served by five or six telecoms companies. There will be many and there will be rich expertise in various niche markets and capabilities and this is good. No one shoe fits all feet," he said in Singapore as be opened a C&W office.

His company was neither surprised nor "frightened" by the merger between BT

Among the other reactions and comments vesterday: • In Germany Deutsche Telekom said it was under no immediate pressure to review its own alliances fol-

lowing the BT/MCI deal. Mr Ron Sommer, the chief executive who was heading across the Atlantic for roadshows, was said to be "relaxed" about the deal.

The company may have good reason, however, to play down the implications of the new global partner-ship. Already it is lugging around the world's second biggest corporate debt load - DM98bn - and it will be keen to avoid suggestions that this will increase just lor.

chief operating officer, BT headquarters, one in Lon-don, the other in Washington, it might seem to have one podium too many. But Sir Peter Bonfield, BT chief executive, left no doubt

tive, and that is me."

them have been chosen.

wheeling culture to perme-

have a powerful top manage-

talent in the telecommunica-

The proposed structure.

patrician architect of the

Roberts, MCI's master strate-

gist, share the role of execu-

executives can be a recipe

demonstrated. Two execu-

tive chairmen should ring

some warning bells. What

two, quite different, men. Mr

Vallance is cool and aloof

with a mask of imperturb-

ability which rarely slips. Mr

Roberts is a felsty engineer

with a broad enthusiasm for

He is not above teasing his

Scottish colleague about his

title. Discussing the compa-

ny's joint venture Concert

Communications this year,

we formed this alliance I've

year anded Match 31 1996 "year anded Deca

they work together?

ny's future.

Executive chairmen in

tions industry.

tive chairman.

buy its stock. Howevar, the international telecoms industry is facing a wave of mergers and acquisitions and Deutsche Telekom may yet be forced to spend in order to

as it is seeking investors to

Deutsche Telekom emphasised that Global One was structured differently to Concert and that a full merger between tha three partners was not likely.

 In France, France Télécom said the BT/MCI deal was a "validation" of its own global strategy and an admission that the initial alliance between BT and MCI in 1994 under which BT paid \$4bn for a 20 per cent stake in the US long-distance carrier, had

The state-controlled operator, which is expected to be partially privatised next year, argued that its Global One alliance with Deutsche Telekom of Germany and Sprint of the US "went much further" than this early version of the Anglo-US alli-

Whereas BT and MCI had tended to try to carve up the world among themselves, Global Ona had from the outset been an independent entity with its own husiness

"It is not necessary to have 100 per cent of a partner to build a solid partnership," France Télécom added. "Sometimes megamergers work and sometimes they don't."

Private investors are all things technological and expected to be given their a wide vision of his compafirst opportunity to invest in France Télécom next April in what is expected to be France'e largest privatisation to date.

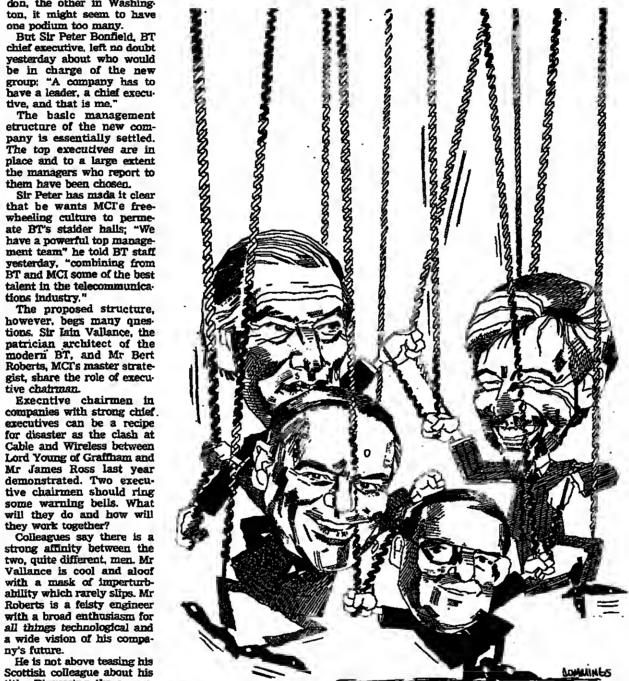
 in Japan there was no immediate comment on the he quipped: "Sometime after BT/MCI deal but the move has generated interest cause it is likely to have an impact on the course of future telecoms regulation.

The Japanese anthorities are making a final decision on whether or not to break up NTT, the country's dominant domestic telecoms operator, which is also the world's largest telecoms car-

NTT is prohibited from conducting international business, and has fought against moves to break it up saying that in the changing world of global telecommnnications, it helps to be hig.

Contributions from Michael Lindemann, Michiyo Nakamoto, David Owen, James Kynge and Paul Tay-

With two executive chairmen, a chief executive and a Top structure shows and MCI's Concert could seem to have a surfeit of conductors. And with two headquarters, one in Lon-



Who's pulling whose strings? Clockwise from top left: Iain Vallance, Peter Bonfield, Gerald Taylor and Bert Roberts

ments end regulatory authorities in Brussels and the US to ensure Concert's smooth passage over the leg-

had to start calling my counterpart Sir lain, whila he still calls me Bert." It seems likely the two will be involved over the next islative hurdles. They will

What they took home last year

BT directors' Str Peter Bonfield 118.800 185 800 MCI directors** Throtte Proc Dougles Mains . 164,700 350,900

year in lobbying govern- also be concerned with chief executive, where Sir broader issoes including Peter will work with Mr Gerways of strengthening the ald Taylor of MCI, who is group's operations in the Asia Pacific region.

They will not be involved

in the day-to-day running of the company which is the sole preserve of Sir Peter. Both are of an age when retirement or a move to another job had seemed on the cards. However, Mr Roberts told a US audience this week that he intended to "die in office". Sir Isin. who bad been axpected to move to a senior role in a major Scottish bank next year, is thought to have had his enthusiasm for telecoms revived by the excitements of the past few months. Below the board of direc-

tors and the office of the

well regarded for his ability to think through the implications of strategic moves. Concert will comprise five

operating units. Activities in the US. Mexico and Canada will be handled by MCI acting as an autonomous, wholly-owned subsidiary of the company led by Mr Timothy Price: "The ultimate go-getter, a powerhousa, the classical sales leader," a colleague He is credited with the cre-

ation of some of MCI's bestknown innovations, including the "Friends and Family" discount scheme, which earned MCI Its first "Gold Edison" trade award, and

"Proof Positive", which provided subscribers with written proof of their savings

through using MCL
The group'e UK operations
will be masterminded by Sir
Peter. An engineer by training, he learned the electronics ics business working for Texas Instruments and was instrumental in the resurrection and eventual sale to Fujitsu of Japan of ICL, the UK computer company. A workaholic with a relaxed management style he has a formidable reputation as a

International operations will be the concern of Mr Alfred Mockett, currently head of international activitles at BT. He has broad international experience and, a colleague sald: "boundless energy. He is a dealmaker. He opens doors and does the ground work."
It will be Mr Mockett's responsibility to integrate the new group's two sales-

forces outside the UK and Mr Robert Brace, BT's chief financial officer moves to take responsibility for managing Concert's network of worldwide alliances and joint ventures. Formerly with Unipart and Black & Decker, he is a business rather than a telecoms spe-cialist and is "one of the most popular people with 'our salespeople", a according to a fellow executive.

The fifth operating unit combines BT's eystems inteactivities, called Syntegra, with MCT's operations resulting from its acquisition of the Systemhouse group. Systems integration is one of the fastest growing and potentially most profitable areas of information technology. It will be managed by Mr Scott Ross of MCI who is credited with combining the strategic thinking of a Bert Roberts with the chutzpah of a Timothy Price. He and Mr Price were colleagues during the introduction of Friends and Family and Proof Posi-

Among corporate staff executives, Mr Douglas Maine of MCI - regarded as an "ingenious thinker" takes the role of chief financial operator while Mr Fred Briggs become chief technology officer. The developmental business - multimedia and wireless operations are in the hands of the BT executives Mr Rupert Gavin and Mr Andy Green, currently a member of Sir Peter's thinktank.

The question of top salaries remains to be settled. There is a substantial gap between the rewards of offer at BT and at MCI for top executives, less in terms of salaries than in the stock options on offer as a reward for success. The new group has made it clear that the remuneration of BT's top peopla would have to be adjusted to reflect new responsibilities in running the enlarged group.

E THE PITFALLS By Richard Waters

MCI in market

Wall Street has taken a dim view of the effect that the next round of deregulation will have on the profitability

The stock prices of the On that basis alone, the argu- local service monopolists, the Baby Bells, are down 20-25 per cent from their highs at the start of the year in anticipation of a price war. Until last week, MCl was down nearly as much. British Telecommunica-

tions has placed a \$20bn bet that this view is wrong. Mr Bert Roberts, the MCI chairman who has made a career of attacking bigger, entrenched competitors, made it clear over the weekend that he considered the opening of the \$100bn local market to competition as by far the biggest opportunity before his company. "This is an unparalleled bonanza," he said, adding thet profit margins on local calling in the US were roughly twice what they are in the long-distance business.

Competition will undoubtedly change that: the MCI chairman himself suggested that rates could halve. Much depends, though, on bow fast prices fall and whether competition stimulates the overall communications services market to grow faster than it otherwise would.

The experience of competition in the US long-distance telephone market over the past decade provides some limited clues about what may happen. Calling rates have undoubtedly fallen (by as much as 70 per cent, says Mr Tim Price, who will run the MCI business in the US after the takeover by BT.) At the same time, the market has grown to support a large number of competitors, not the least of which is MCI, which has had one of the best-performing US stocks since the early 1980s.

Local competition, though, will be different. It will not be nimble upstarts like MCI gration and outsourcing fighting for market share, but a group of very large, well-capitalised companies the combined cashflow of the Baby Bells and GTE, a local service provider, comes to \$43bn, by Mr Roberts' calculation. That financial muscle, and a consensus among the participants that there will be room only for a small number of national communications companies promise a bloody fight.

MCI at least starts in a good position. Its main assets in the coming fight are its own local fibre-optic networks, which It says will be capable of reaching more than half of all US businesses . its main target market - by the end of March next year, as well as a history as an effective sales and marketing company.

If the merger with BT is

completed, the company will backing for the coming bat-

Early comments by MCI executives suggest this will not change tha pace of investment in local telephone services. Mr Price adds, however, that the link with BT would reduce the dilution to its earnings per share that MCI would otherwise face from stepping up the pace of its investments. Also, merging with a company which traditionally has had a less volatile share price would produce a more secure platform from which to finance the growth, he

HOW THE DEAL WAS DONE - By John Gapper and Nicholas Denton

Bankers' financial gymnastics unite differing traditions

The proposed merger between BT widely varying sharebolding historic role in the US as adviser tive, and Mr Gerald Taylor, presiand MCI was a paradox for the investment banks involved principally the Lazard houses for MCl, and the US and UK branches of the Rothschild group. It was an idea that had fairly obvious industrial logic but required some financial ingenu-

ity to bring about. Because BT had had a 20 per cent stake in MCI since 1994, it did not require an inventive investment banker to suggest a

However, the devil lay in the detail of unifying two companies with different historias and Stanley was involved despite its MCI's chairman and chief execu-

traditions.

The principal investment bankers involved in negotiations from the autumn onwards were Mr Felix Robatyn of Lazard Frères in New York, Mr John Nelson of Tony Alt of N.M. Rothschild & Sons in London and Mr Yves-

Nsw York. As a firm structure for the deal emerged in September, BT also in the US. hired Morgan Stanley in London to advise on likely reactions to it advisers came on September 24 Mr Robatyn says that the negoti-

in the US telephone market.

The Morgan Stanley involve- for a full-scale ment was mainly led from its and its advisers. London office by Mr Michael Uva, a managing director, and Mr Lazard Brothers in London, Mr Paulo Pereira, an executive direc-

Rival investment banks yester-Andre Istel of Rothschild Inc in day questioned whether its tricky issue lay in sorting out a involvement would affect Morgan Stanley's relationship with AT&T

The first key meeting involving among shareholders. Morgan and 25, when Mr Bert Roberts.

to AT&T, the main rival to MCI dent and chief operating officer, flew to London with Mr Rohatyn for a full-scale meeting with BT

> That meeting set the basic shape of the deal. The structure of the merged company and how it would be managed were not difficult to devise - a far more financial structure that would bridge the gap between what were widely different companies.

This was a difficult matter, and ations were hard-fought.

couple of times. There were some very difficult moments but both sides were on the same wavelength, and industrial logic kept driving it forward," he said.

The principal challenge lay in the diffsring characteristics of the two shares. BT shares tended to be bought for their yield, rather than growth. In contrast, MCI was a classic growth stock that had a different class of ehareholders. The main task was to find a way of pleasing two different audiences.

The structure of a special divideud to BT shareholders and a "We were close to breakdown a cash payment of \$2.3bn to MCI

investors was intended to bridge few times before they can be this gap whila injecting leverage into the BT balance sheet. "The allowing BT to be a little more dynamic," says one investment banker.

Nonetheless, a final agreement was hard to achieve. After a meeting 10 days ago between Mr Alt and Mr Nalson ended in what strate their expertise in one of seemed to be deadlock, tha comnanies had to rekindle talks. A settlement was reached between Sir Petar Bonfield, BT'e chief executive, and Mr Taylor shortly

afterwards. "All these things break down a

finally settled," says one banker. Mr Rohatyn says the talks might bankers devised a structure have had to be abandoned if relations had suffered: "There is a point where it is better to go back to tha status quo ante if you are not making any progress."

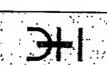
For Lazard and Rothschild, the deal has been a chance to demonthe most fast-moving of industrial sectors.

Fees have not yet been agreed. but it is unlikely to be the largest pay-day for any bank involved, in view of tha existing links between BT and MCL

6 People say that we live in the past. Well yes, we have been providing for the future by managing investments for 200 years.

any things have been said about us. No doubt we asked for it. We've been doing the same job for 200 years: managing investments. And this longstanding experience has always been our pledge for the future. Can this reasonably be held against us?











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iditions

COMPANIES AND FINANCE: UK

Higher prices and lower costs lift ABF

By Roderick Oram, Consumer Industries Editor

Associated British Foods brought s rare burst of optimism to the hard-pressed UK food processing sector yesterday, reporting a strong upturn in profits thanks to bigher prices and lower

The company, the UK's largest baker and owner of Burtons biscuits, Twining

UK food operating profits to this year to about £450m. £282m (\$460m) on sales up 8 per cent to £3.11bn.

With strong contributions too from textile retailing in the UK, food retailing in Ireland and foreign food processing, ABF lifted group pre-tax profits by 15 per cent to £430m for the year ended September 14.

Encouraged by the higherthan-forecast profits and the The shares closed up 8½p at

"I don't know wbether we're the first herald of spring or not." Mr Garry Weston, executive chairman, said. With costs and prices moving in the right direction, "we're at last getting it through to the bottom line". But it had taken a year to get some price increases out of supermarket chains, and

near future. Profits at British Sugar were down £1m at £183m because of adverse currency movements in

Excluding sugar, ABF's UK food profits were up by 45 per cent to £99m, compared with a rise of about 10 per cent for the sector as s whole Mr David Lang, an analyst with Handerson Crosthwaite, estimated.

To continue its long-stand-

from supplying UK retailers, ance grew by £196m to ABF was planning further 2797m at year-end, earning start-ups and acquisitions abroad, Mr Weston said.

In particular, "the Pacific needs our technologies and cash. We can make things happen there much faster than in eastern Europe or Russia.

ABF will continue to invest in basic food processing such as starch and sugar

reported a 12 per cent rise in analysts raised forecasts for he expected no more in the ing divarsification away straint. ABF's net cash balinvestment income of £54m. ABF's retailing operations lifted operating profits by 25 per cent to £69m on sales up

8 per cent to £1.51bn. Profits from Australia and New Zealand rose by 23 per cent to 238m on sales up 20 per cent at £637m. in the US, AC Humko, acquired last year from Kraft Foods, had a

TeleWest joint service scheme

By Raymond Snoddy

TeleWest, the UK's largest cable company which will soon be dwarfed by the entry of Cable and Wireless, belleves that offering combined telecommunications and television packages will Improve its subscription

Mr Stephen Davidson, TeleWest's acting chief executive, said yesterday that tri-als of the combined package, Teleplus, had been positivs.

"We saw significant improvement in churn [disconnection] rates of the order of 10 percentage points, higher customer satisfaction and penetration [subscription] levels and higher revenues per sub-scriber," he said.

The Teleplus package has now been launched in all TeleWest franchises. TeleWest bas been trying

to reduce churn rates, which

last year were running at 46

per cent annualised.

The group announced an operating surplus of £1.5m (\$2.44m) before interest, tax and depreciation for tha third quarter.

Revenue in the third quarter more than doubled to £73.1m - up 45 per cent before the effect of the acquisition in October 1995 of SBC CableComms is included.

Cable television revenue also more than doubled to £29.3m, with residential telephony up 1.7 times to £32.9m. Total revenue for the year to date was £206.6m (£134.1m).

quarter also donbled to £59.2m as capital investment continued in the third quarter expenditure reached £131.1m. The network is now 61 per cent completed.

Net losses for the year to date rose 1.6 times to £176.9m as capital expenditure doubled to £361.3m



The net loss for the third Stephen Davidson: 'positive' trials for the Teleplus package

emergence of C&W as the leading business in the the cable interests of Nynex. Bell Cablemedia and Video-

tron, would be positive. TeleWest and C&W had already agreed to co-operate on the launch of digital prod-Mr Davidson said the ucts in response to the through cable networks.

ellite television services by industry, through uniting British Sky Broadcasting next year.

Later this week the cable industry is expected to announce a common approach to providing fast access to the Internet

	Termos	er (Sm)		v-tax it (Em)	97	S (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total las
Assoc Brit Foods Yr to Sept 14	5.71	(4.89)	0.43	(0.375)	31	(27.8)	5.25	Mar 3	4.5	8.5	8.75*
Blacks Leisure 6 mths to Aug 31	42.2	(29.6)	3.94	(0.736)	8.46	(1.59)	1.25	Feb 3	0.75	•	2.25
Greycoat	17.6	(18.7)	3.8♥	(1.7♥)	3,1‡	(1.3)	-	-		-	0.8
Lots \$ 6 mins to Sept 30	20.5	(15.78)	0.560	(2,242)	0.007	(0.030)	n2	-	0.25	13	0,75
Shoprite	16.2	(13.9)	0.958	(0.395L)	1.21	(0.87L)	na	-	mili	-	.næ
Tameris 6 mths to Sept 30	7.1	(4.4)	1.6♥	(0.619)	0.291	(0.14)	0.025	Feb 12	0.021	-	0.073
Urneco 6 mths to Sept 30	12.8	(9.58)	1.03	(0.618)	6.4	(3.81)	1.8	Feb 14	1.25	-	4.25
investment Trusts	MAN	/ (p)		butable igs (2m)	B	G (p)	Corrent, poyment (p)	Date of payment	Corresponding dividend	Total for year	Total las: year
NatiWest Irish 6 mins to Sept 30-±	134.86	(102.18)	0.204	(0.117)	0.95	(0.54)	0.1大	Dec 16	•		0,675

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CalEnergy to publish Northern offer

CalEnergy, the independent power producer, is to start the takeover clock for its proposed £766m (\$1.2bn) bid for Northern Electric this week with the publication of its offer docu-

An adviser for the group said that it was "not going to wait" for its target to poblish interim results. Under takeover rules CalEnergy has 28 days from the laimch of its bostile bid, last Monday, to publish the docu-

Northern, a regional electricity company, could also bring forward the publication of its results - due on December 5 - to this week.

However, Mr David Morris. Northern's chairman. said yesterday the company "still had work to do" with Schroders, its financial advisers, and Ernst and

Young, its accountants. The results are expected to reveal further reductions in debt and more details of the value of the group's interests

Mr Morris said yesterday has allowed three other US the interims would be the "platform" on which the group would base its

However, analysts said they were not expecting too many surprises. One said: "The problem Northern

Intrum Justitia, the debt

collection group, has merged

its credit insurance manage-

ment subsidiary, the largest

company in the sector, with

tha fast growing number

The deal, which hrings pri-vately owned Credit Manage-

ment Resources into the

intrum fold, also secures the services of Mr Christian

Hoy, who founded CMR in

1990. He is managing director of the new company,

Intrum Justitia bolds a 51

per cent stake in the new company, even though its

Intrum Insurance Sarvices

subsidiary has twice the turnover of CMR. This reflects CMR'a higher return

on premium income. No fig-

CMR intrum Justitia.

Intrum Justitia

merges division

faces is that it doesn't have a lot of room to do anything

US extra. Since fighting off a bid by Trafalgar House almost two years ago, Northern has returned £540m to sharebolders in a defence which has left it with the most highly geared balance sheet in the

At the same time Mr Morris said the company had not been in talks with any other potential predator. It was "far too early" to talk about white knights, he said: "We haven't even got a bid on the

Analysts said they would be surprised if any of the "usual suspects" would launch a rival bid st this stage when there were four other independent regional electricity companies to buy Yorkshire, Southern, East Midlands and London.

There is more uncertainty over the opinion of Professor Stephen Littlechild, the industry regulator, who is to advise the Office of Fair Trading over wbether the

Although Prof Littlechild groups to take over regional electricity companies, analysts said the closeness of the UK general election and the dwindling number of independent recs may also have a bearing upon the outcome

Credit insurance managers

provide umbrella policies for

them to gain cover at a

lower cost and without incurring administrative

CMR Intrum Justitia

accounts for about 75 per

cent of the UK market for independent policy manage

ers. It has an umbrella policy with NCM, the Dutch

credit insurer which bought

the short-term business of

Britain's Export Credits

Guarantee Department when

privatised in 1991. It also

checks on the credit worthi-

ness of its clients' custom-

tially provide cover for about

£150m of business, with

exports accounting for 80 per

cent, said Mr Paul Austin,

The new company will ini-

overheads.

LEX COMMENT

ABF

Share price relative to the

Associated British Foods is a stock market anomaly. Run like a family concern by a hands-on patrisrcb. ABF sits on a mountain of cash and a ragbag of mature businesses. And yet it has substantially outperformed all its peers among the food producers over the past three years, in terms of both share price and profits growth. And it continues to generate attractive returns on capital despite its £800m of poor-performing cash. Last year, it was the turn of the

group's old core to flourish, with the UK food manufacturing businesses generating 50 per cent profits growth. The company is weak on brands, but it has focused on improving productivity and was helped by falling packaging costs and a bit of price inflation in the UK supermarkets. Even the bread business ceased to be a millstone, temporarily. Howevar, aggressive price competition is returning, judging by J Sainsbury's latest moves, so the current year could be tougher. Investment in emerging markets has accelerated, particularly in China; but, as ever with ABF, this is a

very long-term investment. The best chance of further share price outperformance would be if ABF spent some casb. Its record with deals has been exceptional and virtually any acquisition would enhance earnings. However, a key to management success has been patience, so it could be a long wait. in the meantime, the shares are sitting at a comfortable premium to the sector, which is probably far enough.

NEWS DIGEST

TI stands by bid price for Forsheda

TI Group yesterday warned disgruntled investors in Forsbeda, the Swedish polymer engineering company, that it had no plans to raise its £189m (\$308m) bid. The announcement was made to stock exchanges in London and Stockholm after TI representatives met Mr

Stephen Peak of fund manager Henderson, the most outspoken of investors demanding a higher price. TI also emphasised its right to declare its offer unconditional with acceptances of less than 90 per cent. Mr Tony Sumper, corporata affairs director, said: "We have made an offer for Forsheda that we think is full and

fair. We have no intention of increasing it." The bld, which closes on Friday, is part of a drive by the UK engineering and aerospace group to double its polymer engineering sales to £300m a year. Its offer has the backing of Forsbeda's board and its advisers, Enskilda Securities. It has irrevocabla acceptances from Agora, the bolding company of the founding family. These give TI sway over 20.6 per cent of the shares, and 63.6 per cent of

veting rights.

The B shares closed down SKr1.5 at SKr224 in Stockholm last night, below TTs offer of SKr225. Henderson, which has 12.5 per cent of the B shares, has claimed investors with up to 20 per cent believe Forsheda is worth more than TI's offer. It has argued that investors before minority investors can be required to sell their shares. But Mr Summer said this need not pose a problem. TI controlled quoted companies with minority investors in Japan and india, he said.

Ladbroke in US sale

Ladbroke, the hotels and betting group, yesterday said London & Leeds, its US property arm, had sold the 275,000 sq ft Ballston Station development in Arlington County, Virginia, for \$56.2m to the State Teachers Retirement Board of Ohio. London & Leeds has received \$2.8m with the balance of \$53.4m due in December. Last year's net

rental on the eight-storey building was \$5m. The sale is part of Ladbroke's policy of withdrawal from commercial property. in the past two years its portfolio has been cut from £1bn to £185m. The proceeds will be

Lofs passes dividend again

used to reduce debt and invest in core activities.

London & Overseas Freighters, the Bermuda-based oil tanker opsrator, yesterday unveiled an 80 per cent fall in pre-tax profits to \$560,000, and passed its dividend despite increasing net operating revenues 30 per cent to \$20.5m in the six months to September.

Demand for its vessels in the Caribbean was weak due to competition and a fall in the number of oil tanker movements, plus the continued reduction of oil stocks.

IBJ International plc

Fuji International Finance PLC

Goldman Sachs International **Paribas Capital Markets**

Merrill Lynch International Tokyo-Mitsubishi International plc

CS First Boston

DKB International

SBC Warburg

Deutsche Morgan Grenfell J.P. Morgan Securities Ltd.

Morgan Stanley & Co.

UBS Limited

Nikko Europe Plc

Boston banks sold for \$87m

By George Graham, Banking Correspondent

Citizens Financial, the US retail banking subsidiary of Royal Bank of Scotland and Bank of Ireland, is to pay \$87m cash to acquire Grove Bank, a savings bank in Boston, Massachusetts. The price includes Greater

Boston Bank which Grove was already taking over. Grove has \$599m in assets and seven branches in metropolitan Boston, while Greater Boston Bank brings another three branches and assets of \$167m.

The price is estimated to represent about 1.8 times Grove and Greater Boston's combined book value at the tims of completion, probably early next year. Tha Citizens Financial

group took its current form this year when Royal Bank merged its Citizens anbsidiary, based in Rhode Island, with Bank of Ireland's First Nsw Hampsbire Bank. Royal Bank owns 76.5 per cent of the combined group. while Bank of Ireland has 23.5 per cent. Grove is Citizens' 10th sequisition since

T&N wins US legal reprieve

By Tim Burt

T&N, the motor components and specialist angineering group, has won a legal repriave over its North American asbestos liabili-

The company, formerly one of the UK's largest asbestos suppliers, said yesterday that the US Supreme Court would re-examine an earlisr ruling that threatened to scupper a new fixed payment system for victims of asbestos-related diseases. T&N, which has paid more

than £350m (\$571m) in compensation in the past 10 years, had warned that it would have to set aside an extra £50m in asbestos provisions if the case had been thrown out.

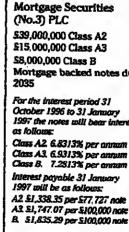
Sir Colin Hope, chairman, said the interim ruling meant the "Georgine Settlement", a class action setting fixed payments for sufferers of asbestos-related diseases. would remain in place until the case was heard next year. That is expected to require provisions of £25m in the second half of this year and £40m-£50m in 1997. The possibility of finding

insurance cover to reduce future asbestos liabilities would be explored. The positive news. how-

ever, was tempered by a cautious trading statement which warned of difficult conditions in the diesel components, heavy duty truck and industrial markets.

To cut costs, T&N will

accelerate destocking and redundancies. Up to 2,000 jobs are expected to go this year, and a further 2,000 in 1997 out of s workforce of 32,000. It is also thought to be considering a non-core disposal programma.



- ALLIANCE LEICESTER Alliance & Leicenter Building Society £250,000,000

5.250,000,000
Floating Rate Notes the 1999
For the Increast Petrod 30th October, 1996 to 10th January, 1997, the Nates will carry a Rate of Interior of 0.11041 per cent. per annums with interest amounts of £154.17 per £100,000 principal and £1,541.67 per £100,000 principal payable on 30th January, 1997.

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Tortis

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Mortgage backed notes due For the interest period 31 October 1996 to 31 January 1997 the notes will bear interest Class A2 6.8313% per annum Class A3. 6.9313% per annum Class B. 7.2813% per annum Interest payable 31 January

Agent: Morgan Guaranty Trust Company

JPMorgan

Tunnel pact restored



declaion imposing conditions on a capecitysharing agree-EUROPEAN ment between COURT

and the international train operators SNCF and British Rail was based on an error of fact and therefore had to be annulled, the European Court of First Instance ruled

SNCF and British Rail had applied to the court for annulment of a 1994 Commission decision concerning the 1987 agreement between Eurotunnel and the two railway companies granting them the right to 50 per cent of the capacity of the Channel tunnel for the duration of the contract.

The contract was notified to the Commission, but having granted it an informal exemption from the competition rules for three years with no conditions attached. the Commission took a different view when it took e formal decision.

.The Commission had decided that since it considered that the reservation for the two rail companies of all the hourly paths evailable for international trains was neither essential to them for the provision of their transport services nor to the success of the project, the exemption should be made subject to conditions. Those conditions required the companies to make 25 per cent of allocated capacity evailable to other rail opera-

SNCF and British Rail were supported by the UK government. Eurotunnel and European Passenger Services, which argued that the Commission's decision was based on error of fact. They submitted that the error vitieted not only the assessment of how the contract would restrict competition, but also the examination of the contract in the light of the exempting provisions and regulations under the Treaty

of Rome. Having analysed the Com- BRICK COURT CHAMBERS. mission's approach, the

A European court noted that contrary to Commission what was stated in the decision, the contract did not provide for half of the tunnel capacity to be reserved for

shuttle Nor did the contract prevent capecity being made Eurotunnel available to other railway companies which wished to operate international trains.

The court concluded that the Commission had misinterpreted the contract, and that this could not be explained by a modification to the contract after the adoption of the decision.

The Commission's asse ment of the restrictive effects of the contract on competition in relation to other rail companies was therefore wrong, and the error of fact also influenced the assessment of the contracts in the light of the Treaty and regulation emption provisions.

It concluded that if the Commission had correctly assessed the opportunities available to other rail companies to obtain the hourly paths necessary to run international trains through the tunnel, it might not have deemed it necessary to impose conditions on SNCF and British Rail. Alternatively, the Commission could have imposed conditions on Eurotunnel as well, thereby enabling less onerous conditions to be imposed on the rail companies. . Since it was not for the

court in annulment proceedings to substitute its own pent for the Commission's, that part of the decision which imposed the disputed conditions on SNCF and British Rail had to be annulled. Those conditions constituted an essential part of the decision, inseparable from the remaining provisions, and the decision was therefore annulled in its enthrety.

T-79/95 and .T-80/95: Societé Nationale des Chemins de Fer Français and British Railways Board v Commission, CFI 3CH, October 22

INTERNATIONAL PEOPLE

New heads at Mexican group

Cemex, the Mexican cement multinational, has appointed Hec-tor Medina as its new finance and planning director following the death last month of Gustavo Cahallero, who had held the post since joining the company in 1988.

Caballero was e childhood friend of Lorenzo Zambrano, the chairman and chief executive officer of Cemex. Those who worked under Caballero over the past eight years say the deep trust Zambrano deposited in his chief financial officer gave Caballero the freedom to transform Cemex from a domestic cement company to the third largest cement producer in the world, with operations in 22 countries. Medina headed Cemex's Mexican operations until becoming Cemex finance and planning director. Francisco Garza, who ran Cemer's eubsidiary in Venezuela, will take over Medina's job at Cemex Mexico. Leslie Crawford

Trucks role for Gigou The career of Michel Gigou, the amiable 50-year-old Frenchman

who has run Renault's car The company has slowly been operations in the UK for the past five years, is taking a heavyweight turn. From December he will be heading Mack Trucks, the North American heavy truck producer controlled and owned by the French vehicles group.

Gigou, a 24-year Renault veteran who was European marketing director before taking over the UK slot, is to succeed Pierre Jocou as Mack's president and chief executive. Jocou, 60, who has been Mack's chairman as well as president and chief executive since moving to the 10b in March 1995, is leaving to work independently in the field of total quality manage-Gigou will not inherit the chair-

manship; that is being assumed by Shemaya Levy, chairman of Mack's parent, Reneult Vehicules Industriels. But he will have the task of continuing Mack's recovery from its near-terminal sales collapse of the 1980s, when Renault came very close to shutting the operation.

At one time Mack was one of the

foremost heavy hitters in the US truck industry, accounting for nearly 20 per cent of sales of 'Class 8' trucks - those over 15 tonnes but that had almost halved by 1992.

clawing back market share, and currently has over 12 per cent. Gigou's own replacement at Reneult UK is Benoit Marzloff, currently vice-president for corporate and fleet sales in France. John Grif-

Bristol-Myers Squibb

Bristol-Myers Squibb has recruited British molecular biologist Peter Ringrose to head its research programme, in an effort to beef up its drug development effort. In recent years, the US pharmaceuticals giant has been less successful than its neers in bringing "blockbuster" drugs from inception to market.

Ringrose has a proven track record in that area. He comes from Pfizer, where he ran the company's successful UK research facility, which has produced some of Pfizer's best-selling products such as the anti-fungal treatment Diflucan. Bristoi-Myers plans to spend more than \$1bn on pharmaceutical research in 1996, and has 42 compounds in active development.

Ringrose, aged 51, received his graduate and doctorate degrees from Cambridge University, Before joining Pfizer in 1982 he held positions et Sandoz and Roche. In his new position as president of Bris-Phermeceuticel tol-Myers' Research Institute, effective from January, he will be based in Princeton, New Jersey.

He will succeed Leon Rosenberg. who will serve as senior vice president for scientific affairs, until his retirement in early 1998. Tracy Cor-

Goodyear's drive

Goodyear, the north American tyres giant, has created a new post of managing director to spearhead a renewed drive into non-tyre business in Europe. The first incum-hent, former Gates Rubber vice-president Tony Roberts, will be responsible for expanding Goodyear's sales of transport and industrial products in the region. Non-tyre business is by no

means a fringe activity for the world's third-biggest tyre maker. lts engineered products division, within which Roberts will operate, has sales of around \$1.2bn e year. Roberts' appointment is expected to herald not just a sales drive but the creation of additional manufacturing and distribution facilities for the products across Europe.

Goodyear already claims to be a world leader in conveyor belts, industrial hoses and power transmission belts; now it is eyeing new markets such as air springs, transport bose and moulded rubber

products. Most of these are areas with which British-born Roberts, 51, is long famillar. His 24 years with Gates included - epart from a stint as president of Getes Canada - a long run as managing director of its hose and connector division. John Griffiths

Pirie for SocGen

Robert Pirie, a former chief execu tive officer of Rothschild Inc, has been appointed vice chairman of the investment banking division of Société Générale USA. He will also be e senior member of Société Générale's international mergers and acquisitions group. Prior to joining the US arm of the French bank, for the last three years Pirie has been senior managing director at Bear

Stearns. Société Generale is one of a number of large European banks cur-rently trying to build up its US investment benking business.

Tracy Corrigan

ON THE MOVE

■ Lloyd Bentsen, former US tressury secretary, has been appointed chairman of NEW HOLLAND, the agricultural machinery maker being floated off by Fiat. ■ Michele Hooper, corporate vice-president of health care provider Caremark International, joins the board of SEAGRAM, the Canadian beverages and entertainment group. Daniel Paladino rises to executive vice-president, legal and environmental affairs. Paul Smits has left the management board of KPN, the Dutch postal and telecoms group, to head UNISOURCE - e partnership

between Telefonica, Telia, PTT Telecom and Swiss Sir Iain Vallance chairman of British Telecommunications. becomes the 15th member of the board of MOBIL CORPORATION. William Sheridan joins SOTHEBY'S HOLDINGS,

parent company of the international suction group as senior vice-president and chief financial officer. Sheridan previously handled Sotheby's affairs et Deloitte & Touche, the accountants.

He succeeds Kevin Bousquette, now chief operating officer. Peter Bezemer, 45, has been named general manager of the AMSTERDAM SECURITIES DEPOSITARY, due to become part of Amsterdam Exchange Holding, He was previously chief operating officer of MeesPierson Holdings in London.

Paolo Pierri, a former manager et Italian state-controlled telecoms holding company Stet, has resigned from the board of troubled Italian financial holding group GEMINA.

David Gergacz has

resigned as executive vice-president of CINCINNATI BELL and chief executive of Cincinnati Bell Telephone, which will report to James Orr, group chief operating officer, until a successor is found. Ali Ghannam, 38, a senior official et the trade ministry

succeeds Mehdi Benbouchta as managing director of SOMACA, Morocco's leading car assembly firm. ■ Paul Gerbecks becomes a director of the DTB futures exchange and tha FRANKFURT STOCK EXCHANGE. He has served on the board of Deutsche Boerse, which operates both

exchanges, since August. ■ Alan Horn succeeds Graham Savage - who recently resigned - as chief financial officer of ROGERS COMMUNICATIONS. Canada's biggest cable TV operator. He was previously vice-president of administration. ■ Steve Lanzl, 47, becomes

vice president of information technology at BOWATER INCORPORATED, the largest producer of newsprint in the US. He replaces Aubrey Rogers who is retiring; he previously worked for El du Pont de

Kuck Khoon Chen, the Malaysian tycoon whose Kerry Beverages holds a number of Coca-Cola franchises in China, has become a non-executive director of COCA-COLA AMATIL, the Australian based soft drinks group in which he recently acquired an interest. Zamani Abdul Ghani. assistant governor of the

Malaysian central bank, has been appointed an executive director of the INTERNATIONAL MONETARY FUND for two years from November 1. ■ Steven Stanbrook. president of international operations for

COMPUSERVE, the on-line computer services group, is resigning to become executive vice-president of SC Johnson, a consumer

products firm. Russell Meyer Jr chairman and chief executive of Cessna Aircraft, has resigned from the board of VANGUARD AIRLINES. ■ Mete Basol becomes chief executive and general manager of TURK MERCHANT BANK, a Bankers Trust joint venture

Vural Akisik, founding partner, will retain an dvisory role as chairman. Alan Roy Dynner succeeds Day Brigham as vice-president and chief legal officer at EATON VANCE, the Boston-based mutual

fund manager. ■ Dick Snyder, joins COMPAQ COMPUTER from Dell, in the new post of senior vice-president and general manager, worldwide sales, marketing, service and support group, Alan Lutz joins from Unisys as senior vice-president and general manager of a new communications products

group. Jim Schraith, previously with the Cerplex Group, joins as vice-president and general manager north America. ■ Encik Aminuddin Yusof

METACORP, Malaysian toll road operator and property developer, has resigned. Encik Babarin Salleh

replaces him. Randy Reiss has resigned as executive vice-preside of WALT DISNEY STUDIOS. ■ Dennis Mull becomes vice-president of worldwide retail sales for PNY ELECTRONICS, the privately-owned US

computer memory company. Joaquin Avila, managing director of SANTANDER INVESTMENT, has resigned Jose Antonio Diaz becomes bead of the Madrid merchant bank's New York office, replacing Joaquin Avila. ■ Paul Manson, becomes chairman of the newly consolidated LOCKHEED MARTIN ELECTRONIC

SYSTEMS CANADA, Larry Ashley, president of the existing Lockheed Martin Canada, becomes president and chief executive. Louis Loong is the new director of corporate affairs at HONG KONG Telecommunications. where Rick Tang has

resigned.
■ Ursie Fairbairn joins AMERICAN EXPRESS on December 1 from Union Pacific, as executive vice-president of human

resources and quality. Andrea Jung, 38, president, global marketing at Avon Products, joins the board of DONNA KARAN INTERNATIONAL, the US

designer which floated in ■ Robert Schult, president and chief operating officer of Nestlé USA, has been appointed e non-executive director of KYSOR INDUSTRIAL, a producer of commercial refrigeration. ■ Mary Doan takes e new role as worldwide director of client service applications at

SAATCHI & SAATCHI ADVERTISING WORLDWIDE, with a brief to co-ordinate information on new technologies. ■ William McCarley has resigned as general manager of the LOS ANGELES DEPARTMENT OF WATER & POWER, the largest

International appointments

municipal utility in the US.

effective from February 1.

Please fax information on new appointments and retirements to +44 171 873 3926, marked for International People. Set fax to 'fine'.

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Südwestdeutsche Landesbank Girozentrale, London Branch

Argentaria Banco Exterior - London Branch Banque Générale du Luxembourg S.A. **Barclays Bank PLC** The Fuji Bank, Limited Kredietbank (Nederland) N.V. Landesbank Rheinland-Pfalz Cirozentrale Republic National Bank of New York

Westpac Banking Corporation

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Bayerische Landesbank International S.A.

Deutsche Morgan Crenfell

The First National Bank of Chicago

National Australia Bank Limited

Bank of America NT&SA

Bank Brussels Lambert

Citibank N.A.

RBC Finance B.V.

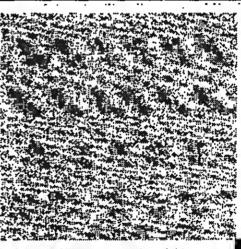
WestLB Group

Facility Agent Morgan Guaranty Trust Company of New York

JPMorgan

October 1996

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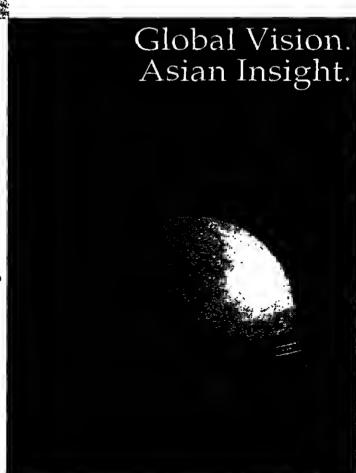


evolving from yasterday's optimistic scenario into todey's axciting reality, and the Benk of Tokyo-Mitsubishi is making this trensformation happen by providing world-class services through one of the most extensive international networks of any mejor financial institution.

While that sort of boundless vision is important, of course, a true global leader is one that can see ite wey where business really wents to go. Like the world's most dynamic region---Asia.

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INTERNATIONAL CAPITAL MARKETS

BNP cancels issue days after launch

INTERNATIONAL BONDS By Samer Iskandar

A \$150m bond issue for Banque Nationale de Paris was abruptly pulled yesterday, just two days before it was due to close.

It was unclear yesterday why the BNP bonds were withdrawn just days after the launch. The issue was of undated floating-rate notes – which pay a variable interest

CS First Boston, the lead manager, said the withdrawal had come "as a result of press reports concerning the French government's possible sale of CIC" - a bank roughly half the size of BNP that it is reported to be bldding for, along with other

However, one senior banker in Paris insisted that ths situation was public knowledge before the issue

"The fact that buying CIC can potentially affect BNP's credit quality was obvious to everybody," he said. "This should have been noted by the lead manager during the 'due diligence' process."

One possible explanation

for the mix up could be the fact that, as part of its confidentiality agreement with the French authorities, BNP was not allowed to comment publicly on any negotiations involving CIC.

Bnt this argument was refuted by another French banker. "Since the information was known, it should have been mentioned during the issuance process," he said. "On the other hand, if

BNP was not in a position to follow tha issuance recommendations of IPMA (the Internstional Primary Marnot have issued the bonds in the first place."

In the sterling sector, Friends Provident, the UK life assurer, issued \$215m of undated subordinated call and step-up notes which were largely pre-placed ahead of launch and ended the day fully sold, with the yield spread narrowing to 132 basis points over gilts from a launch level of 135. The bonds were pisced mainly with UK institutions,

SEC Rule 144a, dealers said. Merrill Lynch and SBC Warburg led the deal. A \$150m floating-rate offering for Irish Permanent, the

although US investors

bought some bonda under

New international bond issues Banco BCN Barclaysia) 99.883R Nov 2004 1.00R VW Car Lease No 2, T1(b)# Republic of Argentina 102.25 Soe Paribas/Deutsche Friends Provident Finance(c) Irish Permanent Treasury: Merrill Lynch internations E LIXEMBOURG PRANCE 102.50 Dec 2004 1.875

Final terms, non-callable unless stated. Yield spreed (over relevant government bond) at launch supplied by lead manager. ‡ Finaling-rate note, #Semi-annual coupon. R: fixed re-offer price; fees shown at re-offer level, at Callable & puttable on 18/11/9 at 18/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5, bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5, bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5, bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5, bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5, bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5, bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 88/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. at) 8/4/4 to 18/11/99, then 8/4/5 bl.\$/11/01 at per. a

former building society which converted to bank status in late 1994, got a more lukewarm reception, being deemed tightly priced at a re-offer spread of 5 basis points over Libor, which widened to 8 points after the bonds were freed to trade. Neverthaless, lead Merrill Lynch ssw good demand

from financial institutions in tha UK and sbroad. The D-Mark sector saw the

second securitisation for VW

Car Leasa, which raised years as well as the stronge DM465m in triple-A rated political resolve to continue tranche-A bonds and DM35m with policies consistent with in subordinated, A2/A+ rated EU convergence". tranche-B bonds. Both It also upgraded Qatar's tranches are backed by car lease receivables and cash

sovereign ceiling for ratings of long-term foreign-currency bonds and bank depos- Moody'a, the rating its to Baa2, based on the agency, has placed Greece's country's improved ecosovereign foreign currency nomic and financial prospects, "stemming primarily debt ceiling on review for from the ongoing developpossible upgrada, given "the improvement in the fiscal ment of its vast North Field balances in the past few gas reserves".

market could move if there

were any drastic changes in

the political landscape.

Mr Kevin Sluder, a senior

fixed-income trader at First

Chicago Securities, said the

market has largely priced in

the status quo - re-election for President Bill Clinton

with the Republican party

"On Wednesday we could

see some fireworks [on the

market] if there is a surprise

or a sweep either way," he

the new supply set to come to the market this week,

This afternoon the Treasury

Also occupying traders is

retaining control

CAPITAL MARKETS NEWS DIGEST

Liffe enjoys its busiest month yet

Increasing volatility over European monetary union and last month's rise in UK base rates led to Liffe, the London international futures and options exchange, recording its busiest month ever in October. Trading levels beat the exchange's previous record, set in February this year,

with an average daily turnover of £190.1bn. The exchange traded a total of 18.4m futures and options contracts, an increase of 68 per cent on the same month in 1995. The average daily volume was more than 800,000. New records were set in trading in D-Mark, lira and Swiss franc interest rate futures. A big increase was seen in options on Italian ETP futures, with 382,000 traded in October, compared with the 265,000 in June this year.

Well-ut Harris

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Ukraine plans two eurobonds

Ukraine plans two eurobond issues next year, according Mr Valery Litvitsky, the president's economic adviser, who said a presidential decree would be issued in "two to three weeks". A trial issue of \$100m would probably be followed by a \$250m bond, he said, adding that the covernment is also considering a samural bond placement in the Japanese domestic bond market. The central bank would be the agent and the ministry of finance the issuer. Several western investment banks - including Nomura, SBC Warburg and Merrill Lynch - have held discussions with Klev recently. Ukraine has stepped up efforts to tap the international capital markets after Russia successfully obtained a credit rating in September. Ukraine, which has no outstanding debts left from the Soviet era, is likely to be a large borrower. It has moved quickly in recent weeks in response to growing appetite among investors for sovereign bond issues from the Matthew Kaminski, Kiev former Soviet Union.

Prague to raise Kc7.5bn

The city of Prague is set to make its second foray into international capital markets to raise up to Kc7.5bn, which will be made available to residents for mortgage purposes through a municipally-owned bank.

Mr Jan Koukal, mayor of Prague, said the capital-raising would be either a bond issue through Prvni Mestska Banka, in which the city has a majority stake, or a syndicated loan. Approaches have already been made to a number of international banks, including Chemical of the US and Deutsche Bank, about leading s syndicate. The money would be used to offer mortgages through

the municipal bank, Mr Koukal expects the local authority to vote on the move before the year-end and for

the issue to be launched by February 1997. Two years ago the city raised \$250m in the first eurobond issue by a municipal authority from post-communist Europe. Prague is rated A by Standard & Poor's, and Mr Koukal said it could be upgraded after elections to a new senate next week

Vincent Boland, Proque

Bunds ignore weak industrial production data

GOVERNMENT BONDS in London and Lisa Bransten

in New York European bond markets traded quietly yesterday. while US traders braced themselves for today's presi-

dential election. German bunds closed roughly unchanged, ignoring weaker than expected industrial production data. Liffe's December bund future settled at 99.46, down

ket, the 10-year benchmark bond was 0.03 lower at 101.54. German industrial production was down 1.8 per cent month-on-month in September. Analysts, however, warned that the economics ministry intended to revise

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

the data upwards.

0.08, while in the cash mar-

release is more important than the figure itself," said Mr Adrian Owens, an economist at Julius Baer Investments. "But no matter how important the revision is, it

is unlikely to bring the data into positive territory." Mr Kirit Shah, chief market strategist at Sanwa International, believes bund traders are increasingly

discounting a rate rise. As a result, the September 1997 euromark future has Shah is also bullish, fallen from 96.60 two weeks ago to 96.27 yesterday, while the German yield curve has increases could still weigh flattened by 30 basis points between the two-year and 10-year maturities, to 227

points yesterday. UK glits had a quiet but caused some profit-taking.

Day's Week Month
Price change Yield ago ago

6.750 11/08 95.6950 +0.140 7.36 7.42 7.82 5.875 07/08 98.4000 -0.140 6.09 6.08 6.05

"The wording of the Liffe's December long gilt than those of Spanish bonos, future closed & lower

> In the cash market, the 10year yield spread of gilts over bunds widened by 2 basis points to 184 points. "At these levels, gilts look very attractive," said Mr Owens. of Julius Bear.

"Although [last week's] rate rise has scared investors, in the longer term it should have a reassuring effect." Sanwa International's Mr although he warns that expectations of further rate on gilts in the short term.

with a possible widening of

E BUND FUTURES OFTIONS (LIFFE) DM250,000 points of 100%

0.83 0.25 0.63 0.45 0.46 0.74

CALLS Feb

0.44 0.67 0.28 0.48 0.18 0.34

the 10-year spread by another 10 basis points or so. He believes the market negative session as the will benefit from sterling's release of stronger than firmness and the genarous expected monetary statistics absolute level of yields. "With real yields higher

the underlying value of gilts remains positive," he said. Mr Owens said tomorrow's

publication of the Bank of England's inflation report "will give an indication of whether the governor is still looking for more rate rises". Europs's high-yielding markets were mixed, with Italian BTPs outperforming other bonds, while Spain and

Sweden lagged behind bunds. Mr Shah pointed out that there was little room left for further Emu-related yield convergence, "BTPs can still tighten to around 200 basis points over bunds, but this is modest compared to the recent performances we bave seen," he said.

"Furthermore, it is now

place at around L1.000 results - but some said the [sgainst the D-Mark], so there is not much scope for

currency gains either." US Treasury prices recovered some of Friday's losses yesterday, but volumes were low as investors awaited the outcome of today's presidential election and this week's auctions.

collateral.

Near midday, the benchmark 30-year Treasury was up & at 101 to yield 6.662. At the short end of the maturity spectrum the two-year note rose a to 100%, yielding 5,756 per cent. The December 30-year bond future rose 🚣 to 11211.

Traders said they expected activity to remain subdued at least until Wednesday are in. Few Wall Street

is to auction \$18.25bn in when the elections results three-year notes; on Wednesday, it will sell \$10bn in clear that the lira's re-entry houses plan to have traders 10-year notes, and on Thurs-into the European exchange at their desks late on Tues-day it is to sell \$10bn in 30rate mechanism will take day to monitor election year bonds,

FTSE Actua	ries G	ovt. S	ecurii	ies											lice
Price Indices UK Gibs	Mon Nov 4	Day's change %	Fri Nov 1	Accrued	act act). Ytd		Nov 4		yleid Yr. ago				Nov 4		
Up to 5 years (21)	121.28	-0.01	121,30	2.68	8.04	5 yrs	7.31	7,30	7,36	7,37	7.34	7.37		7.40	7.45
2 5-15 years (19)	148.46	-0.14	148.67	2.88	6.09	15 yrs	7.93	7,90	7.98	7,92 7,98	7.89 7.85	8,03 8,07		7,92 7,87	8,11 8,18
Over 15 years (8)	165.30	-0.29	165,78	3.84	8.83 8.83	20 yrs	8.00	7.97	6.03	7.80	1.83	6,07	7.33	1.01	0.16
Firedeemables (8) All stocks (54)	190.95 143.18	-0.52 -0.13	191.94	4.84 3.15	8.92	irred.†	0.03	7.09	0,17						
a set service faul	140010	-0.13	1-550	3.13				dation !	· ·			lation 1			
ndex-Enleed							Nov		1 Yr. ag	•			Yr. noo		
Up to 5 years (2)	202.24	0.01	202.22	0.54	5.28	Up to 5 yr					2.58				
Over 5 years (10)	183.04	0.06	192,92	1,49	4.17	Over 5 yes	3.63	3,63	3 3.64		3.44	3.44	3.45		
All stocks (12)	182.97	0.06	182.85	1.38	4.21										
yvanda gross radempilon	yleide pre s	hown above.	Coupon Ben	dat Lowe D76	-7%%; Max	dum: 8%-10%	%; High:	11% and	over. † Fl	at yield. y	ed Year to	cista.			
FT Fixed Interes	at Indice	es				GIH	Edge	d Acti	vity In	dices					
No	v 4 Nov 1	Oct 31 Oc	1 30 Oct 2	Oga 1Y ego	High' Lo	m*			No	v 1	Dct 31	Oct 3	Oct :	29 (Oct 28
Boyt. Secs. (UK) 93	37 83.22	88,89 93	.88 93.9	94.05	96.34 91	.59 GMt	Edged b	argales	100	2.8	98.3	98.3	85.	3	122.5
		115.35 115					V			3.8	D8.0	PB.5			106.8

Begint 7,000 12/08 104,8500 +0.010 6.34 6.63 7.15 Denmerk 8,000 03/08 107,2000 -0.020 6.83 6.88 7.05	Est. vol. total. Cells 15184 Purs 12192. Previous day's open int., Cells 194840 Purs 187840	3 Over 15 years (8) 165.30 -0.29 165.78 3.94 6.83 20 yrs 6.00 7.97 6.03 7.98 7.95 6.07 7.99 7.97 6.16 4 Irredeminables (8) 190.95 -0.52 191.94 4.84 8.83 Irred.† 6.03 7.99 6.17 5 All stocks (54) 143.18 -0.13 143.36 3.15 8.92
France BTAN 5.500 10/01 102/2925 -0.090 4.98 4.96 5.23 QAT 6.500 10/06 103/7500 -0,140 5.99 6.00 6.14	Italy M NOTIONAL ITALIAN GOVT, BOND (STP) FUTURES	
Germany Bund 8.250 04/06 101,5400 -0,030 8.03 8.03 8.09 liebond 8.000 08/08 108,5500 -0,250 7.05 8.90 7.11 half 9.500 02/06 108,0100 +0,220 8.101 8.16 8.65	(LIFFE) Lira 200m 100ths of 100%	8 Up to 5 years (2) 202.24 0.01 202.22 0.54 5.28 Up to 5 yrs 3.22 3.29 2.58 2.57 2.08
Japan No 140 8.600 06/01 0.0000 - 0.00 1.56 1.73 No 182 3.000 09/05 0.0000 - 0.00 2.61 2.61	Open Sett price Change High Low Est. vol Open Int. Dec 123.13 123.70 +0.50 123.74 123.05 39214 87384	8 All stocks (12) 182.97 0.06 182.85 1.38 4.21
Netherlands 8,500 08/06 118,3200 -0,160 5.94 5.96 5.97 Portugal 8,500 02/08 112,6200 +0,100 7,56 7,54 2.05	Mer 122.80 122.92 +0.50 122.85 122.80 103 3851 III ITALIAN GOVT, BOND (ETT?) FUTURES OFTIONS (LIFFE) Lis200m 100ths of 100%	Average gross redemption yields are shown above. Coupon Bends: Low: D16-74%; Medium: 8%-10%%; High: 11% and over: † Ret yield, ytd Year to date.
Spain 8,800 04/08 106,3100 -0.130 7.81 7.78 8.02 Sweden 8,000 02/05 \$1,9268 -0.360 7.32 7.18 7.48	Strike CALLS — PUTS — Price Dec Mar	FT Fixed Interest Indices Glit Edged Activity Indices
UK Gitts 6,000 12/00 102-22 -4/32 7.22 6.95 7.02 7.500 12/06 99-12 -7/32 7.73 7.56 7.74 8,000 10/08 108-29 -8/32 7.84 7.67 7.85	12350 1.01 1.78 0.81 2.36	Nov 4 Nov 1 Oct 31 Oct 30 Oct 29 Yr ago High' Low' Nov 1 Oct 31 Oct 30 Oct 29 Oct 28 Govt. Secs. (URQ 93.37 93.22 BS,89 93.88 93.90 94.05 96.34 91.59 GRIt Edged bengalins 100.9 98.3 98.3 85.3 122.5
8,000 10/08 108-29 -8/32 7.84 7.87 7.85 US Treesury 8,500 10/08 101-02 -1/32 8.55 8.55 8.59 8,750 08/28 101-01 -5/32 8.67 6.83 6.95	12460 0.53 1.33 1.33 2.91	Fixed interest 115.25 115.35 115.35 115.46 115.31 112.41 116.45 110.74 5-day everage 98.6 98.0 98.5 99.0 106.8 © FTSE interestional Ltd 1998, All rights reserved, * for 1998, Government Securities high since compilation: 127.4 (69/01/39), low 48.16 (69/01/75), Fixed interest
ECU (French Govi) 7.000 04/06 104.0800 -0.230 8.40 6.35 6.43 London closing, "New York mid-day Yielder Local market standard.	Est. vol. total, Calle 3904 Puts 3163, Provious day's open int., Calle 196326 Puts 174949	high since compilation: 133.87 (21/01/94), low 50.58 (03/01/75). Beefs 100: Government Securities 15/19/25 and Fixed Interest 1628. SE activity Indices rebased 1874.
† Gross Pricketing withinking tax at 12.5 per cont psychie by nonnectanus) Prices: U.S. LIK in 32nds, others in doctrial Source: MMS international	Spatin NOTIONAL SPANISH BOND FUTURES (METF)	
US INTEREST RATES	Open Sett prios Change High Low Est. vol. Open Int. Dec 107,05 107.26 -0.08 107.44 107.05 36,335 68,278	PT ACABA JANTEDALA TIGALAL POAIR CEDARGE
Latest Treasury Bills and Bond Yields	Mar 106.69 106.71 -0.07 106.69 105.67 38 336	FT/ISMA INTERNATIONAL BOND SERVICE Used are the latest international bonds for which there is an adequate secundary market. Latest prices at 7500 pm on November 4
Che month Two year 5.77	IN NOTIONAL UK CILT FUTURES (LIFFEY 650.000 32nds of 100%	leaved Bid Offer Chg Yield leaved Bid Offer Chg Yield heused Bid Offer Chg Yield
Reviser loan rate	Open Setz price Change High Low Est. vol Open Int. Dec 108-15 108-14 -0-07 108-25 108-13 50081 147001	U.S. DOLLAR STRAIGHTS Sweden 697 2500 104 ¹ 2 105 ¹ 5 3.36 Abbey Nat Treasury 6 03 £ 1000 100 ¹ 2 100 ¹ 4 3 7.86 Abbey Nat Treasury 5 ¹ 2 03 1000 100 ¹ 5 100 ¹ 5 6.47 United Kingdom 7 ¹ 5 97 5500 103 ¹ 2 103 ² 5 1 3.44 British Land 8 ² 7 23 £ 150 00 ² 7 94 ¹ 4 1 8.73
	Mer - 107-20 -0-07 - 0 2237	ABN Avroro Starts 71, 05 1000 1027g 1025g +2 7.00 Volkswegen Int Fin 7 03 1000 1051g 1557g 5.91 Denmark 61, 99 0 800 995g 991g -1 6.95 Arhosn Dav Sk 72, 23 500 1007g 7.34 World Bank 57g 03 3000 1011g 1017g 5.61 Depte Finance 71g 08 0 500 96 961g -1 7.89
	Strike ——— CALLS ————— PUTS ———	Alberta Province 75, 99 1000 103 103 1, 3 103 1, 3 1, 5.89 World Bank 7 1, 05 3000 107 107 6.03 89 8 09 2 1000 101 1, 101 1, 7.94 Asian Day Bank 6 4 05 760 97 96 6.67 Glass Welcome 8 1, 05 2 500 103 1, 103
BOND FUTURES AND OPTIONS	106 1-01 1-02 1-24 1-38 0-37 1-26 1-48 1-62	Austra 5/2 00
	109 0-33 0-41 0-62 1-10 1-05 2-01 2-22 2-34 110 0-14 0-23 0-42 0-53 1-50 2-47 3-02 3-13	Bank Ned Garmenton 7 90 1000 102% 102% 102% 1000 102% 1000 1000
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Open Sett price Change High Low Est. vol. Open int.	ECU BOND FUTURES (MATIF) ECU100,000	British Gen C 21 1500 1514 18 -14 7.57 Financi 74 99 500 11114 11212 3.00 Severn Trant 1112 99 2 150 10912 10914 -15 7.65 Caracta 81 05 150 9814 8814 5.69 toleral 75 00 100 11414 11514 -14 3.49 Toleyo Sicc Power 11 01 2 150 112 11214 -14 7.76
Dec 126,34 126,34 -0.10 126,42 126,24 48,211 190,189 Mar 126,34 126,30 -0.14 126,38 126,26 4,333 37,356	Open Sett price Change High Low Est, vol. Open Int. Dec 93.80 93.78 -0.20 93.90 93.70 854 8,237	Chaung Kong Fin 5½ 98 500 97% 98% 44 6.79 Inter Amer Dev 4% 03 500 105% 105% 42 3.83 TCNZ Fin 9% 02 NZS 75 108% 107% 7.74 China 5½ 04 500 105% 105% 40 112½ 113% 4 3.94 World Benk 6.99 NZS 250 103% 103% 4% 7.68
Jun 125.10 125.08 -0.12 125.15 125.08 732 6,239 EL LONG TERM FRENCH BOND OPTIONS (MATIF)	Mer - 93,34 -0.20 25	Cents Forces 91, 99
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124 0.07 0.20 0.54 125 1.50 0.15 - 0.78	B US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100% Open Latest Change High Low Est, vol. Open Int.	Bec do Farror 9 95 200 1007g 1047g 5.91 Sept.
126 0.72 - 1.48 0.39 - 1.17 127 0.25 0.56 - 0.96	Dec 112-28 113-00 +0-08 113-11 112-17 448,213 387,172 Mar 112-10 112-17 +0-07 112.17 112-03 4,633 27,212	Export Day Corp 9 ¹ 2 99 150 105 ¹ 2 105 ¹ 4 5.95 Badgum 5 99 75000 111 ¹ 2 111 ¹ 4 1.22 Abbey Nati Treesury -1 99 1000 99.95 100.01 5.9838 Export Capital 0 04 1800 80 ¹ 2 -1 8.54 Credit Foncier 4 ¹ 4 02 75000 118 ¹ 4 113 ¹ 2 +1 227 Barkenmerica 1 99 750 99.98 100.06 5.7800
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	Japan B notional long term Japanese Govt. Sond Putures	First Motor Credit 51, 99 3000 101 10114 5.84 First Amer Dev 74, 00 30000 12014 12014 1.37 Commendation OS Fin 14, 98 750 94.82 98.98 5.4002 Ford Motor Credit 51, 99 1500 10014 10012 8.03 Raly 32 01 300000 10714 1075 1.81 Credit Lyonnais 1, 00 300 98.11 98.57 5.8375 Gameral Mela 8 13 1000 2514 2514 14 855 1245 5 14 200000 11714 11715 2.61 Descript Finance 1, 98 01M 100.01 100
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Mor 98.42 98.45 -0.08 99.51 98.40 1297 16811	Mer 124.54 - 124.54 12A.54 50 rv/s UFFE futures also tracked on APT. All Open Interest figs. are for previous day.	Starty of CO 2000 ST ² y ST ² y 6.56 Sweden 6 ² y 99 150000 105 105 ½ 0.60 Baby (c 89 1500 100.32 100.39 5.5985 Saby 6 ² y 23
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EAST AFRICAN CO-OPERATION

Learning from the past

East Africa's three presidents are preparing their countries for economic integration, writes Michael Holman

collapse of the East African Community, the leaders of Kenya, Uganda and Tanzania are offaring a fresh vision for the region.

W. Rockling ...

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in a pledge first made ment aome 18 months ago, the countries' presidents have committed themselves to increased economic co-operation and the creation of a single market.

The new attempt to co-ordinate the development of the region, formally launched in March this year the with the establishment of the secretariat of the Commisaion of East African Co-operation, has been able to hulld on the foundations of the former Community.

Several institutions, such as the East African Development Bank, survived the collapse. Others, including the jointly-owned regional airline and other state-run corporations have been dismantled, but it is unlikely that they would have survived the move towards privatisation of recent years.

"The driving force this time will be individuals, not parastatals," says Francis Airways, and South African Muthaura, executive secretary of the Commission: "Now is the time to create an enabling environment for business, including allowing power, road and telecommunication linkages, rather than joint enterprises."

The Commission, working from the Community's old headquarters in Arusha, has an amhitious agenda. It ranges from the harmonisation and rationalisation of bear fruit in other areas. The tariffs, evolving joint fiscal and monetary policies, and exploring the possibilities of

But there are other targets which, in theory at least,

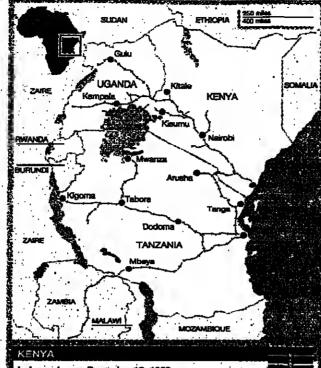
Twenty-five years after the should be easier to implement, whether developing a regional tourism policy, co-ordinating electrical power projects, or introducing a standard travel docu-

> Given the dismal record of trade associations in Africa, the odds might seem against this latest venture succeeding, hut many of the strains that brought about the Community's demise have been eased or resolved.

No longer are the countries divided by rival ideologies and different economic policies. All have adopted broadly similar economic reforms, and the tensions of the past between capitalist Kenya and socialist Tanzania and Uganda have disappeared. As trade is liberalised, foreign exchange controls eased, and all three governments press ahead with privatisation, the region's husiness and investment climate has dramatic-

ally improved.
Without these changes, the Dutch airline KLM would not have taken a stake in privatised Kenya companies would not be investing in projects which include cotton ginneries in Uganda, a brewery in Tanzania, and hotels in Kenya. Nor would the Acacia Fund, in which the Commonwealth Development Corporation has an interest, last month have launched a \$20m private equity fund to invest in Kenyan companies.

Co-operation is starting to three currencies are now convertible, the ports are under better management, and central bank governors meet regularly. But the three countries are



dependence: December 12, 1963 Parliament: Dominated by the Kenya African National Union. Aree: 580,367 sq km

Currency: Kenya shilling (Ks) Exchange rate: 1995 (av) \$=Ks58.02 October 30 1996 S-Ke55.83 Foreign deht: \$7.27bn/debt service ratio: 33% (1994). Main exports: Tea \$350m; coffee \$281m; horticulture \$207m -

Main imports: industrial machinery \$507m: vehicles \$383m; crude petroleum \$225m; Iron and steel \$200m Main trading partners: Exports - Ugenda 18%; Tanzania 13%; UK 10%; Germany 8% Imports - UK 13%; Japan 11%; S. Africa 7.8%; Germany 7%; UAE 7%

UGANDA Independence: October 9, 1962 Parliament: Dominated by Mr Museveni's National Re-Movement. Political parties were ordered to suspend active operation in 1986, leaving the country a de facto "no-party" state. Area: 241.139 sq km (including 44,081 sq km Inland water). Currency: New Ugenda shifting (Ush) Exchange rate: 1995 (av) \$=Ush968.9 October 30 1996 \$=Ush1066.2 Foreign debt: \$3.47bn/debt service ratio 44% (1994) Main exports: Coffee \$384m.

Main imports: Machinery and transport equipment \$169.0m. manufactures \$114.7m (1992). Main trading partners: Exports - Spein 23%; France 14%; Germany 14%; Italy 10% Imports - Kenya 26%; UK 12%; Japan 8%; India 5.5%

dence: Tanganvika: December 9, 1961: Zanzibar: December 10, 1963: United Republic of Tanzania establ

April 26, 1964. Parliament: The former sole political party, the Charne Cha Mapinduzi (CCM) emerged the largest party following multiperty elections earlier this year. Zanzibar retains its own parliament. Despite the island's degree of autonomy.

the union remains an issue of controversy. Area: 945.087 sq km. Currency: Tanzanian shifting (Tsh) Exchange rate: 1995 (average) \$=Tsh574.75 October 30 1996 \$-Tab583 65

Foreign debt: \$7,442bn/debt service ratio 20,4% (1994) Main exports: Coffee \$115.2m, cotton \$104.8m (1994) Main Imports: Machinery and transport equipment \$545.1m, textiles and clothing \$231.5m (1994) Main trading partners:

Exports - Germany 8%; Japan 8%; India 8%; UK 5% imports - UK 10%; Kenya 9%; Japan 7%; Saudi Arabia 6%

Message from the presidents

and Uganda have resolved to deepen and broaden the economic co-operation between the three countries for the short. medium and long-term benefit of the

"We have therefore created the instrument - the Commission of East African

still paying the price for the problems of the past. For all its remarkable progress, the Ugandan economy is roughly half what it was in investors from the stock

In Tanzania, a listless country can ill afford. bureancracy continues to constrain growth, while the decision to exclude foreign

Co-operation - whereby we can now

strive for the development of a single

market and eventual economic integra-

"With the geographical ties, and our

conviction that in time, the East African

region will become one of the most

own common history and culture, it is our

In Kenya, the deteriorat-

ing infrastructure and erratic power supplies are constraining growth, and 1971, before the disastrous exchange to be launched while corruption may have taken hold in Uganda and

important trading blocks in the entire

"We therefore invite international investors to share in the development of our region and also call on the donor community to support our endeavours." Daniel arap Moi, Benjamin Mkapa,

> tinue to be concerned by the lack of transparency. But, most worrying is the sense that the spirit of

regional co-operation has not

Selected African trading blocs

 COMESA - Common Market for East and Southern Africa ● COMESA - Common Market for East and Southern Amesa Established in 1993 by members of the Preferential Trade Area (Including Kenya, Uganda and Tanzania) aiming at a common market by 2000; a customs union; common external tariff; free movement of goods, people and capital. Address: Lottie House, Cairo Road, Po Box 30051, Lusaka, Zambia, tel (+280 1) 229726, fax (+260 1) 225107.

 EAC - East Africe Co-Operation The secretariat was established in March 1996 in Arusha by Kenya, Uganda, Tanzania. A formal mechanism has been set up to promote free trade and regional co-operation; priorities include economic, transport, tariff, co-operation; promises include economic, transport, tantit, telecommunications, energy. Historical antecedents include the East Africa Community 1967-1977, the East Africa Common Services Authority 1961-1967, the East Africa High Commission 1948-1961. Address: EAC Secretariat, Arusha, Tanzania, tel (+255 57) 4253/4, 4256/7/8, 3167, fax (+255 57) 4255.

EADB – East African Development Bank Established in 1967 to promote development in Kenya, Uganda and Tanzania. Address: 4 Nila Avenue, Kampala, Uganda, tel (+256 41) 230021, fax (+256 41)

● IOC - Indian Ocean Commission Established in 1982 to promote regional co-operation in general, economic development in particular. Members are Comoros, France (on behalf of Reunion), Madagascar. Mauritius and Seychelles. Address: Q4, Avenue Sir Guy Forget, BP7. Quatres Bornes, Mauritius, tel (+230) 425 9584, tex (+230) 425 1209.

 KGAD - Intergovernmental Authority on Development Established in 1986 formally to co-ordinate measures to combat the effects of economic Issues. Members are Djibouti, Ethiopia, Eritrea, Kenya, Somalia, Sudan, Uganda. Address: BP2653, Djibouti, tel (+253) 354050, fax (+253) 356994. drought and desertification, informally to discuss regional political and

■ PTA – Preferential Trade Area Established 1981, see Comesa SADC – Southern African Development Community Established by 10 southern African nations (Including Tanzania but not Kenya or Uganda) in 1992 to promote regional economic integration and a fully-developed common market. Address: SADC building, Private Bag 0095, Gaborone, Botswana, tel (+267) 351863, fax (+267) 372848.

SACU – Southern African Customs Union Established in 1969 to provide common pool of customs, excise and sales duties; free trade within union; South African rand legal tender in Swaziland and Lesotho. Other members are Botswana and Namibia. No permanent

manufacturing sector risks is to get the impetus it being overwhelmed hy better developed Kenva. This will change in time.

says Mr Muthaura: "A free market is going to generate competition and already we are seeing a lot of cross-border investment. This is the future, rather than remedial measures. If you have free movement of capital and goods and labour, these imbalances will be sorted out in the long term."

All three countries, he argues, have aomething to gain: "Tanzania has strong advantages in some key sectors - power, minerals, and soon it will start pumping gas from Songo Songo. Uganda has advantages in the agricultural sector and energy potential. Once the linkages are established we are likely to see a total transformation in the halance of trade." It is now overwhelmingly in Kenya's

favour. Ensuring that "everyone in the region feels they have a stake in co-operation", as Mr Muthaura puts it, is clearly essential to the suc-

needs, the concept must be put into practice with more enthusiasm and Imagination. Donors must do more to tallor their programmes

towards regional co-operation. Other regional bodies, such as the Southern African Development Community, must be seen as allies. and not potential rivals. The resources of the private sector must be more effectively harnessed.

whether through faster progress on privatisation, or enlisting its support on infrastructural projects, Foreign investors should be encouraged with a common investment strategy that embraces all three countries, while an effective joint tourism approach is

long overdue. And provided the political will is maintained, economic reforms sustained, and past rivalries do not resurface. the presidents' vision of eventual economic integration, reaffirmed on the eve of tomorrow's Financial Times' conference on East Africa in London, will have a fair next month is a move the been curbed, donors con- Tanzania, whose modest cess of co-operation. But if it chance of becoming reality.

KENYA POSTS & TELECOMMUNICATIONS

era of Idi Amin.

EXCITING FUTURE FULL OF CHALLENGES & OPPORTUNITIES

INTRODUCTION

The Kenya Posts and Telecommunications Corporation (KPTC) is a parastatal organisation wholly owned by the Government of Kenya. It came into being in 1977 after the breakup of the East African Community, the then umbrella body running Posts and Telecommunications Services in East Africa. The Corporation is managed by a Government appointed Managing Director who reports to a Board of Directors which is also appointed by the Government under the State Parastatal Act. The Board is beaded by a Chairman. At the Board level, the interests of the Government are taken care of by the two representatives of the Ministries of Finance and Transport and Communications.

The telecommunications network in Kenya has grown rapidly both io size and quality since 1977. The exchange capacity has grown from about 88,000 lines in 1977 to nearly 380,000 lines today, while usage has grown from about 63,000 connections to nearly 250,000.

The network is 95% automacc. The digitalisation process has achieved about 54% of the exchanges. Transmission links are undergoing the same process. This includes the major digital link (Nairobi-Mombasa) which is now in operation while the Western link is in Progress. The Eastern link is in Progress. On the international services, the modernisation Programme is on course. This includes the completion of the second

International gateway Project - Kerieho Earth Station - in 1995. Also underway is the expansion of the international exchange and Longonot Earth Starton. The Corporation recently launched a high speed digital leased data circuit service popularly known locally as KENSTREAM. This was received well in the local manufacturing, banking, travel and communications industries, and

institutions of higher learning. Modernisarion efforts have been extended to telephone operator services where computerisation has become part of the national digital exchange network. Plans are underway to provide the Global System for Mobile Communications (GSM), a digital system for mobile communications which will be launched under the name "Safaricom-Digital". It will operate side by side with Safaricom-Analogue, the existing ETACs (Enhanced Total Access Communications) which has e capacity of just over 2,000 lines. The World Bank recently pledged financial support for the GSM of up to 10,000 lines.

Also underway is the introduction of the wireless local loop to be known by the name INSTACOM to further enhance telephone penetration in both rural and urban areas. This project too will benefit from World Bank funding. The following is the status of Kenya's telecommunications network at e glance:

Type of Exchange	Number		Total Capacity
Analogue	57	• .	157,300 lines
Digital Line Concentrators	132 		177,244 lines 14,400 lines
Mobile	1		2,000 lines
Manual	260		20,000 lines
TOTAL	530		370,944 lines

PENETRATION LEVELS (Main telephone lines per 100 inhabitants)

Ghana Erbionia	0.26	· Source: ITU
C 1	0,3	
Malawi	0.4	
Tanzania	0.3	:
Uganda	0.2	
Kenya	. 0.9	

On Postal Services. Kenya currently has about 1,120 Post Offices.

The expansion of the Postal network has led to substantial improvement in penetration levels.

Virtually all parts of the country are within easy reach of a Post Office. Currently, KPTC is exploring the possibility of Virtually all parts of the contact of the penetration of the contact of the penetration of the penetration.

Considerable efforts have also been exerted towards providing private letter boxes to facilitate delivery of correspondence. Considerable entities have made better boxes in the country which are planned to increase to about 340,000 by the end of There are nearly 270,000 private letter boxes in the country which are planned to increase to about 340,000 by the end of

Established international lines exist for the normal postal services by land, sea and air. The establishment of direct lines Established international times was not all the moment there are a total of 68 Epidited Mail (EMS) international depends on the traffic to be generated. At the moment there are a total of 68 Epidited Mail (EMS) international onnections.

Continued on page 2 ...



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The regional economy: by Tony Hawkins

ntegration a winning solution

The three partners have few illusions about the difficulties they face

Regional economic co-operation has a chequered history in sub-Saharan Africa, Grandiose, unrealistic, promises and programmes to establish customs unlons, common markets and single mooetary areas bave come to oothing, leaving institutions created in the colonial days such as the Southern African Customs Union, (South Africa, Botswana, Lesotbo, Namibia and Swaziland) and the 14-member CFA Franc Zooe as the only successful experiments in regional co-operatioo.

East Africa promises to be different, if only because, having tried and failed once before, the three partners have few illusions about the difficulties they face.

Furthermore, the cautious approach to the architecture of co-operation - putting monetary union and a common currency on the back hurner - suggests that the regiocal placers hava learned from the failures of others, as well as from their own bistory.

On the face of it the case for economic integration is overwhelming. Brioging together three of the world's

Population (1994)

GDP (1994) (\$bn)

% share

% share

% share

Exports (1994) (\$m)

mports (1994) (\$m)

Net present value of

income per head (1994) (S)

Growth of GNP per head (1985-94) Manufacturing value added (1995)

inward investment stock (1995) (Sm)

Inflation (% p.a. 1985-94) Net aid Inflows (1991-94) (Sm)

Ald as % of GNP (1993)

external debt (% of GNP) 1984

(... Cont. from Page One)

RESTRUCTURING

for the initial public offering.

mail respectively are priority projects at the moment.

regional income per head of only \$200 e year and a total population of some 74m makes excellent sense in terms of providing the critical mass necessary to better attract foreign investment in manufacturing, while enabling companies to exploit scale ecocomies. There should be efficiency gains, too, resulting from tariff and tax rationalisation and the sharing of some commoo services, thereby eliminating duplication.

Unfortunately, as things now stand, the three economies complement each other to a limited extent. On the export side, only Kenya conducts sizeable volumes of trade with its neighbours. Tanzania and Uganda are locked into commodity-dominated south-north trade patterns for their exports, while becoming increasingly reliant on imports from Kenya. The regional industrial base is eimilarly heavily skewed in Kenya's favour.

The EAC accounts for only per cent of sub-Saharan Africa's manufacturing production - shout the same as Zimbabwe with its population of 11m people - and almost three-quarters of this is located in Kenya. Tanza-nia's share of EAC industrial output is 8 per cent. These numbers illustrate the "polarisation" problem - the tendency for the more member of an eco-

East African economy

Kenya

260

878

11.8

107

38.2

KENYA POSTS & TELECOMMUNICATIONS

EXCITING FUTURE FULL OF

CHALLENGES & OPPORTUNITIES

Kenya is recognised as an important mult transit centre between Africa and countries in Europe, Asia, Australia, the

Accordingly, expansion and modernisation of the Nairobi and Mombasa International transit centres for air and surface

The main services currently offered are: correspondence (ordinary, registered and insured, on transit) - both domestic and

international; parcels (domestic and international, financial services (money orders and postal orders) EMS and Philatelic

Telecommunication and Postal business are to be split and the resulong organisations are to be commercially managed. A

third organisation, the regulator, will assume regulatory functions for the sector currently being discharged by KPTC. This will involve providing for the rights and obligations of operators, licensing, interconnection, public service obligations and fair competition which will ensure the protection of customers and investors interests.

Telkom Kenya Limited will inidally be wholly owned by the Government. However, after carrying out the requisite

financial restructuring, it is intended to mobilise capital from the Private sector. In the short run this will be achieved

through joint ventures and revenue sharing arrangements. In the medium term, there are plans to offer for sale up to 30 per

cent of Government shares to the Private Sector. This stake will be offered on the Nairobi Stock Exchange to local and

international investors. It is proposed to appoint an investment banker to advise on the distribution of shares and strategies

The Postal Services market has experienced competition in spite of KPTC's legal monopoly. The new legislation allowing

the split of KPTC into three entities, will provide for competition in the sub-sector but all players will have to be licensed

Plans are underway to introduce new services including fax bureau, Electronic Mail and Giro Bank.

Kenya dominates Intra-regional trade (1995) (K£000)

	Uganda	Tanzania
Exports to % shere of total Kenyan export	767,000 s 16	831,000 13
imports from	8,000	\$1,000
Surplus	759,000	600,000
*The Kenyan pound equals 20 shillings	Source: republic of Kenya: Ex	conomic Survey 19

nomic union to benefit the most from trade and investment, especially in manufac-Complex formulaa to

redress this situation have little appeal given their track record elsewhere. Some, with intervectionist leanings, argue that industrial planners should "allocate" manufacturing pro-jects on the basis of assessed comparative advantage, but this risks reversing the regional-wide trend towards market-driven reforms. while simultaneously frightening off foreign investors who, understandably, dislike having their location decisions made for them by hureaucrats. The most attractive solution - though one that might not commend liself to some Kenyan industrialists - is to ensure that the region has a relatively low (15 per cent to 20 per cent) common external tar-

Not only would this ensure that new industrial investment would flow into

19.7

Sources: World Bank, Unido, United, OECD

competitive activities, but it would also avoid a situation wherehy Uganda or Tanzania might feel that they are being forced to huy high cost, indifferent quality imports from Kenya rather than from cheaper suppliars in Asia and elsewhere. Clearly, Kenyan industrialists, already losing market share to South African and Aslan imports, (and promised assistance by government in the form of antldumping legislation), would be reluctant to see any reduction in their tariff protection, but it could well be a

price worth paying for even-tual duty-free access to the

Tanzanian and Uganda mar-

Nor are unacceptable lev-

els of polarisation inevitable. Indeed, one leading multinational notes that it is investing more in Uganda and Tanzania today than in Kenya. Kenya's relative share of the \$14.2bn regional market - in GDP terms has shrunk because Uganda's economy has been growing far more rapidly. As a result, Kenya's GDP now occounts for 48 per cent of the total, down from 53 per cent in 1991 while Tanzania's has fallen to 24 per cent from 28 per cent. Uganda's has

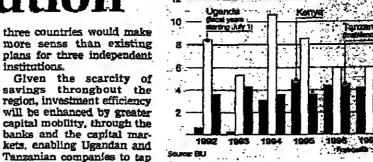
jumped from less than a fifth

to 23 per cent.

10,453

The free movement of lahour - which will be difficult to achieve given high unemployment and social distress across tha region might be a partial counter to polarisation to the extent that Ugandan and Tanzanian nationals are able to compete for jobs in Kenya. More feasible in the medium term is the free movement of capital within the region. In embryonic capital markets, a single regional stock exchange with floors in all

% real change, year-on-year



GDP at factor cost

Uganda could supply hydropower to energy strapped Kenya, while Tanzania's Songo Songo gas project could also be devel-oped as a regional resource selling power to the Kenyans. Although industrialists believe that Uganda would find it enormously difficult to compete with manufactured imports from Kenya, there is scope for Uganda to develop exports of food and agricultural materials (maizs, sugar, cotton) along with processed agro-

high, cross-border trade is

largely restricted to smug-

gled goods.This suggests

gle market, the EAC has e products. Serious institutional problems will have to diversity of tourist attractions not found in any one of he tackled. While all three countries The rundown infrastrucare members of the Common ture in all three countries Market for East and Southern Africa (Comesa). provides a once-in-a-lifetime application of Comesa tariff opportunity for a cobesive regional solution, that would cuts has been uneven, espeattract greater donor and cially in Tanzania. Kenyan industrialists complain that private sector support than existing piecemeal approaches. Uganda and hecause tariffs on some imports into Tanzania are so

that the official trade figures understate the one-sided nature of trade links.

The evectual elimination of Internal tariffs will be complicated by the requirement thet - as members of Comesa - Kenya, Tanzania and Uganda must offer the same trade preferences to all other Comesa countries as well as to their EAC partners.

Tanzania's position is even more complicated. It is also a member of the 12-nation Southern African Development Community, whose members signed a regional trada protocol in August. Sooner or later, It will have to choose between SADC and the EAC.

Given the limited nature of its ties with the south other than rapidly growing imports from South Africa and some South African investment - it is likely to focus more on the EAC. especially in the light of President Mkapa's enthusiasm for the project. No regional arrangement can be

wholly equitable. There will always be one or more members that benefit more than the others. Policy-makers need to

Consumer prices

focus less on how the benefits might be shared and more on boosting economic growth for the region as a whole, primarily by implementing outward-looking trade and investment strategies. Leaders must ask whether any of the three countries would be better off outside the revived EAC than within it. If the policies are wrong - if there is some misguided effort to use the common tariff to create a larger market as a basis for inward-focused industrialisation - then staying outside might be the wise decision.

But if, as seems mure likely given the strength of the reform movement in the region, co-operation becomes a vebicle for opening up and globalising the three economies, then regional integration could become a game in which there are winners all

■ Tanzania: by Michela Wrong

Mediation brings rewards

The poorest of the three countries has an average per capita income of just \$120

into the Kenyan stock mar-

ket. The harmonisation of

tax rates - that are broadly

similar already - and of

investment regimes includ-

ing export processing zone

arrangements would put an

end to the zero-sum game

competition hetween the

region's investment centres,

often fighting among them-

selves for the same projects.

scale advantages from mar-

keting East Africa as a

regional tourist destination.

rather than the three coun-

tries competing fiercely for

the tourist dollar. As a sin-

Tanzania's disadvantages on

the trade front, could be off-

set by enhanced co-operation

its parts.

There would be cost and

If East African co-operation reaches fruition, no one will be able to claim more credit than Presideot Benjamin

Mkapa of Tanzania. Since winning last October's elections, Mr Mkapa has set reviving co-operation as one of his main objectives, and the recent ranprochement hetween the Ugandan and Kenyan presidents, previously barely on speaking terms, is largely thanks to his unrelenting mediatioo efforts.

Such commitment verges on the chivalrous. For while landlocked Uganda's interest in sweeping away the barriers blocking its access to international trade seems clear, Tanzania's is far less obvious.

The poorest of the three countries, with average per capita income of just \$120, the country's population of 29m - almost the same as Kenya's - offers nothing like the same purchasing power to investors.

Its infrastructure has been set back by the years of former president Julius that have crippled business Nyerere's African socialism, over the years. its lumbering bureaucracy remains a brake on develop-

Despite being the slowest of the three nations to lower tariffs in line with Comesa recommendations, the country is running trade deficits with both Kenya and Uganda.

The fear among jittery local businessmen is that an embryonic manufacturing sector, already threatened by goods flooding in from the Middle East, China and South Africa, risks being overwhelmed by regional imports once co-operation

becomes reality.
"Tanzania is being marginalised. It is becoming a dumping ground for Kenya, which has a stronger manoscturing base and less punitive tariffs on imports," com-plains a prominent Asian trader. "We must bave a

level playing field."
Yet Mr Mkapa's behaviour
is not so foolhardy as it may an independent Tanzanian Revenue Authority and set about closing the "Zanzibar seem. While the short term loophole", whereby lower duties on the islands lured may be risky, long-term benefits could be ecormous. Unlike Kenya, Tanzania container ships away from Dar es Salaam and encourboasts huge tracts of unsurv-

eyed, unexploited land avail-able for the leasing. The discovery of gold is already attracting many South African, British and Canadian mining firms. And Tanzania is just beginning to recognise its failure to market Its extraordinary tourist attractions - ranging from is expected to touch 5 per

the unspoilt game parks. In addition, the development of the Songo Songo month, with a desperatelynatural gas scheme stands to needed \$234m structural turn the country into an adjustment facility almost exporter of the power Kenya and Uganda need.

the islands of Zanzibar to

There is certainly no advance loans of \$100m and shortage of other projects on the Paris Club of western offer. Following the success-donors is expected to ful privatisations of Tanza-approve \$220m in debt relisf,



Dar es Salsam: ships headed for the islands and lower duties

nia Breweries and Tanzania helping to ease a crippling Cigarette, divestiture of the \$7bn foreign debt bill. 300 parastatals continues. A But Mr Mkapa's campaign conference organised in Dar has had its problems. A parliamentary committee recently called for Simon es Salaam by the UN Development Programme is cur-Mbilinyl, the finance minis-ter, to be "made account-able" for his decision to rently courting foreign interest in investments worth

shady personal enrichment.

tice of granting arbitrary tax exemptions to a few well-

connected businessmen had

reached outrageous proportions, prompting the Interna-tional Monetary Fund and

donors, who provide a yearly

\$1bn in aid, to freeze assis-

Elected as the ruling Chama Cha Mapinduzi par-ty's "Mr Clean", Mr Mkapa

has attempted to institute

the transparency needed for conventional investment.

aged vigorous smuggling to the mainland.

parastatals were sacked, and

z tight rein kept on expendi-

ture. Inflation, which peaked at 42 per cent in early 1995,

fell to 18 per cent in August

and gross domestic product

If all goes well, the IMF

will resume funding this

certain to be approved. Tha

World Bank would then

cent this year.

The heads of graft-ridden

He set up an anti-corrup-

tance.

By 1994, the official prac-

But while no one can award tax exemptions to sevrefute Tanzania's potential. eral importers of edible oil. much remains to be done And while concerns about top-level accountability remain, the government's drive to clean up revenue before it can he tapped. Juma Mwapachu, chairman of the Confederation of Tanzania Industries, talks wryly collection is hurting lower of the "disenabling policies" down. Local businessmen universally rail against the over the years. convoluted tax system which Under Mr Nyerere, whose is still so complicated after

regime was marked by de-inrecent reforms it appears to dustrialisation and plummetpositively encourage eva-Ing living standards, it became impossible to thrive One Britisb enterpeneur legitimately and the seeds of corruption were sown. Liberalisation under President Ali Hassan Mwinyi simply opened up new avenues for

estimates he pays up to 38 different types of taxes while the tourism sector is subject to 17. And because evasion is

rampant, the crackdown has increased the burden on a narrow base, "Estoblished companies, particularly highly visible expatriate companies, are being targeted for hundreds of taxes," says Richard Carter of the Commonwealth Development Corporation.

Just getting to the stage of paying taxes is no easy matter. Companies bringing in foreign staff can wait months for work permits. One multinational, in partnership with the government on a key infrastructure project, had two employees briefly jailed for starting work before permits were

Above all the stubborn, if clandestine persistence outside the presidency of a certain mindset - nostalgia for state planning, contempt for profit-making, hesitation to take the initiative - holds Tanzania back.

"There's a civil service, a political leadership that & doesn't know how to live with the private sector," says Mr Iddi Simba, a CCM parliamentarian who runs a financial consultancy. "A cbange in mentalities is called for."

In the days of the East African Community, Tanzania fought hard to be compensated for its disadvantages, pushing for taxes on Kenyan imports and the relocation of Nairobi-based institutions.

The temptation for Tanzania will be to push for such "remedial measures" again, a stance at odds with the vision of East African co-operation.



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PRIVATISATION: A BETTER FUTURE FOR UGANDANS

Kenya: by Tony Hawkins

Fundamentals looking good

Transforming potential into performance is going to be difficult

With Kenya's elections due in 1997, business people and donors are understandably wary of a re-run of 1992 when fiscal policy lurched off-track with disastrous repercussions.

Although there has been a delay in finalising the IMF's mid-term review of Kenya's three-year Enhanced Structural Adjustment Facility (Esaf) loan, the reform programme is broadly on track with the most important single indicator - the budget deficit - well under control.

Current estimates point to a deficit (excluding grants) of 1.3 per cent of GDP compared with a budget target of 1.7 per cent, while growth is forecast at 4.5 per cent this year, a slackening in momentum largely reflecting the relatively poor rains, continued high real interest ratee and an increasingly uncompetitive exchange

After last year'e dramatic success in bringing the average annual rate down from

again reaching 7.8 per cent for the year to September and 10.4 per ceot year-on-

With Treasury Bills yielding 24 per cent for 91-day money and bank lending rates ranging from 22 per cent to 28 per cent, real interest rates are punishingly high. This is discourag ing investment and attracting short-term, hot-money inflows, that are complicating the central bank'e efforts to curb money supply growth while maintaining a competitive exchange rate.

The balance of payments on current account is looking very healthy, with the 12-month deficit falling steeply to only \$86m in August from \$631m a year earlier. The main reason for this is the much-reduced trade deficit, down by a third at \$737m.

This is not all good newe, because whila exports were almost \$1.9hn in the year to August, tourist earnings have fallen 11 per cent to \$436m, while imports are down 9 per cent.

Meanwhile liberalisation is paying off in attracting substantially higher short-term capital inflows, up 12.5 per

to 1.6 per cent in December, cent at \$524m in the last inflation is on the way up year. It is clear that confiyear. It is clear that confidence in the Kenyan shilling - oo the part of both Kenyan nationals and foreigners has grown markedly over the past 18 months. So much so that the currency now looks to be somewhat over-

> But with the overall balance of payments in healthy surplus (\$350m over the last year) and gross reserves up nearly 30 per cent to \$1.2bn or more than five months import cover, the fundamentals are looking good.

Kenya's hard-won return to macroeconomic etability is no more than the bare minimum necessary to launch the country on to the sharply-higher growth path needed to combet poverty and ensure stability.

Real per capita incomes have stagnated since the mid-1980s and with a per capita income of \$280 in 1994, Kenya is the world'e 17th poorest economy. While agriculture, accounting for almost a quarter of GDP and more than 70 per cent of direct and indirect employment is the backbone of the economy, its growth poten-tial is limited by its erratic climate, and by the fact that two thirds of the land is semi-arid or arid.

GDP growth rates

agro-processing, and services

will have to be the engines

of growth in the next decade.

But the new world order of

globalised manufacturing

with its emphasis on tech-

nology and skills rather than

low-wage labour - Kenya's

chief source of competitive

advantage - offers scant

encouragement for thosa

who see the country joining

the ranks of the Asian tigers.

in South African imports -

Pretoria has come from

nowhere to become the

country'e third largest sup-

plier after the UK and Japan

alists for anti-dumping mea-

sures, suggest that Kenyan

industry has some way to

travel before it becomes

. This is all the more obvi-

ous given the constraints on

economic growth - the two

main ones being infrastruc-

ture, especially power, which is being rationed, thereby

disrupting industrial produc-

tion and tourism, but also

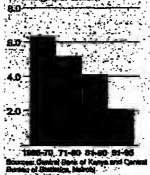
tions, water, and corruption.

transport, telecommunica-

globally competitive.

and demands by industri-

Indeed, the steep increase



and Central Bank Governor Micah Cheserem - the two musketeers of reform - have done much to limit the scale of corruption, but at other levels, auch as the tender process, corruption poses a very serious threat to the

economy. The privatisation procontinues to be a bone of contention among donors who want both speedier progress and greater transparency. In the last three years Kenya has made enormous progress along the reform trail. It is doing better than many outsiders feared while still failing to meet the targets that its friends and well-wishers believe it capable of reach-

At macro level, the combi-Since 1991, real GDP had nation of liberalisation and deregulation, donor and grown a mere 2 per cent annually and per capita media vigilance, and the reforming zeal of Finance Minister Musalia Mudavadi incomes have fallen 3 per

Manufacturing exports

No country whose popula-tion is increasing at the rate of 2.9 per cent a year and whose living standards have stagnated for a decade can hope to maintain political stability on the basis of such

a track record. Given its limited natural resource base - agriculture and tourism - Kenya bas become heavily dependent on its geographical positioo and existing industrial base which make it the logical growth pole for East Africa. and its huge potential in the form of its relatively well-educated, easy-going work-

While the launch pad of macroeconomic stability may be in place, the other ingredients necessary for sustained growth of 6 per cent to 7 per cent annually are not. Tiger status may yet come, but not in the next

if plans for joint marketing

of the East Africa region and

easier movement of tourists

between the three countries

a fledgling stock exchange,

local companies could raise

capital on the Nairobi mar-

ket if existing barriers are

lifted as economic co-opera-

Further growth can come from the revival of the coun-

try's high quality cotton

crop, rehabilitation of the

tea estates, and development of non traditional agricul-

But there is a cloud on the

horizon. Although Mr Museveni gained an

overwhelming victory in the

presidential poll last May,

when he won 75 per cent of the votes, and his party

NRM was was successful in

the parliamentary elections

in June, he faces a growing

security problem in northern

gious sect known as the

Lord's Resistance Army, and

torical grievances, and a

sense of neglect highlighted

by the contrast with the

danger is that Mr Museveni

will be distracted from his

commitment to implement

the principles of East Afri-

can Co-operation as he grap-

ples with security problems

No end is in sight, and the

buoyant south.

The rebels, a bizarre reli-

And although Uganda has

are fulfilled:

tion takes hold.

tural exports.

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over 24 per cent in January

■ Uganda: by Michael Holman Recovery is continuing apace

After its remarkable revival, Uganda needs to expand its export base

reward,

When President Yoweri Museveni visited Tanzania and Kenya recently, two stops were high on his agenda - the ports of Mom-basa and Dar es Salaam, both undergoing rehabilitation under new manage-

For landlocked Uganda, if regional co-operation is about anything, it is about securing efficient outlets to the sea and eliminating the inefficiency and corruption and import bills.

The fact that progress is being made is good news for Uganda's business commnnity, playing their part in what has become one of Africa's most remarkable

The country once synonymous with disaeter now boasts the highest economic growth rate in sub-Saharan Africa. Ten years after President Museveni and his by foreign investment, it only now reaching the pro-

National Resistance Movement took office, the revival of a nation devastated by the despotic regime of Idi Amin and the war to overthrow him, has continued apace;

Uganda's GDP growth has averaged 6 per cent annually since 1987, topped 8 per cent during the year ending June 1996, and is set to perform well again this year.

Inflation is in single figures, the currency is freely convertible, and foreign exchange reserves equal four months import cover.

Meanwhile, the return of Ugandan Asians expelled by the Idi Amin regime in 1972, coupled with greater general confidence in the economy, has led to the repatriation of competitive in the region barriers will bring. at a rate of almost US\$300m a year over the past:three years, accord-

ing to IMF estimates. No wonder, then, that the the resident International Monetary Fund (IMF) representetive in Kampala recently called the record "outstanding". She might have added, however: "But now comes the hard part." If Ugande is to sustain high growth and replace aid



The tea estates have the potential for boosting growth

improve an infrastructure in which inadequate power supplies are a big constraint, and make an import-substi-

difficult task of trade liberation is part of the price of continuing approval from the Fund and the backing of the World Bank and other donors Worth US\$500m a year. Tariff reform is also at the heart of East African Co-operation, but most Ugandan business people display little enthusiasm.

Uganda's manufacturers,

FOR DEVELOPMENT

EPZA

must start expanding an duction levels they enjoyed export base reliant on a before the years of anarchy handful of cash crops, and civil war, feel they need more time to prepare for the competition from Kenya in particular, as well as from trading partners further tution manufacturing sector afield, that reduced trade

more years of protection before we are ready to deal with the challenge of Kenyan imports," says Roni Madhvani, head of Nile

Breweries.

Further progress with the the past few years has concentrated on reviving a manufacturing sector dominated by import substitution, and local manufactures say they need time to consolidate.

"We need two or three

point to the already massive trade deficit with Uganda'e In 1994, Uganda imported goode worth about \$172m

the Uganda Manufacturers'

Association, whose officials

from Kenya, but Kenyan imports from Uganda totalled only \$3.2m. The government itself has concerns about the impact of trade liberalisation, namely the impact on state revenue. About half of the Ugandan government revenue comes from various duties and taxes on imports. Lower tariff barriers mean

less revenue, hence the efforts to expand the country's tax base by introducing value added tax - a move that led to a strike by traders and shop-owners in Kam-pala, forcing the government to withdraw the tax. Uganda's medium to

ong-term potential lies not in its modest manufacturing sector, argue supporters of East African co-operation. but in food production, agroproceesing, tourism and Given its fertile land it Sudan, have been able to

could become an important exploit ethnic rivalries, hisbasic food supplier to neighbouring Kenya, where two thirds of the land is arid or semi-arid. The second area is power,

where plans to expand the country's capacity could provide e surplus for sale to Kenya.

Uganda'e tourist potential, treweries. as yet barely tapped, could ples with sec His views are echoed by also be more readily realised in the north.

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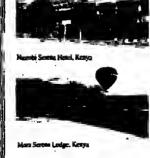
geti Serena Ludge: 66 rooms vic

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anyatta, 4 h -sted mar a sener-bole at the fret o

Mynemagnes Serems Lodge; From the halomy of each of the 7-1 mount, the view was the enter a inentificking. The 'big free' can all be found walen the crater. A conformable lodge walk an authorite semina-com of the early history of menhand.

nd versucia on the edge of the impaid Uses Nyur iver. The area is abundant with extendible, excite























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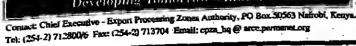
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Century of borderline deliberations

The process of integration has been continuing for more than a century

By the time of independence in the early 1960s, economic integration in East Africa was the most sophisticated on the African continent. Indeed, it was well ahead of efforts to create what is the European Union today.

External trade, fiscal and monetary policy, the transport and communications infrastructure, and univereity education all operated within the framework of a single organisation.

In a sense this process of integration had started in the late 19th century, when the British decided to build a railway linking the coastal city of Mombasa in Kenya to Uganda's capital Kampala. in the early days, the focus of integration was common services between British territories.

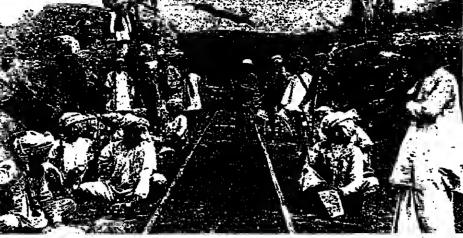
In 1905, the colonial authorities established the East African Currency Board and this was followed by a Postal Union in 1911. An

East African Federation with Nairobi as its capital was already popular among British settlers in Kenya by 1928 when the Hilton-Young Commission advised against it and made recommendations that led to the institutionalisation of common services

In 1940, the Joint Eest African Board was formed to handle tax collection and the cause of integration was given a significant boost in 1948 when the East African High Commission (EAHC) was established to manage the common services.

Institutions that were to become part and parcel of the way all East Africans understood the concept of an integrated region in the postindependence era came into being at this time - the East African Railways and Harbours, East African Post and Telegraph, Makerere College, and others.

With Tanzanian independence in 1960, the EAHC was disbanded and replaced by the East African Common Organisation (EASCO). As a result of the euphoria that accompanied the movement towards independence across Africa, the



so to Kampala started in the late 19th century

idea of East African integration acquired a political

On June 5, 1961, Julius Nyerere, the president of Tanganyika (Tanzania), and the prime ministers of Kenya and Uganda, Jomo Keoyatta and Milton Obote, signed a declaration pledging themselves to political federation.

Opposition within Uganda, together with Ideological differencee that were only starting to emerge, killed the idea of federation.

But with the signing of the Treaty for East African Co-operation in 1967 the East African Community (EAC) was created to "strengthen and regulate commercial and other relations of the partner

Ugandan and Tanzanian fears that they would be dominated by Kenya's more developed economy was reflected in the tone of the treaty and it affected the way the EAC'e institutions were put together.

companies.

Another problem was the

fact that the treaty central-

ised control of the EAC in an

euthority made up of the

Progress was tightly linked to personal relation-

ships between the three

presidents. In many ways, the overthrow of Obote's

government by Idi Amin in

January 1971 sounded the death knell for the Commu-

an ontraged President Nyerere refused to recognise

the new regime in Uganda.

The anthority never met

again and the Community

EAC was a colonial creation

ers lacked the will and capacity to sustain. From

this perspective, its gradual

disintegration started at

It can be argued that the

post-independence lead-

finally collapsed in 1977.

that

Obote fled to Tanzania and

three heads of state.

A tax transfer system to protect Tanzanian and Ugandan industry from Kenyan competition was established, among other measures, though Kenya continued to dominate economic activities relating to the common ser-

President Nyerere's Arusha declaration of 1967 set Tanzania firmly on the socialist path towards development. This created an ideological rift with "capitalist" Kenya and was one of the reasons the Community

A particular sticking point was the fact that foreign investment was an integral part of Kenya's development process. The Tanzanians saw intra-EAC trade as benefiting Kenya-based foreign

the 1967 treaty did not include any conflict resolution modalities was also a fatal flaw. The fundamental ideological differences, especially with regard to foreign investment, only compounded destructive resentment caused by the feeling that the EAC was unable benefits between the three, member states.

independence. The fact that

Perhaps the greatest lesson learned from the EAC experience is about East Africa's wananchi (ordinary people).

One of the starkest contradictions of the community was that even when the rhetoric of integration was at its highest pitch, governments were busy placing stumbling blocks in the path of East Africans trying to "co-oper-

After Independence, for example, it became easier for East Africans to enter many European countries than it was to cross their East Afri-can borders to do business. Unfortunately, archaic laws still brand many of the most dynamic of these indi-

viduals as smugglers and illegal aliens to be harassed by authorities. The current integration initiative in East African can be viewed as the region's leaders and civil servants desperately trying to catch up with their own hardy peo-ple who have always treated

hongo is a columnist with The ican newspaper, based in Nai-

borders with the contempt

for travellers

The rail network equitably to distribute its has been neglected and the road system poorly maintained

Transport

If East Africa were a body, its arteries would be so clogged that any doctor would have cause for collcern. The slow pace and high cost of transport are among the most fraquent complaints made by industry across the region.

"It takes as long to move 3 container a few hundred kilometres by road from the port in Dar es Salaam to our ctory in Arusha as it did to get it all the way to Tanza-nia from Europe," complains Christian Engsted, the East Africa president of the Swedish-Swiss conglomerate ABB. This pushes up costs and makes it very difficult for us in the region to be competi-

Kenya and Uganda present similar difficulties. Travellers and business face an unenviable choice between a rail network neglected for generations and a road system in which main trunk routes are poorly maintained, sometimes unsafe and often choked with traffic. Regional links are further impeded by lengthy bureaucratic formalities at

border controls. Tackling the transport problem is one of the main priorities established by the new East Africa Co-operation. Some successes have already been achieved. In May, the region's three main rail authorities agreed to set up a joint eecretariat to advise on technical issues. There are plans for a single maintenance facility for the region, based in Uganda, to be operating by 1998.

Cross-border rail and ferry passenger services between Kenya and Tanzania have resumed after an 18-year break. East African nationals enjoy their own immigration queue at borders, with proposals for a common travel document under dis-

Much, however, remains to be done. It is nearly 100 years since the railway first opened East Africa to international trade. The network formed the foundation for Governments, however, only making Uganda accessiwhile Tanzania's recently is tiny - penetration in ever, remain. Tanzania's phones in the region's three are undaunted. Even in Nai- ble but also uncovering the restructured telecommunica. Kenya of barely 1 per cent is \$250m, five-year Telecommu- capitals, much of it remains robi, Mr Ndolo Ayah promagricultural potential of the agricultural potential of the unfulfilled. Hopeful opera- ises a new, integrated Kenyan highlands. Furthermore, Nairobi, the commercial centre of East Africa. first became a trading centre because of its strategic location on the line from Mombasa to Lake Victoria.

to six weeks to bring imports from the coast to Kampala by train; rall handles barely a third of freight traffic along the route. "The demand is there," according to the corporate planning manager for Kenya Rail ways, Zacharia Murage, "but our capacity is completely exhausted." Mr Murage estimates it will cost sonic Ks6bn (\$100 million) to turn the organisation into a modern. efficient business. "There is no sign," he says of where that kind of money will come from."

· No gat

Government strategy across the region is to restructure rail corporations along commercial lines, farming out non-corc services auch as locomotive maintenance, catering and cleaning. Kenya's transport and communications minister. Wilson Ndolo Ayah. Insists, however, that rail must remain a public ser-vice, promising subsidies to keep passenger fares down.

The poor health of the region's state-controlled railways has pushed busioess on to the roads and into the hands of private haulage companies. Journey times, although far shorter, are nevertheless neither swift nor reliable. Heavy use and an absence of maintenance have left vital trunk routes littered with crater-like pot-holes. This has encouraged reckless driving techniques resulting in one of the highest accident rates in the

However, there is some progress. Tanzania. which has the poorest network of tarred roads and an unhappy record on previous rehabilitation projects, is hoping to involve the private sector in a new policy initiative expected by mid-1997, according to transport and communications mineter William

After months of wrangling over the Kenyan government's transport agenda, the World Bank has now agreed to release \$50m for a road strengthening, widening and maintenance scheme for the Mombasa-Nairobi blghway. However, work will not begin for several months, and there are no plans to extend the project east to Malaba on the Uganda bor-

der, or on to Kampala. Thus, while in particular sectors efforts to arrest the decline in the transportation infrastructure are taking place, the environment looks for some considerable time 🏩 certain to test the patience of traders and travellers

MW and AG

■ Telecommunications: by Michela Wrong and Antony Goldman Better connections

Bad management and low

investment ratios are reasons for the poor service

About the most awkward place to telephone in Tanzania is the northern town of Arusha, also the headquarters of the East Africa Co-operation secretariat. "It's a nightmare," a government official in Kenya confided. "We obviously can't arrange our meetings by mail, but often lt's just impossible to get through." The problem is by no means

From Nairobl, Dar es Salaam and Kampala, it is always easier to call abroad quicker to drive the 45 minutes from Uganda's international airport at Entebbe to the capital than to wait for a

Even international calls

reach London from Nairobi. Furthermore, the costs are staggering. Charges for a three-minute long-distance call from Tanzania are around \$20.

It was not always so. Twenty years ago, a single, efficient if basic cable network covered Kenya, Tanzania and Uganda.

Poor management, political interference and low investment ratios are some of the factors behind the precipitous decline of telecommunications infrastructure

An industry analyst describes the state-owned Kenya Posts and Telecommunications Corporation (KPTC) "ae an opaque bureaucracy vulnerable to than to ring the interior, it is spectacular corruption", from its past, when new standards for eloth and incompetence were set".

ter, Wilson Ndolo Ayah, pro- recover costs within 18 motes corporate restructuring, joint venture projects and high speed data links. The formerly socialist ruling party in Tanzania began a process of privatisation in 1994 which could soon leave private enterprise with a controlling interest in tele-

communications, Uganda has gone even further. Two private companies already compete in offering internet services. The authorities are preparing to offer a second national network operating licence to and services across East Africa in recent years. rival the old, parastatal monopoly. Bids of around \$80m are expected from consortla thought to include leading international companies snch as Southwestern

Bell and Deutsche Telekom. While the regional market tions company "still suffers several times higher than its nications Restructuring Proneighbours - new technology is providing opportuni-

months from a green field site with a potential subscriber base of just a few hundred

Officials are also again

considering the merits of closer co-operation. "We have to find better ways of working together," says John Mutai, managing director of KPLC. "If we in the region can talk to each other more easily, we can trade better, and that will help promote growth and develop-

There are other benefits. Both the investor community and donors have expressed interest in supporting a proposed, \$100m digital link between Kampala, Nairobi and Dar es

Obstacles to growth, howgramme - due for completion in 1998 - has included ties the private sector is the installation of many new from luxury hotels can be problematic. At peak times it may sometimes take 15 min-scale of the problem. Ken-switching, one independent lished in newspapers, a comlished in newspapers, a comutes of repeated dialling to ya's communications minis- operator can expect to prehensive new directory



The new system may work but there is no telephone directory - "

will not be published until next year. "The advantage of works, the problem is you have no one to call," quips one local diplomat.

And while erratic services demand for mobile teletors sev they remain regional telecommunications thwarted by old-fashioned market free from state conpolitical sensitivities and trol. "In five years" he pre-

most conservative, the authorities plan to sell only the new system is that it a third of KPTC shares, and even then, not before 1999. "This is a strategic resource" says Mr Mutat. "We will not allow it to slip into the

dicts, "we shall be no more In Kenya, for example, than regulators preparing where the pace of commer- the playing field for a thrivcial restructuring has been ing commercial industry."



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- Promoting Investment in Kenya —

■ Stock markets: by Joel Kibazo

step back to yesterday

Progress has been hampered by outdated regulations and false starts

Overseas investors wishing to invest in the three countries of the East African Co-operation could be excused if, after examining conditions there, they gain the impression that they have stepped back in time.

Kenya, Uganda and Tanzania may bave undertaken economic restructuring over the past decade, but progress in developing their financial markets has been hampered by outdated regulations, false starts and continued hostility towards foreign investors.

Kenya, the region's biggest economy, is the only country with a fully-fledged stock market. The Nalrobi stock axchange was founded in 1954, and is now Africa'e fourth largest with a market capitalisation of around \$1.8bn. The market registered the biggest gains in the emerging markets sector in 1994 as local investors bought stock ahead of the relaxation of rules for foreign investors.

However, that advance also proved to be its undo- seas investors can only buy ing. Foreign investors shied away in 1995 unwilling to pay for what they considered to be overpriced stocks.

This year was expected to be different. The sale of 48 per cent of newly-privatised Kenya Airways in June was forecast to revive the forspent tha previous 18 economy is doing well and months in decline. The offer earnings are OK. It repreflotation on the bourse but ment opportunity but the ready as was the case in

also raised the market's capitalisation by 6 per cent. But that was by no means the only issue and the Kenya Airways sale was quickly followed by the government sale of part of its holdings in Kenya Commercial Bank

Kenya (NBK). After an initial advance following the Kenya Airways sale, the market returned to its downward trend and fig-ures from the exchanges itself show it has declined by 12 per cent since the begin-ning of this year.

(KCB) and National Bank of

Analysts cite stock indigestion as one of the reasons for the decline. "This is a market that cannot cope with the sale of so many big issues in such a small space of time," said Christopher Hartland Peel, Africa equity analyst with Standard Bank. But others point to high interest rates as e factor in

the market's decline. They say prevailing rates mean investors would rather put their money in treasury bille, which are yielding about 24 per cent, than in

For foreign investors, the market's regulations have also acted as a barrier to entry causing a further decline in the index. Overup to 40 per cent of a locallyowned company, while regu-lations prevent international portfolio investors from buying stock in foreign controlled companies listed on

the exchange. John Legat, of LGT Asset Management, said: "The Naitunes of a market that had robi market is cheap, the not only marked the biggest sents e reasonable invest-

regulations are not making Zambia. There was little it easy for investors like ma domestic demand in that who want to put money in

These days, it can take up

that market." Jimnah Mbaru, chairman of the Nairobi Stock Exchange, sounds equally frustrated when asked about the issue. "We have been trying to get the rules changed and have tried informal as well as formal approaches to the authorities here, but all I can say is

we are still waiting." Few such problems have dogged the privats sector and last month saw the launch of the Acacia Fund, a private equity fund to invest in privata sector Kenyan companies. CDC, the UK's development finance institution, is the main sponsor of the Kslbn fund. Michael Turner, of CDC, said: "I believe we are going to have a wide range of good proposals from companies in which we can invest in the private

But if would-be investors in the Kenya market are frustrated by outdated regulations and problems of settlement, no such market even exists in Uganda. Having announced last year that the stock exchange will be opened in February this year, all that has happened are postponments to May, Juns, August, December, although even that date is unlikely to be met.

But delaying the introduction of e market is not necessariiy seen as a negative. Miles Morland, of Blakeney Management, which specialises in developing stock markets, says: "It is much better to delay the opening of a market than to go ahead before everyone concerned is

market and, what is more, the little stock that existed

was overpriced." Simon Rutega, co-ordinator of the stock exchange project at the Bank of Uganda, said: "We have had a lot of dalays but we want to get the framework cor-rect." He added: "We want to make our market as attractive as possible to foreign investors so we are going to make this an open market without any restrictions."

But Ugande's plans for an

open and free stock market

are not shared by capital market authorities in neighbouring Tanzania. Having announced that the long-delayed stock exchange is to open in December, the Capital Markets and Securities Authority also dropped a bombshell when it said foreign investors ars to be barred for the time being.

Fratern Mboya, chief exec utive of Tanzania'e Capital Markets and Securitles Authority, said: "We need to gauge the local market. So we shall not allow foreign investors in the first companies to be listed. We also need to work on the laws that would affect their involvement."

Mr Legat who is normally anthusiastic about the region, said simply, "I will have to go somewhere else." in spite of what appear to be contrasting philosophies, the heads of the three exchanges have already started discussions on closer co-operation. Issues under discussion include the possibility of cross-listing, harmonisation of listing procedure, and a common training

programme for brokers.



■ Ports: by Michela Wrong and Antony Goldman

Flow eases at the two gateways

An upheaval is under way to improve service at lock Mombasa and Dar es Salaam

The Swahili phrase loa kitu too familiar to importers bringing goods into East

Africa.

It means "give a little something" and until recently, it was necessary to do just that to get containers through the "toll etations" the police and customs checks at the ports of Mombasa and Dar es Salaam.

Theoretically gateways to the region, the two ports had become barriers to trade, rife with theft, mired in administrative incompetence and official corruption.

A thorn in the side of landlocked Uganda, which is dependent on them for supplies, they were a constant focus of complaints from businesses and a serious concern for the International Monetary Fund, which is determined the Tanzanian and Kenyan governments should improve revenue collection.

An upheaval is now under way. Mombasa is under new management, following a January purge that led to the pusting of a score of top officials at the transport ministry, customs and Kenya Ports Authority, which lost its managing director. The management of the container terminal has been handed to a UK team from Felixstowe which will run it for the next two years.

In Dar es Salaam, no top-level sackings have occurred. But having signed a performance contract with the government, the Tanzania Harbours Authority eppears to be making headway simply by setting itself higher standards. We're seeing a consistent

improvement in just about everything," says Mr Paul Thomson, whose company, East African Conference Lines, represents 10 shipping lines. "Hopefully, most of our problems will soon be behind us."

Mombasa and Dar es Salaam also fell victim to the region's economic upturn. Liberalisation in Uganda and Tanzania brought a flood of imports into the ports, whose ageing facilities were

unable to cope.

Productivity fell to its lowest level in 1994, with Mombasa logging 79 container moves per 24 hours, compared to the 600-700 seen in European ports. By mid-1995 ning, security and new of the game.

reached the point where both ports were near grid-lock. in port has been cut to 17 days and the anthority,

Technical problems were only half of the story. in 1995, expects a profit of Bureaucratic procedures \$25m this year. "We believe obliging clearing agents to visit innumerable offices kidogo ("tkk" for short) is all around 25 in Mombasa amplified opportunities for too kim kidogo and further

> Clearing an unloaded container - a procedure that can take less than 24 hours in Europe - required two to three weeks in Mombasa and four weeks in Dar Es

Add on rail and road trips and border checks and a Ugandan importer could wait four monthe for his National antagonisms did

not help. "The old team used to give the impression they were doing Uganda a favour by allowing our goods through port," commented Yoweri Museveni, the Ugandari mondari on a present dan president, on a recent trip to Mombasa. Ambitious presidential

plans to turn Mombasa into a free port have now been put to one side while Robert Brenneisen, the new chairman of Kenya Ports Authority, sets himself two years to respectate the enterprise, One of his first moves has

been to raise charges on importers who were exploiting the port's inefficiencies to use Mombasa as a cheap storage spot. "Importers were acting as speculators, leaving cars here while they found buyers. So we doubled the charges and it had a dramatic effect," he said.

With new equipment installed and old cranes being renovated, the plan is to bave productivity, now hovering around 260 moves per 24 hours, up to 350 units in six months and 375 units in a year. Clearing agents note with approval that cargo now stays as little as five days in port.

Although Mombasa expects to log a profit of \$15m this year, tt is still only working at a third of its 20m tonne a year capacity. Documentation remains a prob-lem. "Together with customs, we are working on integrating our computer systems and that should lead to faster, more efficient handling of documents," says Mr

His counterpart in Dar es from Tanga, currently under Salaam, Samson Luhigo, has refurbishment and ideally managed to boost performance at his far smaller port from 163 moves at the start of the year to 350 moves thanks to improved plan-

Future looks brighter

Co-operation in the energy sector is one of the priorities laid down

When President Yoweri Museveni last month threatened to cut power supplies from Uganda to Kenya, he drew attention to a dispute which reveals both the problems and opportunities presented by regional co-opera-

tion in the energy sector.

The problem is that the region no longer produces eufficient power for its needs. The agreement which todey angers Mr Museveni was drawn up in 1954, when output from the Owen Falls hydroelectric plant far exceeded demand not only in Uganda, but also in Kenya

The time containers spend

improved standards are the

panacea for corruption,"

says Mr Luhigo. "If we can achieve them there will be

no need for anyone to ask

bar loophole" - lower duties

which lured much of the

trade to the spice islands

and encouraged smuggling -

is expected to hring more

traffic to the mainland.

Dredging the entrance chan-

nel to ensure 40.000-tonne

ships can enter, whatever

the tide, will eliminate a

basic structural shortcom-

·For both anthorities.

improving performance and

cutting down on paperwork

Until containers can be evac-

uated more quickly by rail

and road, major expansion

remains problematical. A

distant dream is the estab-

lishment of a unit train

which would take containers

Providing a constant spur

from Mombasa to Kampala.

is the realisation that if they

cannot improve, some trade

will go elsewhere, geography

notwithstanding. Dar es

Salaam has already seen

cheaper ports in South

Africa and Mozambique steal

much of the trade that in the

apartheid era went via Tan-

zania to Zambia and Malawi.

more than Im tonnes a year

through Mombasa, has

warned that it is willing to

shift to the longer route

through Tanzania if Dar es

Salaam offers a better deal.

And Dar es Salaam itself will

face a growing challenge

placed to serve the Kiliman-

jaro region. When it comes

to ports, East Africa will be

best served if competition,

not co-operation, is the name

Uganda, which brings

The closing of "the Zanzi-

for a bribe."

The Owen Falls scheme was itself the product of an earlier era of co-operation, when the East Africa Power and Lighting Corporation planned and provided for the region's collective requireents. Uganda complains it is tied to an anachronistic contract to supply energy to Kenya for only a third of what it now costs to pro-duce. "I have asked [Kenya's president] Moj." Mr Museveni said, "to pay me according to the market rates." Officials in Nairobi are

conciliatory. "We are happy to talk about tariffs," responded the managing director of Kenya Power and Lighting Corporation (KPLC), Samuel Gichuru. "But the problem really is one of supply. We all face serious deficits at home, which means there is no incentive, even on a commercial basis, for Uganda to export power.

Across the region, supply has been falling despite increasing demand. Kenya's 50MW shortfall - around 8 per cent of requirements has prompted the authorities into adopting an energy rationing programme. Load shedding and black-outs are also familiar in Uganda and Tanzania.

And as factories operate below capacity, industrial growth is also compromised. The now separate power authorities in the three

countries acknowledge that low investment in mirastru ture, poor maintenance and a lack of management transparency, especially over the past decade, are the main causes of shortage. In Kenya, donor support for the energy sector, frozen since the scale of corruption surrounding the Turkwell dam project became clear in 1990. is only now beginning to return. Eight senior officials of the state-owned Tanzania Electricity Supply Company (Tanesco) were suspended in September in connection with the alleged misuse of

Kenya has World Bank support for a billion dollar, long-term investment programme. Officials expect Japan'e overseas develop-ment agency, the OECF, to pledge \$279.4m for the Soodu Mireu 60MW hydroelectric plant and the 75MW Kipebu geothermal plant. Emergency measures to address worst problems in Nairobi and on the coast are expected to be in place MW and AG

before next year's elections. "It takes time to turn the situation around," Mr Gichuru admitted. "But the worst is over and things are already moving."

Uganda is looking to exploit better its hydroelectric potential. While contractual problems are delaying development of the Owen Falls plant in January Kampala signed a \$450m agreement with Nile Independent Power Limited to build a 340MW facility near Jinja. Work on the project, which has attracted considerable US interest, is dne to begin

More innovative still is the

\$300m, 150MW Songo Songo gas project offshore Tanzanie, expected to come on etream in 1998. Agip and Amoco abandoned the coral island site in 1974 when they failed to discover oil. Nearly 20 years later, with the use of gas as a fuel far more fashioneble, two Canadian companies,. Ocelot and TransCaneda, came in to construct and operate the project to tap and process the natural gas from Songo Songo, pump it underweter the 25km to the mainland and then the 210km north to the capital, Dar es Salaam. There it will feed into the Ubongo power plant, replacing imported liquid fuel to power five turbine-driven generators.

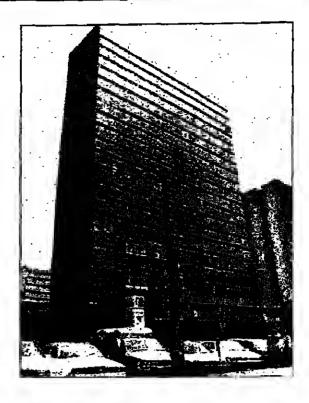
The financing of Songo Songo is also considered unique by the World Bank. Normally, its funds are channelled through parastatals. Here, they are going via the International Development Authority directly into an entirely private sector project. "If Tanzanians can make this work," the project's manager Jim McCardle believes, "it will do a lot to bring new investment into the country."

Mr McCardle expects Songo Songo to yield other beoefits. "Once this first major investment is made," he explained, "it can easily be expanded with a much more modest outlay, and swifter time lag. There's enough gas for 20 years and we are confident there's more to be discovered. We could even extend the pipeline up from Dar es Salaam across the border to Mom-

There is little sign ye however, of a genuine commitment to promote co-operation in the energy mitment to sector, one of the priorities laid down by the new East Africa Co-operation. While Tanzania signed a

memorandum of understand ing with Kenya in 1992, ear lier this year it began talks with Zambia over the possibility of linking into the southern African power grid. The private sector believes

it may be the instrument by which a regional electricity market can once more ba realised in East Africa. "A single grid makes so much Christian Engsted. Eeet Africa president of the Swiss-Swedish conglomerate, ABB, "but this is politically sensitive for the states coocerned. We can be more efficient and concentrate on the commercial imperatives behind integratioo.



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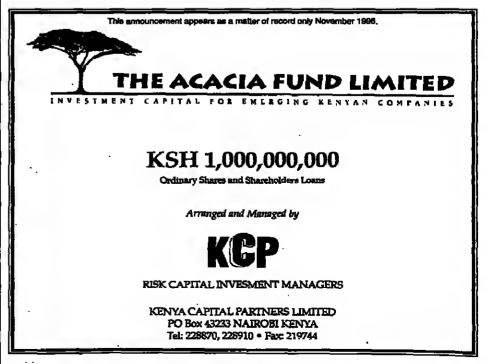
For further enquiries contact:

The Chief Executive The Export Promotion Council 16th Floor, Anniversary Towers University Way, PO Box 40247 Nairobi, KENYA

Tel: 254-2-228534/8 Fax: 254-2-218013 : 254-2-228539

PROMOTING KENYAN EXPORTS WORLDWIDE





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6 EAST AFRICAN CO-OPERATION

Why should co-operation

At the moment, there's no

are following market-ori-

have a lot of expertise to

intended level of co-opera-

caused problems the first

enterprises. Governments

are like people when it

tion. One of the things that

time was joint ownership of

ideological divide between the three countries. All three

ented policies; they have accepted the need for privati-

sation and liberalisation. We

build on - even Europe has not yet reached East Africa's

work this time?

Interview: the executive secretary of the Secretariat of the Commission for East African Co-operation

United by a common policy persisted.

Ambassador Francis Muthaura explains how the new community will work

How does the new secretariat compare with the East African Community of

The East African Community was really like a federal government: railways, ports airlines, posts and telecommunications, customs, all came under the same administration. The headquarters and general services secretariat was meant to occupy this building, with ooe wing for each of the three countries. We will be sticking to one floor and our staff will not exceed 30. Member states are being strict: they want the secretariat to be small but highly professional.

What do you regard as the crucial factors that triggered the community's col-lapse?

Authority was shared between three beads of state and after 1971 and the coup in Uganda, the leaders could oot meet because Julius Nyerere refused to talk to Idi Amin. So from 1971, there was an accumulation of problems that couldn't be resolved. In the background was the cold war: external forces played a role in pushing the countries apart. Kenya was being encouraged to be more capitalist, Tanzania was being encouraged to be more socialist. Also, there definitely was a feeling that Kenya was doing better out of the arrangement. Ugan-da's economy had virtually collapsed, Tanzania's economy had been hit by social-

ism. Steps were taken to try

to even things out - in 1967

it was agreed that many of the community's headquar-

ters should be moved out of

Nairobi, and remedial mea-

sures, such as transfer taxes

introduced. But the feeling

on Kenyan goods, were

comes to property - they tend to get possessive. Now the aim is to create an enabling environment for business, including allowing

power, road and telecommunications linkages. rather than joint enterprises. We are concentrating on harmonisation of policies, but the key actors will be private. The driving force this time will be individuals, not parastatals. isn't it possible that tension between individual presideots could re-emerge as a problem? Kenyan President Daniel arap Moi has repeatedly accused Uganda of plotting his downfall. You may be reading a lot into things that don't matter. You should look at the frequeocy with which these

heads of state are meeting.

All three are talking of mov-ing to a federal status with-

out reservations. There's oo

.Uganda as far as we are con-

problem between Moi and

Museveni, Kenya and

The old community drew up remedial measures to compensate Uganda and Tanzania for trade imbalances. Is that going to be repeated? A free market is going to generate competition and already we are seeing a lot of cross-border investment. This is the future, rather than remedial measures. If



Francis Muthaura: renewed co-operation is inevitable

you have free movement of capital and goods and labour, these imbalances will be sorted out in the long term. Tanzania has strong advantages in some key sectors - power, minerals - and soon it will start pumping gas from Songo Songo. Uganda has advantages in the agricultural sector and energy potential. Once the linkages are established we are likely to see a total transformation in the balance of trade. We're commissioning a study on external tariffs which will tackle the idea of balanced benefits.

What objectives top the secretariat's agenda at the moment?

But it's still too early to say.

Our priority is policy har-monisation. Within that, dismantling of borders so we can allow free flow of people is a key issue. Already we've agreed a common travel doc-ument and Kenya and Uganda's railways have established a joint secretariat. Then there are fiscal and monetary policies, traffic laws, management of Lake Victoria, security measures. After harmonisation, we need to concentrate on developing the economic infrastructure. Telecommunications need to be modernised – the whole region has a power deficit. Finally, we need to promote trade and investment. We're drawing up a strategy paper which will set time frames in all

these sectors. We hope it will be approved by March next

What about expanding East African co-operation to other countries? We have many other regional organisations in this part of the world -Comesa, SADC etc. The point is not to have a repeat of the existing institutions. The East African region is unique - we're talking about three countries which for a long time were managed as one federal state, which more or less speak the same language, whose citizens went to the same schools. These countries feel they have to be united. Those kind of arrangements cannot include very many countries without losing their focus. We have had feelers from neighbouring countries but

we want to be very cautious. Looking back, do yoo regard the original community split-up as a disaster? The ministers who signed the dissolution agreement wept. It was the worst thing that ever happened to this region and from that day the economies started to decline. realisation that renewed co-operation is inevitable. The whole world is forming regional trading blocs. Either we do the same or we

Michela Wrong

■ Tourism: by Michela Wrong and Antony Goldman

Co-operation not competition

To exploit its potential to the full, East Africa needs to be offered as a single destination

Fringed by mountains, a focal point for tartan-draped Masaai herders, Namanga is a pleasant but unremarkable town few tourists would choose to

stop in.
Unfortunately, the thousands of visitors wanting to see the best wildlife East Africa has to offer have little choice in the matter. Since Namanga straddles the border separating Ken-ya's game parks from those of Tanzania, they are obliged to descend from their buses, go through two sets of customs and immigration, apply for a \$50 Tanzanian visa and board new buses on the other side of the frootier.

So much for regional co-operation. As an industry, tourism exemplifies the burdles the East African community's collapse placed in the way of development, flying in the face of eco-

nomic common National sensibilities play a part in the irksome set-up. Under-commercialwhich has a range of attractions that rival the best that Kenya has to offer. resects the fact that 60 per cent of its visitors come that 60 per cent of via its more worldly-wise neighbour.

Foreign travel A Ugandan gorilla: wake me up when the tourists come ageocies pay a

lump sum to a Kenyan tour operator, who will ensure most of the safari is spent in Kenya, using local facilities, leaving a Tanzanian counterpart thin pickings on a few days of bus rental and lodging.

"We have a much wider variety of parks, more products to offer and more wildlife than either of the two other East African countries," says Peter Mwenguo, marketing head of Tanzania's Tourist board. "Bot Tanzania is not getting its fair share of the market.

So, while Nairobi tour operators, who often manage to convince foreigners Mount Kilimanjaro and the Serengeti game park are actually in Kenya, may be keen to speed up border formalities, their resentful neighbours have far less to gain from streamlining.

The problem at Namanga exposes the products with more, and longer, jaunts avoid awkward political sensitivities."

tries accept that if East Africa is to exploit its tourism potential to the full, and fend off the threat presented by post-apartheld South Africa's antry into the market, selling the region as a single destination makes sense.

The best way of dealing with the South African challenge is to synchronise our policies," says Mr Mwenguo. "We can best them by offering tours that include the Stone Town of Zanzibar, climbing Mount Kilimanjaro, the mountain gorillas of Uganda and Ken-ya's parks."

His Ugandan counterpart, Ignatius Nakashiro, concurs. "I hope from now oo we will learn to look at each other as allies, and not competitors," But in practice the nations' ambitious tourism master plans seem to have been drafted more in a spirit of competition than

Kenya, where tourism is the largest

single foreign exchange earner, clearly

has most at stake. Last year's 20 per

cent drop in arrivals, hitting the lowest

level since 1988, sent shivers through

The fall was blamed on a spate of

reports of muggings and harassment, but the sour experience of staying in

coastal hotels experiencing daily power

Although numbers this year seem to

have recovered and are expected to be

in the 900,000 range, many believe

capacity has outstripped demand and

Kenya should abandon its target of 1m

In these circumstances, Kenya has

the choice of following the path of par-

row self-interest, jealously protecting

its industry, or freshening up stale

cuts also played its part,

tourists by 2000.

surplus of hotels, although prices remain relatively high

notwithstanding, in the top range are the Hilton,

Eighty and New Stanley, but both are drearier than their

both are drearier than their prices warrant. Despite a spate of negative publicity in the wastern press last year, security expens rate Nairobi as no more dangerous than many European capitals and far safer than Johannesburg.

The rules are simple: keep your car doors locked and win-

dows closed when driving, never give lifts, do not sport gold chains or expensive watches on the street, stick to registered taxis, avoid rough areas after dark and be start.

intercontinental, Serena, Norfolk and Grand Regency, all conveniently located. The quiet Fairview is a little further out. Cheaper are the very central Sac

chasm between intention and practice. into Tanzania or Uganda. in theory, officials in the three counrange of rarely-visited game parks, plus the fact that game hunting is legal, make Tanzanie a unique destination. After the neglect of the socialist years, the country is only just beginning to tap its resources.

The number of visitors to Tanzania has already risen from 54,000 in 1983 to 294,000 last year. The aim. government officials say, is to learn from Kenya's mistakes, avoid the budget market and stick to an eventual 500,000 high-paying visitors.

Tha Tourist Corporation, the ineffi-

cient parastatal which managed hotels and tour agents, has been replaced by the Tourism Board, solely devoted to marketing. A \$150m, 10-year master plan foresees exploiting the historical Slave Route and the journeys of explorers such as Livingstone and Stanley. At the moment the infrastructure is

simply oot up to the task. Until ambitious plans to improve Tanzania's roads, airports and telecommunications start bearing fruit, the only location likely to show dramatic growth is enjoying a hotel

Worst-placed of the three countries is Uganda, where tourism is the fastest-growing section of the ecocomy, rising 18 per cent a year to 175,000 visitors in 1995. But the figures

are deceptive - officials admit that 80 per cent of those visitors came on husiness or to see family. Ooly a handful were the highpaying tourists Uganda wants.

In addition, the rebel campaign in the oorth is in danger of scaring visi-tors away from a still dilapidated sector. And marketed on its own, Uganda's unique selling point - its populatioo of endangered mountalo gorillas - is far from viable.

By co-operating, the three natioos could boost their share of world trade. Competing, they may all lose. "What we need to do is make it a competition between companies and not countries," says Brian Davies, Kenya Airways' chief executive and a member of Keoya's Tourist Board, "Leave the leading role to the private sector, rather than governments, and it will be easier to

Miller Haras

Alternation of the second





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Nairobi

As the capital of East Africa's Industrial and financial glant, Natrobi makes Kampala took petite and Der es Salaam perochial. But first impression of a busy, well-connected asport, high-rise city centre and a well-educated business commu-nity - can lead to exaggarated expectations. Under the gitzy facede lucks a crumbling third

world city. Kenya'a infrastructure has not kept pace with urban expansion and the strain is showing. Main thoroughters are pitted with enormous potholes, street lamps stopped working years ago and rubbish piles up uncollected. Power cuts are frequent, the telephone service increasingly patchy. Marry of the numbers in

the directory bear no relation to Although the investment Promotion Centre is friendly, it can be slow and ineffectual.

Potential investors are probably better off approaching international accountants such as Price Waterhouse, KPMG or Coopers and Lybrand for advice. The Export Promotion Council has a more impressive reputation. Nairobi has something of a

Dar es Salaam

dark and be stert.

Thanks to its cosmopolitan population, the capital offers e huge range of cuisines. Excellent Indian food is served at the Haandi and Minar. Firmly on the tourist circuit, the Camivore offers giraffe, buffalo and ostrich while its sister restaurant, the Tamaring does serfood. Alem. Tamerad, does sestood. Alan-Bobba's has quality French food while the Trettoria offers (talian: directory exists.

The advantage is that Dar es Salaam is a small city, where many key offices are within walking distance of each other and socia, which can be hired by the day for \$40 or less, are often unnecessary. It is worth starting early - many offices open at ... Sam and close at 4pm with a kinch hour from 12.30-2pm.

Renting a mobile telephone from one of the two rival firms may help.

At first glance, the port city of Dar es Salaam seems to have weathered the years of socialism with apparent ease. In the shiny new cashod, Tanzantans boast of losing money at the tables, while on the streets, prostitutes. flesh bere breasts at night fests bare breasts at night strollers. Stalls are crammed with imported goods.

But the liboralisation is still fairly recent and the acars left by former President Julius Nyerera's Ideology run deep, taking the form of bureaucratic institutions and a general sense. incy and a general sense

of torpor.
Of the three regional capitals, this is the most frustrating to work in and institutions such as the investment Promotion Centra, intended to ease the businessman's path, signely fall to fulfil their intended role. - Making appointments is the first hurdle - as the creating telephone system is repaired, numbers are changing, but no

Kampala

Many travellers find Kampels the most pleasant of the three East

African capitals in which to oper-ate. Smaller and more manage-able than Nairobi, it is targety tree of Dar Es Salaam's coastal

from one of the two rival firms may help.
Lodging remeins limited. The ority top-ractch hotel, the naw Sherston, charges upwards of \$200 a night. The cheaper Agip and Kilimanjaro have all the charm of Soviet youth hostels, but both are centrally located. The choice of restaurants is limited. The Alcovic offers both Chinese and Indian cuisine. Smokles does fish, La Taverna offers Rakian and the Oveter Bay offers taken and the Oyeter Say Hotel restaurant has excellent seafood. The restaurant on the top foor of the Kilmanjaro. Hotel enloys views across the port.

sleepiness. Because it is the boom, there is a pelpable burz in However, the visitor will find drawbacks to life in a country that survived years of brutal despotism and civil war. Credit.
cards are useless outside
Kampala, telephoning 80km east
of the capital often impossible and bureaucratry sometimes seems a throwback to a pre-colonial era.

Several four-star hotels offer services similar to the Sheraton at lower prices. Alternatively, the Diplomate, outside the centre,

has a more intimate atmosphere has a more intimate atmosphere and pleasing views.

Telephone rates, once among the highest in the world, are resconable, but hotels still charge astronomical rates, it may be more convenient to hire a mobile phone from Cettel on 230110.

Taxis, available at hotels or on street corners, can be hired for the day for around \$50.

Frustratingly, most travel agen-

the day for around \$50.
Frustratingly, most travel agencies and car hire firms refuse oredit cards. Shiftings and foreign currency can be bought with Arnex or Vise at Bardays Bank and money can be changed at banks, forex bureaux or licensed basis and money and be considered. hotels and travel agents.

Kampala has a choice for din-

rantpara has a critice for our era. The best are indian - try the Maharajah neer the Speke Hotel - or Chinese - Fang Fang and Shanghal. The Swiss House, a little out of town, offers londured. and the Sheraton's Lion Bar serves Ugandan food.

KENYA

International code 254, Nairobi 2, Mombasa 11

 Diplomatic missions: UK 335944, US 334141, Japan 332955-8, Germany 712527, France 339783/4, Tanzania 331104, Uganda 330801, South Africa 215618-8 Hotels: Norfolk 335800, fax 336742; Hilton 334000, fax 339462; Continental 335550, fax 210675; Serena 725111, fax 72518

New Stanley 333233, fox 229388; Boulevard 227567, fax 334071; Nairobl Setari Club 224808, fex 223245. Business advice: East African Association 218317, Price Waterhouse 221244, Coopers and Lybrand 221482, Investment Promotion Centre 221401/2/3.

Export Promotion Council 228 534.

Restaurants: Carnivore 501775; sea food: Tamarind 338959; French: Alan Bobbe 336952; Italian: Tamarind 338959; French: Alan Bobbe 336952; Italian; Trattoria 340855; Kenyan: Segret Hotel Equatorial 720933.

Airlines: British Airways 334362, Kenya Airways 229291, KLM 332673, Alitalia 224365, American Airlines 242557, Lufthansa 226271, Swissair 250288/9, Air France 216954, Uganda Airlines 221354, Air Tanzania 336224, South Airlean Airways 229663.

Banks: Barclays Bank 713800, 332230, Kenya Commercial Bank 339441, National Bank of Kenya 226471, 339690, Stanble 335888.

Car hire: Alarno 331648, Avis 338794, Hertz 531322, Central Rental 222888.

Car hire: Alamo 331648, Avis 336794, Hertz 531322,
 Central Rental 222888,
 Taxis usually know the city well, but can be expensive: Ks900 (£10) to/from sirport; Ks3,500 (£40) half day hire.
 Advice and information: Finance Ministry 338111, Foreign & Co-Operation Ministry 334433, Central Bank of Kenya 330500, 2£6431, Parastatal Reform: Committee 222127, Nalrobi Stock Exchange 230692, Institute of Economic Affairs 569688, East Africa Association 218317.
 Export Promotion Council 226534, Kanya Port Authority (011) 312211, Kenya Tourist Board 823000 fax 823757.

TANZANIA

nternational code 255, Dar es Salaam S1.

International code 256, Dar es Salaam S1.

Diplomatic missions: US 66010/5, UK 112950/4, Germany 117408, Japan 115827, 117383, South Africa 600618, 40668.
Hiotels: Sheraton 113569/112416/113702, Agip 117075, Cyster Bay 68062/4, Kilmenijaro 113103/4, Karibu Hotel 68069/67761, Embassy Hotel 117087/2, Mobitel 44762, DHL 113170.
Airtines: British Akweys 113820/2, 115551, Kenya Airwaya 113338, Alr Tarzanis 110248/114688, Alikance 117044/7, Ethiopian Airlines 117409, Precision Air (local charters) 30800. Der Es Salaam airport: 844211/843183.
Ferry: Sae Express services to Zanzibar 37049.
Car hire: Avis 30505/34562, Evergreen 0811 324538.
Bankes: Citibank 110395/113364, Standard Chartered 117345/52, Stanble Bank 112195-8.
Government offices: Ministry of Trade 27251/22775; Ministry of Minerals 31433; Bank of Tanzanis 21291/9; Ministry of Finance 48657, 21271/9; Investment Promotion Centre 221401-4, fax 336683; Tourism Board 113145, 110812, 111244, fax 116420; Parastatal Reform Committee 115482, 33046/34296; Capital Markets and Securities Authority 113903.
Zanzibar: International code 255 54.
Hotels: Mazson's 33694/33062, Dhow Palace 33012, Baghani 33689/31816/30165, Tembo 33005, Shanghani 33668, Emerson's 32153, Bwawani Plaza 30200.
Advice and information: Tourism commission 33485, Investment Promotion Agency 31169/74, 33028, Free Economic Zone Authority 33688/33697.

UGANDA

International code 256, Kampala 41, Entebbe 42. (Kampala unless otherwise indicated)

Diplomatic missions: UK 257054, US 259791, EU 233033.
 France 242120, Germany 256767, Kenya 267368,
 Tanzania 2567566.

Tanzania 2567566.

● Hotels: Sheratori 244590, fax 256696; Equatoria 250780-9; Grand Imperial 250661-8, fax 250605; Nile 235900-9; Diplomate 267725; Entebbe - Lake Victoria (042) 20644/5.

● Altrimea: British Airways 256695, Sabena 234201.

Air France 242907, Alliance Airlines 244011,

Uganda Airlines 232990, Kenya Airways 236948.

● Banks: Barclays 232594, Uganda Commercial Bank 234710, Standard Chartered 231473, Stanbic 230811.

● Car Hire: Phoenix 236996, Avis 257286, Vacational Tours 234606; taxis can be hired for \$50 a day.

Car Hire: Phoenix 236096, Avis 257296, Vacational Tours 234606; taxis can be hired for \$50 a day.
Advice and Information: Finance Ministry 234700; Trade Ministry 231104; Bank of Uganda 258441; Uganda Investment Authority 251652; Uganda Manufacturers Authority 221034; Uganda Export Promotion Council 259779; Commonwealth Development Corporation 235784; Development Finance Company of Uganda 256125; East Africa Foundation 244725; Uganda Tourist Board 242196.

CURRENCIES AND MONEY

Dollar trades calmly ahead of election

MARKETS REPORT By Graham Bowley

The dollar traded in narrow ranges on the foreign exchanges yesterday ahead of today's US presidential

elections. The pound continued its surge, buoyed by expectations of higher UK interest rates after strong money supply data pointed to a rebound in UK high street activity.

The French franc fell after further doubts emerged about France's attempts to reduce its budget deficit to meet the Maastricht criteria for European monetary union. The currency came under stronger downward pressure after suggestions that agreement on the proposed European stability pact to control budget defi-cits after Emu might be

ans this enrobonds

UK Indes

delayed. The dollar closed in London against the D-Mark at DM1.5132, compared with

against the yen, from Y113.6. the D-Mark at DM2.4920, from DM2.483, and against the dollar at \$1.6469, from \$1.638. The sterling tradeweighted exchange rate

yesterday as traders prepared for today's US presidential election.

This calm state was in spite of data pointing to stronger than expected construction spending. But analysts said this was offset by a continued rally in US short-term interest rate futures, which suggests markets are revising down their expectations of the size of

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Nor 4_	·····Ladest-	Prev. close
£ spot	1.8425	1.6360
१ पार्क	1.8415	1.6350
3 enth	1.6394	1.6328
1 yr	1.6467	1.6207

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2503.91 2482.01 2506.68 2513.92 2492.01 2508.68 51.3762 50.9010 51.2069 2.7945 2.7734 2.7884 10.5014 10.4139 10.4571 252.433 250.012 252.541 210.016 208.402 210.104

10,8790 10,7197 10,8706 2.0700 2.0827

48,3543 43,2068 6,1790 6,1249 2,3186 2,3000 7,7468 7,6508

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8.051 8.341 4.016 7.754 4.033 8.429 3.833 5.116 4.498 6.499

17.5852 +0.0897 284 - 416 17.5418
51.3339 +0.1768 916 - 762 51.3762 9 9.5770
7.4785 +0.0344 702 - 770 9.5770
7.4785 +0.0384 728 - 842 7.4862
1.8.4294 +0.0402 288 - 320 8.4320
2.4920 +0.0067 971 - 928 2.4829
382.985 +2.534 731 - 056 383.338
0.9887 -0.0001 979 - 995 1.0004
2502.88 +10.94 184 - 391 2503.91
2.502.88 +10.94 184 - 391 2503.91
15.13339 +0.1768 976 - 762 51.3762
10.4696 +0.0145 660 - 731 0.5714
252.346 +1.300 259 - 443 252.433
200.939 +0.914 859 - 018 210.016
10.8798 +0.089 686 - 799 10.8799 1
2.0003 +0.0061 885 - 971 2.0071
1.2998 +0.007 882 - 904 1 2006

1.8487 +0.0099 463 - 470 1.6924 +0.0098 919 - 928 2.1999 +0.0134 990 - 007 13.0508 +0.0078 444 - 574

12.7344 +0.0729 317 - 971 58.7532 +0.9744 190 - 974 5.3467 +0.0166 391 - 542 197.401 +1.392 301 - 501 4.1589 +0.0181 573 - 605 2.3297 +0.0125 221 - 252 43.2806 +0.2375 088 - 643 6.1767 +0.035 754 - 790 2.3176 +0.03111 196 - 186 7.7413 +0.0663 257 - 468 1360.01 +0.52 979 - 032 45.2898 +0.249 486 - 309 41.9787 +0.1982 686 - 909 41.9787 +0.1982 686 - 909

CROSS RATES AND DERIVATIVES

DM1.516 at the previous any possible tightening in Close. It finished at Y113.790 US interest rates.

This was in contrast to The pound closed against further declines in German short-term interest rate futures, pointing to a rise in German interest rate expectations.

"The interest rate support index closed at 91.2 from for the US dollar is fading now fairly quickly. That is undermining the dollar," ■ The dollar traded calmly said Mr Klaus Beader, senior currency economist at Deutsche Morgan Grenfell in London. Mr Tony Norfield, of ABN Amro in London, pointed out that the yield spread on US Treasury bonds over German bunds had narrowed during recent

tive," he said.

Mr Baader said the possiwould be dominated by the the election would not be a

3.0 17.4352 2.9 50.9439 2.5 8.5131 2.7 8.3715 3.0 2.4731

2.0 50.8438 3.1 2.7714 1.4 10.4571 -0.9 252.911 -0.9 210.334 0.1 10.888 4.4 2.0576 1.8 1.2925

1,6322 1,6788 2,1788 2,1947 2,8 2,1839 2,9 2,1249 3,4 12,9805

8.747 10 4.150 4.988 9.632 5.010 10.47 4.761 8.357 5.587 8.080

2.559 1.107 1.331 2.570 1.337 2.794 1.271 1.696 1.491 2.161

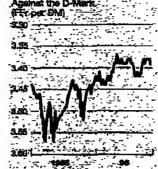
0.954 0.398 0.479 0.919 0.478 0.999 0.454 0.807 0.533 0.769

0.4 0.9974; 0.5 0.9909 0.8

3.0 49,7489 3.1 3.2 2,7067 3.1 1.2 10,3321 1.5

-0.9 210.334 0.1 10.8668 4.3 2.001

to plug France's budget defi-



icy but the US Federal Reserve would then tighten "The lower yield is making monetary policy, which the dollar look less attraction would boost the dollar, he

bility that the US Congress The French franc's decline yesterday reflected the cur-Democratic party following rent troubles the French government and European reason to sell the dollar. A statisticians are experiencing in justifying the use of gress might have a greater French pension fund money

10.8474 -0.0182 452 - 495
\$1.1700 -0.07 500 -000
\$.8131 -0.072 212 - 141
4.5410 -0.0024 383 - 438
\$.1184 -0.0046 177 - 190
1.5182 -0.0033 129 - 134
238.365 +0.185 510 - 620
1.5490 +0.0025 490 - 500
1.519.75 -0.0035 490 - 900
1.6963 -0.0061 990 - 965
6.3571 -0.0275 561 - 581
153.226 -0.075 200 - 290
127.475 -0.17 450 - 500
6.5014 +0.0165 976 - 051
1.2693 -0.0025 690 - 995
1.8489 +0.0025 675 - 684
0.691683 ---

0.9869 +0.0004 966 - 999 1.0276 - 275 - 277 1.3358 +0.0005 355 - 360 7.9245 -0.0405 220 - 270

+0.0026 702 - 710 +0.0004 321 - 326 +0.025 000 - 500

10.8474 -0.0182 452 - 495

The currency was unsettled by reports that statisticians were meeting at the Bundesbank yesterday to discuss the issue. German statisticians have reacted angrily to France's move. raising doubts about whether other European countries with large budget deficits such as Italy would be able to meet the budget criteria for Emn. However, the Italian lira managed to hold its position on the cur-

rency markets yesterday. Mr Baader said the episode reflected the fact that "German society remains vehemently opposed to attempts to bring countries into Emn unfairly".

Nor 4		2		2
Czech Ro	44,2194	- 44.2	585 2E.855	0 - 25.8750
Managery	255,651	- 253	827 155.26	0 - 155.370
				0 - 3000.00
				2 - 0.2993
				5 - 28125
				0 - 5464.DO
lle.	6.0478	- 6.05	05 3,672	9 - 3.6732

1.5173 1.5110 238.890 237.880

1,8500 27,830 1,8500 1,8345 1522,76 1616,25 31,2400 31,1400 1,7023 1,8944 8,4100 5,3522 163,250 152,870

7,7328 7,7305 35,7500 35,8000

35,7500 S5,8000 S1,8000 S1,875 S1,2425 S13,840 S13,040 S1,500 S1,

0.792214

2,15214

Nov 2.63 1.93 1.29 0.80 0.46

UK INTEREST RATES

EMS EUROPEAN CURRENCY UNIT RATES

-0.00493

+0.057 +0.01291

+0.00031 +0.0029 +0.00913 +0.0142

93.69 93.43 93.15 92.93 92.79

-2.01

0.77 0.88 0.90 1.84 1,73

3.81

0.85 0.84 0.82 0.08 0.00

PUTS Dec 0.79 1.11 1.68 2.21 2,62

Jan 1,22 1,60 2,04 2,52 3,11

0.778278

162,296

1,92692 13,5592 7,40549 6,51898

Dec 3.09 2.51 1.90 1.42 1.03

1,8500 1,8346 1,8485 1522,76 1518.25 1522.82 31,2400 31,1400 31,11 1,7023 1,8944 1,8925 8,4100 8,3522 8,3533 153,250 152,570 153,43 127,750 127,360 127,855 8,6051 8,5689 8,5986 1,2721 1,2684 1,2656 1,6472 1,6330 1,8458 1,2688 1,2648 1,2662

■Analysts said Britisl Telecommunication's \$20b merger with MCI Communi cations could lead to decline in the pound as B? BT would probably borrow dollars in the US, so avoid ing any foreign exchange dealings.

■The Swiss franc came under downward pressure again as Swiss interest rate futures continued to fall sharply. Mr Norfield said this reflected moves by investors to borrow large amounts of money in Swiss francs, where interest rates

other currencies. Analysts expect the Reserve Bank of Australia to decide to cut interest rates by 50 basis points to 6.5 per cent at its meeting today.

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1.5044 242.69 1.5482 1529.35 30.9825 1.6845 6.3477 153.725 127.915 8.5868 1.2577 1.8436 1.2724

MONEY RA	Over	One	Three	5tx	One	Lomb.	Dis.	Repo
NOTE IN THE	night	month	mine	mths	year	inter.	rate	rade
Selgium	3	32	3%	34	37	6.00	2.50	-
week ago	34	34	32	314	34	6,00	2.50	4 35
France	31	316	32	34	3	3.20	-	4,75
week ago	34	374	34	34	32	3.35		4.75
Jermeny .	34	31	3 <u>A</u>	3%	314	4.50	2.50	3.00
week ago	31	34	34	31	34	4.50	2.50	3.00
reland	51/2	58	5	58	5%	` -	-	6.25
week ago	54	57	5%	5%	57	-		6.25
taly	712	794	7%	77	73	6.00	7.50	6.38
week ago	70	74	78	71	72	9.00	7.50	8.38
Ketherlands	2世	23	25	3	34	-	3.00	3.30
wook ago	28	23	2%	28	32	-	3.00	3.30
Switzerland	1%	18	234	5	57	-	1.00	-
week ago	1%	18	18	174	1%	-	1.00	-
48	5%	511	533	514	5%	-	5.00	-
week ago	5%	53	54	52	58	-	5.00	-
lepan	16	7	Ų	2	1/2	-	0.50	-
week ago	å	7	I	表	. 15		0.50	
S LIBOR FT LO	ndon						•	
interbank Fibling	-	5%	5%	5.	52	-	-	• -
week ago	-	514	513	54	조달	-	-	-
IS Dollar CDs	_	5.11	5.08	5.13	5.27	-	-	-
week ago	-	5.11	5.10	5,16	5.34	-	_	_
CU Linked Ds	-	4%	41%	43	44	-	_	_
week ago	_	4%	43	43	4%	-	-	-
SDR Linked Ds	-	34	32	311	31/2	-	-	_
week ago	-	34	32	34	32	-	-	-
UBOR Imerbank	foung rac	-	fered ret	es for \$	10m qua	ated to the	a merke	by lot
elerance tente at Atsubishi, Barclays					ind: Bal	niopra Trus	H, Bunk	OF TORY
And space are shown	or the dor	restic Mor	wy Recos.	US\$ CD	L ECU &	and Links	d Deposi	ta (De).
EURO CUR	RENC	Y IN	TERE	ST F	MATE	S	-	
Nov 4	Short	7 day)ne	Three	Su		One

WORLD INTEREST RATES

-0.03 -0.05 -0.05 High Low

Est. vol Open int. 69776 57316 MONTH EURO SWIES FRANC FUTURES (LIFFE) SFrim points of 100% 97.82 97.77 97.57 97.35 -0.17 -0.19 -0.20 -0.18 97.98 THREE MONTH EUROYEN FUTURES (LIFFE) Y100m points of 100% High Low Est, vol Open int, MONTH ECU FUTURES (LIFFE) Ecu1m points of 100% Open Sett price Change Low Est, vol Open int.

95.79 95.75 95.68 95.56 -0.01 -0.01 -0.02 95.74 95.68 95.64 THREE MONTH EURODOLLAR (IMM) \$1m points of 100% High Low Est vol Open int. 94.48 94.44 94.33 W US TREASURY BELL FUTURES (IMM) 51m per 100%

95.78

Mar 0.07 0.11 0.18 Dec 0,23 0,09 0,03 0.07 0.18 0.37 0.09 0.13 0.20

e Financial Times plans to publish a Survey on

Swiss Industry and Technology

on Friday, December 13

For further information please contact John Rolley on Tel: +41 22 731 1604 or fax: +41 22 731 9481

BASE LENDING RATES

5.443 20.40 491.5 408.6 21.18 4.072 1.948 4.284 3.209 985.1 2.531 2.948 10.94 283.5 219.2 11.35 2.183 1.044 2.297 1.720 195.7 1.357 3.315 12.42 289.3 249.0 12.90 2.480 1.186 2.609 1.954 222.3 1.541 1.121 4.201 101.2 84.23 4.382 0.839 0.401 0.882 0.851 0.820 0.617 75.20 0.521 2.797 10.48 252.6 210.1 10.88 2.092 1.001 2.201 1.649 187.6 1.300 0.112 0.416 10.08 8.389 0.494 0.094 0.004 0.008 0.096 7.490 0.092 1.374 79.00 0.052 1.374 79.00 0.052 1.374 79.00 0.052 0.485 0.748 0.358 0.767 0.589 67.07 0.485

0.748 1.896 0.828 0.896 1.923 1 2.090 0.950 1.289 1.115

3.890 10.38 4.308 5.179 10 5.201 10.87 4.943 6.800 5.800 8.368

200.6 83.19 100. 193.1 100.4 209.9 96.45 127.4 112.0

241.0 100, 120.2 232.1 120.7 252.3 114.7 153.2 134.6 194.2

The Co-opera Coutte & Co

5.75 5.76 6.25

LOW

PUTS Mar 0.24 0.41 0.63

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MANCHESTER BUSINESS SCHOOL

COMMODITIES AND AGRICULTURE

Venezuela in |Signs of wealth return to the pampa marginal oil fields tender

By Raymond Colitt

Venezuela has announced a \$6bn public tender for the development of 20 marginal oil fields with a potential total output of up to 450,000 barrels per day.

The move forms part of a plan to dramatically step up production by the year 2005 and is a further opening of the industry to private capital. Venezuela, already the western hemisphere's largest oil exporter, expects to produce in excess of 6hn b/d in

Of the 3,000 oil wells within the marginal fields, which make up 780,000 hectares, only 700 are currently operative, producing 164,000 b/d. Nearly half are in western Venezuela, especially around Lake Maracaibo.

The remaining fields are in the eastern provinces of Anzoategui and Monagas – some 350km south-east of Caracas. Petróleos de Venezuela (PDVSA), the stateowned oil company, expects new investment and technology to treble that output in the medium term.

"Many companies have sbown interest in this bidding round before it was even announced," said Mr ezuelan stock exchange,

Erwin Arrieta, energy and mines minister. Tha areas bave been selected to attract a wide range of companies, including "the very large".

In a break with previous

hidding rounds, five of the areas are reserved for Venezuelan operators, Mr Claus Graf. vice-president of PDVSA, says this will "provide important opportunities for Venezuelan petroleum and service companies". He added that foreign investors could associate with Venezuelan companies to bid for these reserved areas.

The investors' return in the 20-year profit-aharing contract will be calculated on the basis of each additional barrel of oil the winning hidder produces over current output. The Ministry of Energy and Mines expects \$6hn of investment capital during those 20 years.

PDVSA also preaented a scheme which opens up the possibility for Venezuelans to acquire a ahare in specific projects in the industry. As much as 10 per cent of the required investment for each marginal area may be financed through oil investment funds, which iasue instruments open to the public and traded on the Ven-

owners of swathes of farming land on the fertile pampa, once had such

a reputation for wealth that to be riche comme un Argentin was a common French expression of envy. At the outhreak of the first world war, Argentina – then the world's biggest exporter of corn and linseed, second in wheat and wool, and third in beef - had a per capita income equal to that of Ger-

As the century wore on, bowever, tha interests of farmers were sacrificed to industrial expansion. Agriculture stagnated. Techniques fell behind those of Europe, the US and Austra-lia. Inheritance laws subdivided land into small, uncompetitive parcels. By the 1990s, the sector accounted for only 6 per cent

of gross domestic product. But there are signs that farming may be stirring again. A more open aconomy, less punitive taxes and a better international environment for commodity exports are breathing life into the sector, which last rear produced a record crop of 44.1m tonnes. Although many deht-hurdened landowners continue to struggle, new investors with access to capital and modern farming methods are emerging.

Among them is Mr George Soros, the Hungarian-born fertilisers and professional financier, who is snapping up Argentina land. Through Cresud, an Argentine-listed company in which be bought a 47 per cent stake in 1994,



Casb cows: beef has perhaps the most potential

the result of profound sec-330,000 bectares of arable and cattle-rearing land. The strategy, explains Mr Alejandro Elsztain, a direc-

tor at Cresud, is to break the vicious circle of old methods, low profits and exclusion from credit. By amalgamating small parcels of land and investing in technology, management, yields can be increased dramatically.

Mr Jesús Leguiza, sub-secretary of agriculture, saya

toral changes. For decades farmers were penalised by taxes on agricultural exports and by state commodity which fixed prices.

With incentives removed, the area sowed to wheat halved to 4.5m bectarea between 1928 and 1992. State boards kept meat prices so low that farmers began to boycott cattle auctions: at one point in the 1940s beef

Agriculture is no longer fruits are also booming. The companies like Cresud are heing squeezed, says Mr poor north-western province

Argentine crop production 1994-95 total 44.1m tonnes Wheat 11.3m Sunflower+ 5.5m Malza 11.4m

Leguiza. The new impetus to invest has been reinforced by an overvalued peso and sharply reduced import tariffs, making the purchase of foreign machinery and specialised fertilisers cheaper.

We are seeing the disappearance of amateur farmers and the arrival of professionals, who are making big investments in tractors, machinery and fertilisers," says Mr Luis Secco, an economist at the Broda consultancy. Domestic reforms have coincided with a brighter international picture. Prices are high, demand is rising, and compe-

tition is becoming fairer.
Improved conditions are not only encouraging Argentina's traditional commodities of wheat, maize, soya, aorgbum and sunflower seeds. Non-core crops such as cotton, rice and citrus

of Tucumán has become one of the world's biggest exporters of lemons, while a record cotton crop is expected.

Beef is perhaps the biggest hope of all. In spite of the country's reputation for finequality meat, Argentina exports more fish than beef. That could change following its eradication of foot-and-mouth disease which has kept its fresh meat out of lucrativa markets for decades. The US has agreed in principle to import 20,000 tonnes, which could unlock important markets in Japan and south-east Asia.

Mr Leguiza admits change is "very alow", but insists the aector is "back on its former path". The glory days of the 1920s may be a distant memory but Argentine estancieros, so long the object of pity, could again ma worthy of envy.

David Pilling

Australia cuts wheat pool price estimate

By Nikki Tait in Sydney

The Auatrnlian Whent Board, which bandies all export sales for the country's grain industry, yesterday dropped its estimate for the 1996-97 pool return by a further A\$10 a tonne. This means the estimated return for the benchmark Australian Standard White grade is now A\$175 a tonne.

The mova is the latest in a series of pool estimate reductions by the AWB. which have been caused by the prospect of bumper production in most wheat-growing countries and failing international prices. Over the past month alone, the AWB figure has dropped by A\$20 a tonne.

Mr Ron Storey, the AWB general manager for merchandising, said the latest estimates were based "on the state of the international market at present and our estimation of the way the market will trade over the tife of this pool - and that could be as long as 18 months".

He pointed ont that, because of the size of the Australian crop, a aignificant portion would bave to be marketed after July next year, when the AWB would trading in direct competitlon with the Nortbern Hemisphere "new crop" harrest. The AWB recently raised its prediction of the size of the Australian har-vest to around 21m tonnes.

Mr Storey added that if current estimates of pool returns were accurate, many growers would be operating at close to production cost. "They need above average yields to make a profit," be said.

wheat had been increased by A\$10 a tonna.

ondon cocoa futures fall to life-of-contract lows

MARKETS REPORT

By Alison Maittand, Susanna Voyle and Kenneth Gooding

Cocoa futures in London yesterday sank to new contract lows under the weight of physical cocoa coming on to the market. The March position dropped to £935 a tonne, a life-of-contract low,

before rallying to £940 and then

closing down £13 at £936.

One analyst said sterling's appreciation against the French franc, in which cocoa from key producing countries such as Ivory Coast is denominated, had encouraged origin selling. Industry buying had in turn led to hedging on Liffe, which had pushed the market down in the past five days.

mixed, with January closing off \$5 at \$1,389 a tonne, while sugar for March delivery was up 80 cents at

On the International Petroleum Exchange in London, cruda oil prices were helped by a stronger US gasoline market and the news of a US strike against an Iraqi anti-aircraft site. In late trading

Coffee futures on Liffe were Brent Blend for December delivery was at \$22.50 a barrel, having closed on Friday at \$22.37.

Gas oil futures were hit on the perception on increasing supply and weak European demand. December gas oil finished \$1.75 lower at \$205.25.

Many bullion dealers and prodncers are expecting the gold price to fall to about US\$350 a troy

ounce next year, according to Mr expect copper stocks - already at Ted Arnold, analyst at Merrill Lynch. "Very few market observers expect to see prices go above the \$383-\$385 level in coming months," be wrote in Merrill's Commodity Market Trends publi-cation. Gold closed last night in

London at \$379,05 an ounce, up \$1.40 from Friday's close. London Metal Exchange traders

to show a further drop of between 5,000 and 10,000 tonnes when the exchange reports stock levels Three-month LME copper stood

a six-year low of 123,700 tonnes -

at \$1,972 a tonne yesterday in late The AWB said the esti-trading, \$14 ahead of Friday but mated pool price for duram well below the high point for the day of \$1,985.

JOTTER PAD

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE M ALUMINIUM, 99.7 PURITY (\$ per tonne)

1398.5-99.5 1427-27.5

Previous .	1388.5-9.5	1416-17
High/low	1393,5/1393	1432/1418
AM Official	1393.5-94	1419.5-20
Kerb close		1424-24.5
Open Int.	234.955	
Total daily turnover	58,381	
ALUMINIUM AL	LOY (5 per to	nne)
Close	1248-63	1276-80
Previous	1245-50	1270-75
High/low	1242	1282/1270
AM Official	1242-43	1270-72
Kerb close		1262-85
Open Int.	6,256	
Total daily tumover	1,335	
■ LEAD (\$ per too	ne)	
Close	736-7	740-1
Previous	740-1	743-4
High/low	731	749/735.5
AM Official	731-2	737.5-8
Kerb close		740-1
Open Int.	39,694	
Total daily turnover	9.472	
MI NICKEL (\$ per 1	orune)	

7070-80 7160-85 TIN (S per tonne)

High/low AM Official Close Previous 1049.5-50.5

1073/1064 1041-41.5 Total daily tumover 25,075 COPPER, grade A (5 per tors 1971-72 2012.5-14.5 1930-31 1965/1960 1954-57

Open int. Total daily turnover ■ LME AM Official E/S rate: 1.6373 LME Closing E/S rate: 1.6465 Spot 1,6443 3 with: 1 6412 9 miles 1 6385 9 coths: 1,8346

29 1,895 17 943 665 11,825 5 549 6,822 58,524

PRECIOUS METALS II LONDON BULLION MARKET

378.30-378.60 378.65 231.24 480.09

Day's High 378.90-379.20 Day's Low 378.30-378.60 Previous close 377.80-378.10 Loco Ldn Mean Gold Lending Rates (Vs USS)

__2.84 3 months a months 1 year 302.20 504.60 \$ price 381-384 383.70-386.15 £ equiv. 231-233

Precious Metals continued

■ GOLD COMEX (100 Troy oz.; \$/troy oz.) 378.7 +0.4 7-379.6 +0.4 379.9 378.8 29.839 89.229 381.4 +0.4 381.8 381.1 8,097 20,004 383.8 +0.5 384.0 383.3 676 12,154 385.9 +0.5 386.3 385.5 80 11,135 PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) +0.4 385.9 384.7 1,456 18,779 +0.4 388.5 387.5 120 8.129 | 200 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 117.50 +1,00 117.60 118.75 308 7.374 119.60 +1,05 118.75 118.00 155 572 118.60 +1,05 - 25 138 468 6,084 SILVER COMEX (5,000 Troy oz.; Cents/troy oz.)

ENERGY

23.07 +0.04 23.34 22.68 39.654 89.151 22.79 +0.05 23.07 22.60 20.575 54.173 22.40 - 22.64 22.33 7.442 35.392 22.18 +0.12 22.28 21.98 9.445 23.766 21.34 +0.06 21.50 21.34 934 11.643 84.737 392.231 ■ CRUDE OIL IPE (\$/berref) 22.45 -0.05 22.70 22.41 12.835 64.353 22.14 -0.01 22.35 22.10 10,308 50,130 21.64 +0.02 21.69 21.64 3,728 25.424 21.20 +0.99 21.35 21.20 1,053 27,347 20.75 +0.13 20.89 20.70 525 9,390 20.24 +0.10 20.34 20.24 212 4,554 HEATING OIL IMMEX (42,000 US gails.; c/US gails.)

66.55 -0.05 67.40 66.00 13,185 41,884 6625 -0.20 87.25 66.10 52.70 30,995 65.00 -0.25 65.80 84.85 3,299 15,726 63.18 -0.05 60.05 59.00 850 5,185 57.65 - 57.70 57.65 236 3,224 28,281 124,944 GAS OIL IPE (\$/torpe)

209.00 -3.00 212.00 208.75 6.238 28,628 208.25 -1.75 207.50 204.75 5.539 28,642 203.00 -2.00 205.00 202.50 1,022 6,885 192.50 -1.50 194.25 192.25 338 8.051 186.25 -1.50 187.50 196.00 14.5 4,586 M NATURAL GAS MYMEX (10,000 mmBlu.; S'mmBlu.) 2.620 -0.042 2.690 2.910 14,611 40,515 2.595 +0.049 2.655 2.580 4,809 22,387 2.350 -0.037 2.220 2.180 1,559 3,443 2.050 +0.035 2.080 2.050 619 5,778 1,999 -0.031 2.025 1,599 295 4,850 28,053 142,463

III LINLEADED GASOLINE \$5.25 +0.55 66.00 64.30 13,862 28,487 83.10 +0.09 83.80 82.45 5,010 13,098 62.30 -0.18 63.00 82.25 2,023 4,979 52.85 - 438 2,311 64.40 +0.11 64.60 84.40 15 2,577 GRAINS AND OIL SEEDS ■ WHEAT LIFFE (£ per tonne)

93.75 -1.00 94.75 93.75 95.25 -1.00 96.50 95.05 96.70 -1.00 97.50 95.70 97.90 -0.80 98.70 97.70 99.50 -1.00 100.00 99.50 1,828 1,667 268 133 WHEAT CBT (5,000bu min; cents/60lb bushel) 379.75 +5.00 382.00 373.50 7,560 30,931 372.50 +3.50 375.00 386.50 3,206 16,334 MAIZE CBT (5,000 bu min; cents/56th bushel) Doe 261.75 -1.25 265.75 261.25 36.267 136,656 alter 267.75 -1.75 271.25 267.25 14.677 33.044 alter 274.25 -1.75 271.25 274.00 5.131 42.043 alter 279.00 -1.50 281.50 276.50 6.569 33.986 sop 274.00 -2.50 276.00 274.00 306 3,726 Doe 273.50 -2.25 275.00 273.25 3,754 28,688 Total

91.00 - - - 306 92.75 - - - 739 94.25 - - - 196 95.45 - - - 110 91.00 +0.05 - - 1 SOYABEANS CBT (5,000bg min; cents/60to bushet) Nov 568.00 +2.75 571.00 660.00 16,713 12,463 14m 570.75 +4.25 675.75 664.00 44,253 69,840 14m 576.25 +4.50 681.00 669.50 0,533 33,169 14m 560.50 +4.25 684.50 674.00 3,134 16,967 145 682.75 +4.50 687.50 677.00 3,485 15,110 145 682.75 +4.50 684.50 676.00 0 1,941 170,564 158,767 SOYABEAN OIL CET (60,000lbs: cents/fb)

22.74 +0.01 22.67 22.53 10,023 45,335 23.00 +0.03 23.12 22.79 3.276 20.393 21.32 24.79 3.276 20.393 21.32 34.07 23.16 1,017 18,062 23.69 +0.04 23.77 23.50 1,091 10,027 24.00 +0.03 34.07 23.75 247 4,459 24.03 +0.03 24.15 24.03 9 1,381 669 24.03 +0.03 24.15 24.03 9 1,381 669 24.05 +0.03 24.15 24.03 9 1,381 669 24.05 +0.03 24.15 24.03 9 1,381 669 24.05 +0.03 24.15 24.03 9 1,381 669 24.05 24.05 24.05 9 1,381 669 24.05 24 SOYABEAN MEAL CST (100 tons; \$/ton) 218.5 +2.3 221.0 215.9 11.919 35.987 213.8 +2.3 216.0 211.6 5.968 12.848 210.7 +1.6 212.5 208.7 3.238 18.795 208.7 +1.4 211.0 207.3 1.571 9823 209.0 +1.0 210.5 207.4 768 6.356 208.5 +0.7 210.0 207.0 26 1.281

POTATOES LIFFE (£/tonne) 40.0 - - - - 2 68.5 -0.5 - - - - 2 70.5 +0.5 71.0 69.0 26 1,306 78.5 -0.5 - - - 17 89.5 -0.5 - 26 1,325 FREIGHT (BIFFEX) LIFFE (\$10/Index point)

FUTURES DATA All futures data supplied by CMS.

There was stronger and more general demand this week reports the Tea Brokers Association. The few good landed liquoring Assams on offer sold well at dearer retes while plainer types met more competition with prices about steady. East Africans were fully firm to dearer particularly coloury mediums which often appreciated 4 to 8 pencering. Offshores met improved demand with prices moving higher, especially for brighter teas. Outlations: Landed Best available 141p/lig. Good 128p/lig. Good medium 118p/lig. Hedium 112p/lig. Low medium 95p/lig nom. The highest price realised this week was 141p/lig for a Sri Lanica.

SOFTS

903 2,167 26,370 935 2,340 43,854 953 638 14,302 974 170 12,018 -12 -73 -11 -9 -8 -7 911 945 964 979 999 COCOA CSCE (10 tonnes; \$/tonnes) -20 1339 1321 4,640 18,949 -19 1378 1362 2,621 26,257 1384 -19 1399 1384 543 9,315 1389 -16 1411 1397 117 6,619 1417 -15 1425 1415 137 5,901 1438 -15 1448 1448 2 829

COCOA (ICCO) (SDR's/tonne) COFFEE LIFFE (\$/tonne) 1508 +15 1521 1490 207 4,090 1389 -5 1385 1370 1,284 19.156 1339 +5 1345 1319 658 8,340 1322 +4 1330 1308 572 3,470 1322 +3 1300 1300 14 528 1322 +3 - 133 1322 +3 - 2 133

2,701 32,748 COFFEE 'C' CSCE (37,500lbs; cents/lbs) 117.75 +0.50 119.25 117.00 1,994 10,912 107.05 +0.50 19.00 196.30 1,889 10,570 107.05 +0.60 108.00 196.30 1,889 10,570 104.10 +0.20 105.00 103.75 191 3,811 103.05 +0.05 104.00 109.00 45 1,090 102.50 25 633 102.00 +0.50 102.00 102.00 4 409 COFFEE (ICO) (US cents/pound)

307.7 -0.5 303.9 307.8 1,065 7,261 305.5 +0.3 306.8 305.0 1,240 13,068 306.2 -0.3 307.5 306.0 200 4,593 306.2 +0.1 309.0 308.0 55 1,857 302.4 +0.6 303.0 302.4 32 1,061 305.8 +1.3 - 207 2,607 26,732

SUGAR '11' CSCE (112,000/bs; cents/lbs) 10.35 -0.01 10.45 10.30 5,272 87,451 10.42 -0.04 10.51 10.40 1,739 29,942 10.37 -0.05 10.45 10.36 941 15,993 10.36 -0.05 10.48 10.35 10.36 10.36 -0.05 10.43 10.35 202 3,633 10.38 -0.04 10.38 10.39 202 3,633 10.38 -0.04 10.38 10.38 206 759 266 182,267 COTTON NYCE (50,000lbs; cents/fbs) 72.52 +0.05 72.60 71.00 5,357 24.740 74.45 +0.12 74.50 73.83 1,553 14,219 75.55 +0.12 75.55 74.70 1,033 8,647 76.25 +0.20 76.25 75.55 395 0,685 76.20 +0.05 76.20 76.25 76.05 -0.05 76.05 75.85 . 94 4,556 8,647 76.25 +0.05 76.05 75.85 . 94 4,556

107.10 +0.30 107.00 108.05 94 4.888 97.35 -1.85 99.55 97.10 972 8.649 100.30 -1.85 102.20 100.10 407 4,722 102.70 -1.75 104.20 102.25 174 1,242 104.70 -1.75 105.25 105.00 45 514 106.70 -1.80 - 2 252 1,894 20,240

VOLUME DATA
Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil are one day in ameans. Volume & Open Interest totals are for all traded months.

INDICES Reuters (Base: 18/9/31 = 100) III CRS Futures (Base: 1987 = 100) 237.30 237.83 GSCI Spot (Base: 1970 = 100)

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000lbs; cents/lbs) Sett Day's Open
Price change Wight Low Vol let

57.225 +0.1 67.450 67.125 6,890 37,180
63.950 +0.15 64,125 63.800 2,108 192.92
63.700 +0.175 63.800 65,825 1,836 12,912
63.700 +0.175 63.800 63,550 1,421 5,460
63.000 +0.15 63.100 62,900 374 8,319
85.651.0235 85.651 85.650 85.825 ■ LIVE HOGS CME (40,000lbs; cents/fbs) 71.150 -0.075 71.550 70.775 760 3.105 75.375 -0.375 75.750 75.100 637 3.288 73.200 -0.25 73.300 72.650 152 843

Feb 88.475 -1.125 70.500 69.250 1.961 4.894
Mar 88.350 -0.975 70.500 98.200 230 522
May 71.100 -0.325 71.700 70.500 50 208
July 71.050 +0.85 71.700 70.500 50 208
Apg 89.950 +0.45 70.500 89.700 1 2,381 6,015

LONDON TRADED OPTIONS Strike price \$ tonne - Calls - - Puts -

COPPER (Grade A) LME LONDON SPOT MARKETS

CRUDE OIL FOR (per barrel) Gas Of Heavy Fuel Oil Naphtha Jet fuel Diesel MATURAL GAS (Pen \$210-213 \$111-113

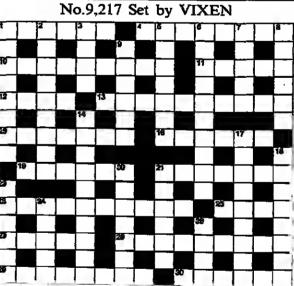
OTHER Gold (per troy cz) Silver (per troy cz) Pistinum (per troy cz.) Paliadium (per troy cz.) \$381.00 \$116.25 Copper Lead (US prod.) Tin (Kuala Lumpur) 99.0c 45.00c 14.48r 277.50 -0.32 Tin (New York) Cattle five weight)
Sheep (five weight)
Pigs (five weight)
Lon. day sugar (raw)
Lon. day sugar (wts)
Barley (Eng. feed)
Mesze (US No3 Yellow)
Wheat (US Dark North) 99.83p 124.73p 88.28p 2100.0 127.0 Unq Rubber (Dec)♥ Rubber (Jan)♥ Rubber (KL RSS No1) 319.52 Coconut Qii (Phil)§ Palm Qii (Malay.)§ Copra (Phil)§ -10.0 540.02

75.50

Soyabeans (US) Cotton Outlook'A' Index

for certain (6)
10 Swindle vulnerable rival (9) 15.40-5.65 -0.075 on (0171) 359 8792

23 Find yet again a leftist is given protection (10)
25 Some oaf, arrogant and offensive when abroad (4)
27 In the West Country, but originating in the East (5)
28 German apt to appear as a charming figure (9)
29 Puts on record to infuriate
21 Support control with vigour (9)
21 English matrons disconcerted him (8)
22 The person cutting short a failure (7)
23 Passing about a quarter, but changing colour (6)
24 Not against healthy yield!



CROSSWORD

ACROSS
1 The French back a fellow

11 Payment expected for put-ting it in the wrapper (5) 12 Laws affecting cats (4)
13 Opposing musicians being brought in unofficially (10)

15 A military body occupying new Moslem place (7)
16 Article on through transport strictly for the birds!
(6) 19 Corrupt after a month in charge (6) 21 He may well be stopping at

in a corner (6)

4 Bales out – in error, that's

Application as discuss (8)

A woman to study position (9) 3 Challenge to western con-

cept (4) 5 Topping father! (7) 6 One appropriately treated is striking and calm (10) 7 In default, rescals are quite unrestrained (5) 8 Key men, note, soon start

making changes for tha better (6) 9 Extra (6)
9 Extrance is round back or handy (6)
14 They'll complain but take professional examinations work (7)
23 Find yet again a leftist is 17 Support control with vig-

29 Puts on record to infuriate 22 Not against healthy yield! - such stuff! (8) (6)
30 Mend or replace with new? 24 Slump the medico loves on 26 Interior decoration gives

Solution to Saturday's prize puzzle on Saturday November

Solution to yesterday'a prize puzzle on Monday November

Australia

Duni price

car, wheat FT MANAGED FUNDS SERVICE ◆ FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details. Offshore Funds **OFFSHORE AND OVERSEAS** 1774 1880.4 +4 5.09 41937 5346.9 +5 5.09 41937 5346.9 +5 0.085 1938 1894.3 -0.085 1638.9 1682.2 -0.4 3.65 276.3 2890.9 +1 3.66 2890.3 2890.9 13.66 2890.9 07481 707000 BERMUDA (SIB RECOGNISED) | Price | Pric Korea Balanced Return Fund **JERSEY** BERMUDA Achburion Globel Funds Ltd (1200) Victory Hire, Propost HIII, Douglas, Itali 01824 02001 1 70 g d Mogast (004) List | Size | S The second | Confidence | Inches | Confidence | Confide of Automorphist 2 \$13.9885 \$13.407 \$14.6727 \$15.1495 \$7,8807 \$15.8459 \$2.0956 \$2.0956 \$12.8727 \$7.9972 \$14.2756 \$12.8495 \$12.8790 \$12.3790 \$12.3790 \$12.3790 \$12.3790 \$12.3985 \$12.3985 \$12.3985 ISLE OF MAN MINI REUTERS ESC Fund Managers (Jerrey) Ltd jet Tredet Cerney Field Ltd hoons F-52-80 30.805 +0.073 **MAXIMUM DATA** Employ Main Paul Income Chichel Faugl Income Index Lifelia Bread. Different Read Income. Blacking Bread Income. Blacking Bread Income. Blacking Bread Income. Blacking Bread Income. Employees Employees Income. introducing REUTERS, the revolutionary live dutuscrean from Futures Pager that delivers financial data, prices and news in your hand. Small, portable and perfectly informed, mini **GUERNSEY** REUTERS offers you (SIB RECOGNISED) quickly, with more BT F PHILIPS means flexibility to customise and covers FREEPHONE 0800 88 88 08 90.4 \$1.6 92,47 92,47 92,41 91,1904 90,30 Genicial Principlembins - 5-4 All Age (Cal) List - 7-4 Meyer (Cal) List - 4 Meyer (Cal) List - 7-4 Meyer (Cal) Lis | Cardinative Intelligence | Cardinative Intelligence | Cardinative Period Marringurus Intelligence | Cardinative Compiled Marringurus Intelligence | Cardinative Compiled Marringurus Intelligence | Cardinative Compiled Marringy Fred Ltd | Cardinative Compiled Marringy Fred Ltd | Cardinative Compiled Marringy Fred Ltd | Cardinative Compiled Marringy | Cardinative Compiled | Cardinative Cardinative Compiled | Ca | Second | S

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Offshore Funds and Insurances FT MANAGED FUNDS SERVICE • FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.	£
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Mike Yid Caping Br's PME 1,724 3.3 \$\phi\$ 1,972 \$1.07 10w 5212 120 B/5 120 F/5 120 F/6 120 F 101 GUIDE TO LONDON SHARE SERVICE

LONDON: STOCK EXCHANGE

British Telecom deal fails to boost market

By Joel Kibazo

Not even news of the largest ever acquisition by a British company could breathe life into a UK market that remained gripped by interest rate worries and the strength of sterling following last week's surprise quarter of a per-

centage point rise in base rates. British Telecommunications' £12bn deal with US long-distance carrier MCI, unveiled at the weekend, was initially the main talking point. The FTSE 100 index's firm opening at 3,955, some 7.8 points above Friday's close, led to early hopes that the fore. These concerns were

The bulls of the BT deal piled into the stock which was said to account for a gain of just over 8 points on Footsie, helping to prevent an even larger slide in the

Telecoms was by far the best performing sector of the day. Analysts expect further consolidation in the sector following the BT deal and investors used the occasion to bet on issues such as Orange and Vodafons. But, as the day wore on, wor-

ries about interest rates and the strength of sterling returned to

money supply statistics and firm housing starts data. Analysts suggested the strength of M0 figures may be a sign of strong retail sales growth for October.

This all served to increase investor anxiety and prompted a turnaround in the fortunes of both equities and bonds. Longdated gilts closed a quarter of a point lower.

Explaining the change in sentiment, Mr Robert Barrie, chief European equity economist at BZW, said: "We are caught between last week's rate rise and the coming budget. If we see a

euphoria surrounding the deal heightened by the publication of may be taken out of interest rate would provide the spur to shake stronger than expected M0 expectations which may take some of the heat out of sterling." The death at the weekend of a

Conservative member of Parliament, reducing the government majority to one, also added to the market's fitters with political uncertainity once again becoming a factor.

The index traded between three and five points lower into the afternoon, when concerted selling in Footsie futures prompted a late sell-off in the cash market. Concern among traders that a landslide Democratic victory in the US could unleash a series of spending pledges and thereby tight hudget some of the heat trigger a US market elide, weak-

7/2 to 6381/sp.

tion from BZW.

mation service.

lative interest.

the back of a recommenda-

West Securities which

2785m because of the launch

costs of the new 3000 infor-

analysts reporting heavy selling in the US. Yorkshire

Tyne-Tees strengthened 12%

to 1295p on continued specu-

Kingfisher fell 11 to 635p

after reports that it was con-

sidering an acquisition in

France. Analysts said the

group's long-term strategy

net liquid investments, was

Cairn Energy, the indepen-

dent oil exploration and production company, fell 5 to 357%p, below the level of its

recent 1-for-3 rights issue at

nent but not at present.

ating its "sell" view.

most estimates.

a safe haven.

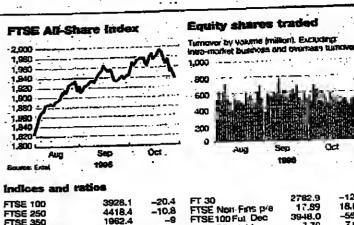
BSkyB fell 22 to 547p with

timent in equities.

However, the early strength on Wall Street indicated that few were worried about such an outcome in the US, with the opinion polls indicating that President Clinton's lead was narrowing. The FTSE 100 index eventually

ended at 3,928.1, down 20.4 on its previous close, having touched a low of 3,924.7 in the last half-hour of trading. The FTSE 250, which has

proved resilient in recent sessions, fell 10.8 to 4418.4. Volume recorded at 6pm was 648.8m while the value of customer business recorded on Friday was a measiv £907.9m.



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Worst performing Oil: Inte Mineral Extraction ve Incls ...

BT soars after MCI merger

By Peter John, Lisa Wood, Ramraj Gogna and

BT dominated business in the London stock market as analysts waxed lyrical following news of its £12bn deal with MCL

company in market capitalisation terms jumped 33 before easing to end the day 22 higher at 373p. The move was accompanied by turnover of 82m shares, the highest recorded since privatisation a decade ago.

In the words of one analyst, the MCI news "put the fantasy back in the sector" and other telecoms groups saw sharp early gains in the unqualified bope of more consolidation. Vodafone ended 5 up at 241%p and Orange 11/4 up at 1851/sp.

Cable & Wireless would bury's customers are tradiattract a takeover after tionally not very susceptible merger talks with BT failed six months ago and Cable dipped 6 to 4831/4p.

BZW was expected to issue a buy note today and Goldman Sachs moved its recommendation to "buy" from Kwik Save, which is also "hold". CS First Boston reported to be launching a upgraded on the basis of an estimate of \$2.5bn in synergies over the first five years and on expectation that the new company would realise double-digit earnings growth various Sunday newspapers

potential returns on invest-

ment in the industry. Many analysts were puton the company - only wbat it was worth just over a year ago - arguing the utility lahel it bad acquired was unwarranted. They said the market had valued the group as having 60 per cent of revenues governed by a regulatory price cap, but in a year's time only 15 per cent would be covered by a cap.

J Sainsbury fell 8 to 3551/2p Shares in what looks set to on news that it is to launch become the UK's biggest a new promotion aimed at winning market share back from Tesco. More than 200 items will attract extra points on the company's Reward loyalty card. The strategy of offering a few extra Reward points had been widely rumoured in the market, but analysts said the move was more aggressive than had been thought.

UBS downgraded its fore-cast for Sainsbury for the current year by £10m to £705m and put the stock on its sell list.

Analysts are sceptical of Few analysts thought the strategy because Sainsto price cutting and the concern is that Sainsbury will not get the extra business to pay for the initiative. Tesco fell 4 to 325p. Safe-

> way softened 5 to 357n and cheap own label range, fell 17 to 302p.

Northern Electric led the remaining independent electricity companies higher as

and some of the highest speculated about a rival bid group IMG to Chelsea, hut to top CE Energy's £766m

Houston Industries and ting a 400p a share price tag Florida Light and Power have been floated as possible alternatives and although. Northern has dismissed the prospect of a "white knight" saviour, the company's shares gained 4 to 635p.

Of the four remaining independent recs. London gained 2½ to 610p, Southern 4 to 649%p, East Midlands 5½ to 550p and Yorkshire 121/2 to 7471/4D.

Chelsea Village jumped 16 to 113%p on speculation that Chelsea football club might be taken over following the recent death of Mr Matthew Harding, the businessman who owned 25 per cent of the company. There was little foundation to the stories linking Granada, Guinness Peat, investor George Soros and sports management

quently proved ill-founded. Leading oil stocks moved lower as sterling continued to be strong against the dol-

marketmakers said there

was plenty of demand to

mop up supply from profit-

takera capitalising on the

ued to suffer from the team's

poor performance and profit-

taking, the shares sliding

another 13%p to 515p. Last

month, they hit a high of

5950 on hid talk that subse-

Manchester United contin-

stock's recent run.

lar and the crude price drifted down further with three-month Brent traded in London hovering above \$22 a barrel Sbell Transport, which disappointed with its figures last week, fell 14% to 965%p. BP, which reports today and is expected to reiterate the litany of squeezed refining margins and difficult trading

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Equity bargetner		- 23	400	26,174	27.2	47	28,510	34,976
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(Excluding Intra-merical bu	ofrone or	nd over	-	MINOR.				

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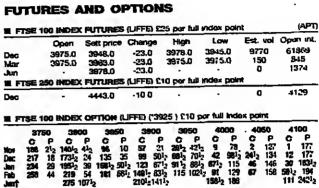
52 Week highs and lows LIFFE Equity optic 320 897

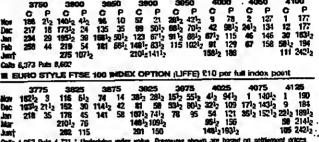
tive Phase II trial results conditions in chemicals, fell

published in May. BTG, the intellectual prop-Hamhros, the merchant bank, was steady at 254p on erty company, jumped 75 to 24621/4p after announcing a worldwide licensing agree-Renters fell 11 to 7421/ap ment with Peptide Theraafter a downgrade from Natpeotics for an allergy vaccine for use in the veterinary reduced its estimate for the field. Peptide moved forward 11% to 206%p. current year from £806m to

T&N dominated the engineering sector as good news concerning the long-running Georgine asbestos issue in the US was offset by news of poor trading in several of the company's divisions.

Investment bank Merrill Lynch downgraded its current year forecast to £101m from £117m, and the figure for next year to £118m from £134m. T&N fell 31/2 to 1251/2p.

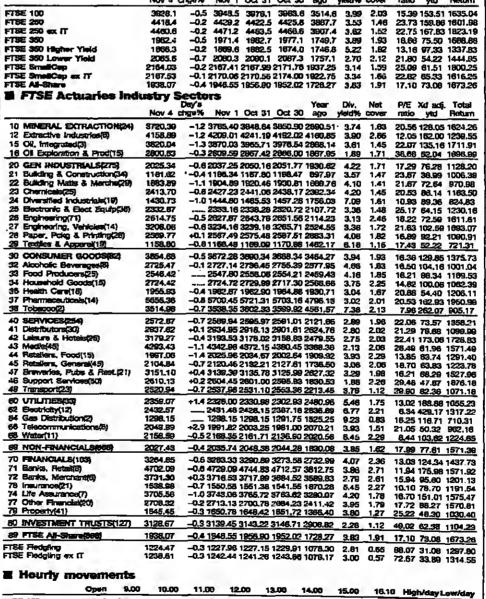




was to expand on the Conti-TRADING VOLUME LONDON RECENT ISSUES: EQUITIES Great Universal Stores fell Major Stocks Yesterday Essue Armt Mics. 11% to 594p with UBS refter-Net Div. Gry P/E div. cov. yld net up | 2m | High | Low | Stock |
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19.5	12.5	Hartsacre Whitbread climbed 7 to 3th ASDA Group† ASDA Group† Abbay National Abbar Fizher Alled Damect; Angkan Wasor Arp Wigginsi Assoc, Brit, Fo Assoc, Sirt, Po Baa4* - 132 740%p ahead of its results 0.3 3.2 51.6 this week end the news that it is to acquire BrightReasons, the restaurant chain. Analysts responded well and said they believed the price was at the bottom end of AB Foods gained 8% to 425%p after what analysts called very satisfactory results at the upper end of forecasts with healthy margin improvement in the UK. One said AB Foods, with a balance sheet with £800m of	

Brees div P/E 52 week yield % ratio litigs Low	FT GOLD MINES INDEX Buy % cby Dex Year Bross div P/E 52 week 1 on day 31 age yield % ratio little		
	ther symbolis please refer to The London Share Service hotes.		
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			CONTRACTOR INVESTOR
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360p a share. British Biotech fell 21% to 207/sp as its cautioun disap-2063-53 -2.8 2122.71 2174.93 2.70 1679-59 +0.3 1674.24 1503.32 0.76 20.64 2927.34 2005.75 63.54 2186.39 1503.32 pointed some analysts, who said the data on marimastat. Copyright, FTSE Inte its cancer treatment, was merely confirmation of posi-FTSE Actuaries Share Indices P/E Xd adj. Total ratio ytd Return Nov 3 chige% Nov 1 Oct 31 Oct 30 ago yield% cover FTSE 100 FTSE 250 FTSE 250 ex IT 1962.4 2167.53 lustry Sectors



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tice is hereby given to Bondholders!

THAT with effect from 1st November, 1996, Inkel Corporation inverged into Heizzi Electronics Co., Ltd. at a marger ratio of 0.6825, so that one Non-voting Share of Infelt Corporation has been exchanged for 0.8825 hilly publicly. Non-voting Share of Heizzi Electronics Co., Ltd. with the current conversion price of the Bonds adjusted in an equivelent marriar, and with the other Conditions of the Bonds adjusted in an equivelent marriar, and with the other Conditions of the Bonds adjusted in an equivelent marriar, and with the other Conditions of the Bonds adjusted in the said morger (the "Merger") was approved, have also by an Estracordinary Resolution of the Bondholders (the "Resolution") passed at the Meeting 1 Bondholders held on 16th September, 1996 (a marriada her horm produced to the Meeting and dated 16th September, 1998 (a marriada error therein was corrected by the Trustee on 3sts October, 1998) (a marriada error therein was corrected by the Trustee on 3sts October, 1998) (a marriada error therein was corrected by the Trustee on 3sts October, 1998) (a marriada error therein was corrected by the Trustee on 3sts October, 1998) (a marriada error therein was corrected by the Trustee on 3sts October, 1998), pursuent to Condition 12(0) of the Bonds) (as ameriada, the "Second Supplemental Trust Deed (the Trust Deed (being the trust deed dated 20th June, 1994 between thete Corporation and the Trustee, as amended by the Frast Supplemental Trust Deed dated 16th September, 1996 her must deed dated 20th June, 1994 between thete Corporation and the Trustee.

In statistic at 63 Dobong-Dong, Oobong-Ku, Secut, Kores, shall be read and construed as reference to "Haital Bectronics Co., Ltd.", whose registered head office is 17th Chungchun-dong, Euppeon, Ltd. (A) of the Trust Deed shall be replaced by the following: "Non-voting shares" in Clause (A) of the Trust Deed shall be replaced by the following: "Non-voting shares" of the Compenny should prove are a follower. Notice is hereby given to Bondholders:

Haitai Electronics Co., Ltd.

To the Holders of

U.S. \$20,000,000

14 per cent. Convertible Bonds 2003

originally Issued by

Inkel Corporation any incorporated in the Plapublic of Korea with limited Sability and Issolved pursuant to a merger with Haltal Electronics Co., Ltd.) (the Bonds?)

Notice to Bondholders

resulting from any sub-divident, consolitation or re-classification thereof.".

Clause 25 of the Trust Dead shall be amended so that the relevant details for nebcas to the Company are as follows:

Haital Blearenics Co., Ltd.

177 Chungchun-dong,
Bupysong-gu,
Incheon,

incheon,
Korea
Facsimile No: (82-32) 519-3678
Attention: Financial Affairs Department

3.4 Condition 5(A)(R) of Part 1 of the First Schedule of the Trust Deed shall be amended to read as follows: "The price at which Non-writing Shares will be lessed upon conversion (the "Conversion Price") will initially be Win 19,299 divided by 0,6825 for each Non-voting Share, but will be subject to adjustment in the manner provided in paragraph (C) of this Condition."

4. THAT with effect from its November, 1996, the Conversion Price of the Bonds is

THE PRINCIPAL PAYING AGENT

Chase Merhattan Bani Luxembourg S.A. 5 rue Plastis. L-2338 Luxembourg-Grun

THE REGENT MOGHUL **FUND LIMITED**

(Incorporated in the Cayman Islands)

Notice is hereby given that the directors of The Regent Moghul Fund Limited (hereinafter referred to as "the Fund"), after due consideration on the political and liquidity conditions of the Bangladesh market, have decided to lift the suspension of dealings and valuations of the Fund with immediate effect. The Fund will resume valuation on 5 November 1996 and dealing on 3 December 1996.

By Order of the Board Terence NG Corporate Secretary Date: 5 November, 1996

William Control of the Control of th . - , 42 - 24 - 3-From romantic Paris to diverse Sydney, Yang Ming Line supplies every possible service to bring the whole world closer together. Your trust is our honour. "Punctual, Speedy, Reliable, and Economical" is our quality commitment.



YANG MING LINE 446 FLN-33 Hour Hang St., Tolped, Tolores, R.O.C. Telepit/(1871) Telepit/1872 YANGARNG FEMILIANIA Karleng Teleful Radioseg Teleful Radioseg Teleful Radioseg Teleful Radioseg Teleful Radioseg

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For further Information on the FTSE Actuaries Share Indices are calculated in accordance with a standard set of ground rules established by Informational Inconjunction with the Faculty of Actuaries and the Institute of Actuaries. O FTSE Informational United Rectangue and The Firster and "Footsize" are made marks of the London State.

Exchange and The Firsterial Times and are used by FTSE Infarmational under flowns. 1 Sector P/E ratios greater than 80 and net covers greater than 30 are not shown. ± Values are negative. NAME: OffANGE, High Income Trust now Abrust Convertible through Trust (FTSE Fledgling): Henderson Administration now Henderson (77) & FTSE Small(Zee).

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Mergers lift activity in **US** markets

News of the huge telecoms

merger led to active trading

elsewhere in the sector.

Sprint, which had added 12

per cent on Friday as

rumours of tha takeover bid

emerged, gave back \$1%, or 4

per cent, at \$41%. GTE,

which tumbled on Friday.

recovered \$1%, or 3 per cent,

pany, jumped \$11/2, or 5 per cent, to \$441/2 on optimism

that its purchase of Conrail

CSX, which made a friendly bid for the company,

revealed that it was in talks

to selt some of Conrail's

which had made a hostile

Shares in Norfolk rose \$1%

TORONTO was supported

by a higher bullion price and

firmer bonds which boosted

shares of gold producers and

sbares had also benefited

from some speculation that

the Bank of Canada might

cut its interest rates this

wsek, this follows three

reductions last month, as

part of an effort to offset

strength in the Canadian

Analysts noted that bank

at \$90% and Conrail lost \$2%

assets to Norfolk Southern.

would go through.

bid for Conrail.

banks

43.5m shares.

CSX, the railroad com-

at \$41%.

US share prices were mixed in quiet midday trading in a session marked by several large merger announcements, but little macroeconomic or political news ahead of today's national elections. vorites Lisa Bransten in New York.

At I pm, the Dow Jones Industrial Average was 18.26 stronger at 6,040.19 and the Standard & Poor's 500 2.23 better at 706.00, while the American Stock Exchange composite slipped 0.73 at 571.85 and the Nasdaq composite fell 0.42 at 1.221.36. NYSE volume was 212m

Traders said that they expected activity to remain quiet until after the election.

The most active companies on both the NYSE and the Nasdaq were both the subject of takeover bids. On the NYSE, Eckerd, the drugstore chain, was the most actively traded share, jumping \$41/4. or 15 per cent, to \$33 on news that JC Penney, the fourth largest retailer in the US, had agreed to buy the company for about \$35 a share in cash and stock. Shares in Penney lost \$2%, or 5 per cent, at \$501/4.

On the Nasdaq, MCI Communications was the most heavily traded share, although the company advanced only \$1/4 to \$301/4. well below the implied value of BT's bid for the US telecoms group, American depositary receipts of BT jumped \$514, or 10 per cent, to \$61.

Mexico City cautious

awaited details of the 1997 budget proposals, today's primary cetes auction and the US elections. The IPC index was 12.50 weaker by

midsession at 3,243.32. Bufete, the construction group, collected 70 centavos at 45.40 pesos on what analysts said was an improved outlook for the sector, which eased 149 to 66,263.

Cautton prevailed in was hard hit by the 1995 MEXICO CITY as investors recession. Dina, the bus and truck

its offer to buy the Toronto-

based animation company.

maker, lost 14 centavos at C\$4.92 on profit-taking after Friday's strong gains. SAO PAULO edged lower

at midsession as the market continued to absorb measures, announced on Friday. to encourage foreign capital inflows. The Bovespa index

M	ARKE	TS IN	PERSI	ECTIV	E		in the spring - bringing the
	* 0	hange to loc	ы сителсу †		% charge storing †	% change in US 5 †	promise of stability and eco- nomic reforms after two bit-
	1 Week	4 Weeks	1 700	\$0ert of 1006	Start of Tagg	Start of	ter years of political conflict, has prompted unprecedented
Austria	+0.13	-1.10	+12.07	+9.64	-1.84	+3.53	sharemania in Dhaka. Thousands of small inves-
Beigium	-0.80	-0.53	+21.63	+11.52	-0.40	+5.05	
Denmark	-1.34	+0.24	+24.16	+19.38	+7.68	+13.58	tors now daily besiege the
Finland	1.85	-2.67	+2.24	+20.82	+9.48	+15.47	Dhaka Stock Exchange,
France	-0.63	+0.45	+20.53	+17.69	+6.53	+12.35	which has been forced to bar
Germany	+0.49	+0.22	+22.67	+17.15	+4.84	+10.57	entry to all but officials after
Ireland	+0.47	+0.23	+27.56	+21.25	+17.80	+24.04	physical cracks began
Italy	-2.20	-5.30	+0.30	-1.82	-2.94	+2.36	appearing on the fourth and
Netherlands	-2.07	-0.45	+29.67	+19.69	+6.97	+12.71	seventh floors because of the
Norway !	+0.27	+0.95	+21.15	+16.69	+9.49	+15.47	
Spain	2.27	+0.96	+32.22	+18.65	+6.92	+12.77	number of people visiting
Sweden	-1.27	+0.80	+26.97	+24.91	+10.20	+25.72	the building. "The entire
Switzerland	-0.53	-1.49	+19.90	+12.72	-3.26	+2.01	street has been taken up
UK	-1.61	-1.71	+12.12	+7.24	+7.24	+13.10	entirely with kerb trading -
EUROPE	-1.15	-0.94	+17.79	+12.60	+5.53	+11.30	the traffic has come to a
Australia	+0.22	+1.22	+13.04	+4.95	+5.51	+11.29	standstill," said Mr Douglas
Hong Kong	+0.73	+3.28	+24.03	+20.35	+14.11	+20.35	
Japan	E0.0+	-2.11	+10.77	-1.48	-15.10		
Malaysia	-0.73	+0.91	+25.49	+10.40	+12.75	+19.92	S Africa gold
New Zealand	+0.03	+3.19	+5.19	+8.01	+8.91	+14.88	o Airica goid
Singapore	·2.01	-3.18	+2.07	-7.29	-11.73	-6.90	•
- Plodobile	-2.01			-7,20	-11.73		Johannesburg was mixed in
Coneda	+1.12	+3,31	+28.00	+20.64	+16.73	+23.12	thin, mostly futures-led
USA	+0.45	+0.13	+19.60	+13.93	+8.02	+13.93	
Mexico	-0.4S	-4.55	+38.68	+16.10	+6.48	+12.31	trading. An early advance in industrials was reversed.
South Africa	+0.40	1.20	+20.25	+12.09	-17.34	-12.82	but golds moved higher in
WORLD INDEX	-0.08	-0.54	+17.43	+10.02	+1.66	+7.22	line with a steadily improv-

FT/S&P ACTUARIES WORLD INDICES

Change %

Beiglum (2 Brozii (28)

Hong Kong (59) Indonesia (27) ...

New Zeel

Americas (794)

Euro-Pacific (1595)

The World Index (2433).....216.90

 %
 Index
 Ind

133,82 148,94 244,13 272,22 298,91 248,08 241,19 264,84 344,16 133,75 146,87 180,14

281.72 309.34 172.85 189.79 61.74 89.75 187.22 205.58

237.38 198.25 206.70 220.33 202.42 190.52 176.26 191.30 302.41 239.82 263.33 286.08 140.07 111.08 121.97 112.20

103.07 61.74 89.75 236.09 187.22 205.58 259.17 205.53 225.68

302.A1 239.82 263.33 140.07 111.08 121.97 165.85 131.90 144.50

133.11 152.78

0.1 196.38 155.74 171.00 187.17

-0.1 233.99 185.58 203.75

382.48 189.79 112.72

286.24

142.01 279.08 164.86 256.25

243.06

241.61 268.74 343.27 304.14 168.66 355.25

217.98

392.37

Bourses quiet in advance of US elections

EUROPE FTSE Actuaries Share Indices investors seemed rejuctant to take positions in advance of today's US elections. In FRANKFURT, a slight Hourly changes decline in tha dollar and lower bond prices added to Nov 1 Oct 31 Oct 30 Oct 29 Oct 28 the generally aubdued tone, 1748.24 1747.44 1754.57 1810.81 1806.78 1811.05 1758.14 FTSE Eurotrack 100 although equities picked up with bonds towards the end

2,664.39. Turnover rose from Friday's DM5.3bn, dampened by a holiday in some parts of Germany, to DM7.1bn. The day's corporate news, too, got a muted response by

of the afternoon to close

with the Dax index 8.54

higher at an Ibis-indicated

2,678.73, after a low of

recent standards. SGL Carbon, a growth favourite this year, put in nine-month pre-tax profits 34 per cent ahead. This did not keep pace with the carbon and graphite products group's strong first-half growth. However, the shares hed already come back a good way, having risen from DM120 in January to DM191.50 a month ago. Last night they closed DM2 lower

Elsewhere, the already out of favour Bankgesellschaft Berlin fell another DM1.25. or 4.8 per cent, to DM25 ahead of nine-month figures news of a joint Sch6.5on hid

THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close FTSE Eurotrack 100 1748.91 1748.47 1748.81 1748.44 1748.22 1747.74 1748.07 1747.59 FTSE Eurotrack 200 1807.88 1806.52 1809.04 1807.96 1808.95 1808.04 1807.92 1809.44 1775.01 Best value 1000 (55/1995); Hejhatey: 107 - 1750-90; 200 - 1809-90 Lowerzey: 100 - 1740-85 200 - 1806-01. † Passal. O FISS International Linday (500); 48

rose D7 to DM568.90 on news that its European telecoms partner British Telecom was to merge with MCI of the US. MILAN called a balt to trading in two Flat group subsidiaries as they hit a 10 per cent limit-up ceiling. Snia was L109 higher at

L1.220 and and Sorin Biome-

dica jumped L454 to L5,154

as they recovered from sbarp

losses suffared in recent

weeks and amid renewed talk of restructuring. Fiat itself gavs up L57 at L3,937 as the Comit indsx edged 1.50 higher to 606.35 in weak turnover of around

Mediaset, the tetevision and advertising group, rose L142 to L7,270 on news of the \$20bn merger between MCI and BT, which is a partner in the Italian-British Albacom joint venture.

Generali turned lower on

later this week. But Vieg by its Austrian subsidiary and First Austrian Bank for Creditsnstalt-Bankverein which was being privatised. Immediately before the news, Generali was trading L45 higher at L29,350, bnt the shares subsequently turned down and closed L165 weaker at 1.29.107.

A firmer telecoms sector featured a L44 rise in Tim to L3,172 after the chief executive said that full-year results would be in line with six-month figures which showed a 48 per cent rise in profits.

PARIS featured a sharp intraday slide in the missiles-to-books conglomerate. Lagardère, which bottomed at FFr155.50 after it emerged at the weekend that Mr Jean-Lnc Lagardère, the group's head, was under formal investigation for alleged misuse of company assets. Howevar, the shares

clawed back most of this def-

icit, closing just FFT1 lower at FFr150.50 and the market did likewise, the CAC-40 index ending 1.64 ahead at 2,142.15 after e day's low of Turnover was FFr3.2bn. In

insurers, UAP rose FFr1.80 to FFr108 on renewed speculation of a bid from Axa -UAP, once again, denied the

ZURICH edged ahead with the advance capped by caution ahead of the US presidential and congressional elections. The SMI index finished 13.1 higher at 3,749.2. Sulzer gained SFr12 to SF1740 on news that it had sold its Sulzer Buelachguss foundry works to the management

Swiss Re rose SFr16 to SFr1,379 after the EU cleared its purchase of M&G Re from Prudential of the UK. Traders reported some interest in cyclical issues foilowing the Swiss franc's recent decline. Holdsrbank,

SFr14 higher at SFr895 on the completion of a large sell A SFr100 rise in Ems-Chemie to L4,990 was attributed to en option expiry. AMSTERDAM ended flat.

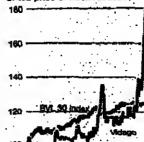
the AEX index rising just

0.01 to 581.32. It was held

back by a further fall of

the cement company, was

Vidago Shere price & Index rebased



Fl 4.40 in Royal Dutch, the oil group ending just off its day's lows at Fi 272.30 after disappointing third-quarter results last week

HELSINKI got a boost from its banking sector after Okobank filed a healthy recovery in profits for the first nine months of 1996. The shares rose FM1.90, or nearly 4 per cent higher, at FM53.90 and Merita, with figures due on Thursday, was helped to a rise of 40 penni at FM13.70.

The Hex index closed 6.72 higher at 2,204.57. UPM closed down FM1.10 at a fivemonth low of FM89.40 as more analysts downgraded

sporting goods group Amer lost FM1.50 at FM108 after it forecast a break-even result in 1997.

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STOCK MANUAL

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Rage unmer in ber ber

LISBON was enlivened by takeover rumours that drove Vidago up 21.8 per cent, prompting the bourse authorities to suspend trade in the stock.

The drinks company's ehares jumped Esc520 to Esc2,900 in otherwise quiet trade which left the BVL-80 index 5.32 higher at 2,007.67. STOCKHOLM fielded progress reports from Astra, in pharmaceuticals, and Aga, in consumer durables, and closed a touch higher with the Affärsvärlden Gensral index up 3.0 at 2,153.1.

Astra's 8 per cent rise in pre-tax profits left the A shares unchanged at SKr302, but a rise in profits at Aga. which was heavily infinenced by capital gains, took the B shares down SKr2.50 to SKr103.

ISTANBUL, up 29 per cent between September 13 and October 23, subsided a little more with the composite index losing 1,395.59, or 1.7 per cant, at 81,171.26, up from an afternoon low of 80.747. Turnover ross from TL16,930bn to TL21,640bn.

Written and edited by William

opment rose HK\$1 to HK\$47.

SYDNEY's hopes of a rate

cut tomorrow ieft the All

Ordinaries index np 18.1 at

2.357.5 in turnover of

A\$645.5m. Westpac Banking

rose 20 cents to A\$7.38 after

it announced e share buy-

TAIPEI saw santiment

improve after the govern-

ment announced it was free-

ing two leading state funds

to invest in stocks. The

weighted index ended 59.67 higher at 6,622,61 in heavy

COLOMBO continued to

turnover of T\$58.47bn.

Ebullient Dhaka rockets another 7% higher

ASIA PACIFIC

The TSE-800 composite The Dhaka market's historic index was 10.59 higher by and headlong bull run noon at 5,601.90 in votume of showed no signs of abating this week, with faverisb Neivana fell C\$1 to C\$26 retail demand and a shortafter Golden Books Family age of scrip pushing tha Entertainment of the US index further into uncharted said that it was withdrawing racord territory, writes Mark Nicholson.

After leaps of 5.7 per cent and 6.1 per cent on Saturday and Sunday, the benchmark DSE index yesterday rose a further 235.58, or 7 per cent, to 3,587.68 in record turnover of Tk558.9m.

The index is now trading at almost three times the level of August, when the bull run began in earnest, and the broad market is trading at an unlikely 80 times current earnings.

The run, which hegan soon after the election of the

Tokyo was closed for a public holiday

Awami League government promise of stability and economic reforms after two bitter years of political conflict, has prompted unprecedented sharemania in Dhaka.

16.5 to 6,952.9, industrials

Doller

Gross Div. Yield

4.29 1.98 3.94 1.79 2.04 1.77 2.44 3.30 1.72 3.30 2.42 0.77 1.17 1.17

4.00 2.19 0.65 1.09 2.23 3.27 2.24 1.56 3.04 4.00

2.07 3.01 2.19 1.25 2.15 2.08 2.42 2.90

2.13 1.90 2,44

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0.0 2.11

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S Africa golds improve

1.732.4.

216.78 197.38 155.85 170.54 187.12 220.11 190.22 190.22

Dhaka SE All-share Index 1

Glen of Peregrine Securities, the Asian investment house,

Although the DSE last month introduced circuitbreakers to limit daily stock rises to 10 per cent and the central bank yesterday acted to curb brokers' borrowings against shares, most anatysts still believe thet the market has further records

The demand ie still strong and there's a still a shortage of scrip," said one foreign broker. Nevertheless, Peregrine was yesterday recommending that investors ahould take profits, with prices at what they called

"ridiculous tevels". Turnover last week averaged \$8.8m a day, compared with around \$800,000-\$1m in the first quarter. Market capitalisation last week rose 28 per cent to \$5.3bn as retail investors ploughed their savings into stocks. At present levels, the Pere-

forming company, Prime Textiles, up 65 per cent on the year to date. The best performer, Confidence Cement, was yesterday trading at 2,300 times this year's earnings, up 1,416 per cent

on the year.

KARACHI's speculators chips at the opening of a new account. A rise in synthetic fibre prices and some good corporate results halped matters further and the KSE 100 index closed 41.31, or 2.8 per cent, higher at 1,500,47.

This followed an 0.7 per cent gain on Sunday when sentiment was more mixed, year reached in May. traders then saying that e bitter political struggle could month's new stock supply

ing a 360 per cent rise on the follow the Lahore High at around Won1,150bn. year for the top 25 stocks. Court's decision to reinstate JAKARTA put on 1.3 per the ousted chief minister of cent as foreign investors re-Punjab province and could keep investors jittery.

BOMBAY dropped 1.8 per cent in mostly dull trade which left the BSE-30 index down 55.85 et 3,092.72. TTC fell Rs11.50 to Rs287.50

in response to the arrests last week of two former focused on selected hlue chairmen who were charged with offences under the foreign exchange regulations SEOUL tumbled 2.4 per

cent, with concern over an oversupply of shares this month the overriding factor. The composite index fell 18.31 to 747.42, 24 per cent down from its high for the

Analysts estimeted this

entered the market and

hought selected beevy-

ights. The JKSE compostte index rose 7.65 to 578.31. Telkom rose Rp75 to Rp3,600 in 893,000 shares. partly due to its higher closing price in New York last Friday, However, brokers said that the market's main interest was in this week's public offering of about

1.1bn shares in Bank Negara Indonesia (BNI), at Rp850. HONG KONG edged up to e second consecutive closing high, aided by a jump in New World Development ahead of results on Thurs-

The Hang Seng index closed 30.13 higher at all-share index closed up 4.24

move higher, propelled by Wednesday's budget and by good corporate results in the second half of 1996. The CSE

12,559.40 in turnover of at 615.22. the first three quarters of the current

back plan.

business year have been characterised by dynamic earnings.

There was brisk demand for our mortgage loans. Moreover, the volume of public sector loans reached a quite considerable level. This success also reflects our stronger presence in the European market. Higher net interest income and lower provisions led to en increase of 30 percent in the operating profit. We expect results for 1996 as e whole to be favourable.



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